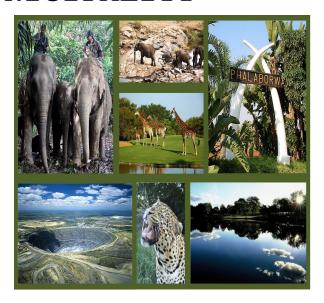
BA-PHALABORWA MUNICIPALITY





"Home of Marula and Wildlife Tourism"

ANNUAL BUDGET 2023/24 MTREF

Vision

"Provision of quality services for community well-being and tourism development"





Mission

- to provide democratic and accountable government for local communities;
- to ensure the provision of services to communities in a sustainable manner;
- > to promote social and economic development;
- > to promote a safe and healthy environment; and
- > to encourage the involvement of communities and community organisations in the matters of local government.

Values

- Efficiency and effectiveness
 - Accountability
 - Innovation and creativity
- Professionalism & hospitality
- Transparency and fairness
 - Continuous learning
- Conservation conscious

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PART 3: ANNEXURES

Annexure A : Tariff Schedule

Annexure B : Budget Related Policies

Annexure in IDP : Service Delivery Budget Implementation Plan (Section E)

ABBREVIATIONS/ACCRONYMS

CFO Chief Financial Officer

CPIX Consumer Price Index

DoRA Division of Revenue Act

DPLG Department of Provincial and Local Government

DLGH Department of Local Government and Housing

EXCO Executive Committee

GRAP Generally Recognised Accounting Practice

IDP Integrated Development Plan

MFMA Municipal Finance Management Act
MIG Municipal Infrastructure Grant
MPRA Municipal Property Rates Act

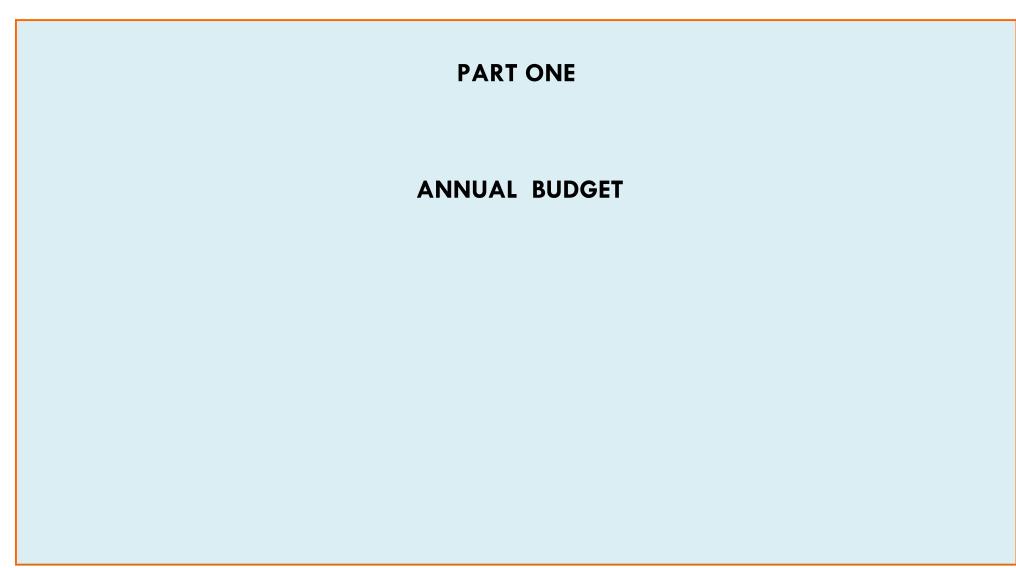
MTREF Medium Term Revenue and Expenditure Framework
NERSA National Electricity Regulation of South Africa

NT National Treasury

PMS Performance Management System
PPP Public-Private Partnerships

SALGA South African Local Government Association

SDBIP Service Delivery Budget and Implementation Plan



1. MAYOR'S REPORT

BA- PHALABORWA LOCAL MUNICIPALITY'S BUDGET SPEECH FOR 2023/24 Delivered by Mayor, Cllr. MM. Malatji
On Thursday, 30th MAY 2023

Honourable Speaker, Cllr. NO Mabunda
Chief Whip of Council, Cllr. D Rapatsa
Chairperson of MPAC, Cllr. MP Mkhari
Members of the Executive Committee
Leaders of Opposition Parties
Traditional Leaders
Fellow Councilors
Community at large
Distinguished Guests
Members of the Media
Ladies and Gentlemen,

Good Morning/ Afternoon

Honourable Speaker, we appreciate the opportunity to present the FINAL 2023/2024 Budget & Medium Term Revenue and Expenditure Framework (MTREF) for consideration and approval by Council as a product of robust consultations undertaken and engagements with various stakeholders in compliance with the MFMA after it was tabled on the 30th of March 2023.

South Africa is currently faced with numerous micro and macro-economic challenges which affect the growth of the country

It is already a common cause that the economic outlook is very bleak, but we have a duty to continue providing services to our people despite these challenges.

The municipality is also faced with many domestic challenges over and above the macroeconomic challenges. The persistent cash flow constraints continue to limit the extent to which the municipality can implement service delivery to our communities.

Honourable Speaker, Ba-Phalaborwa Municipality must continue ensuring that basic services are rendered, maintain our assets and a clean environment.

Furthermore, We must continue communication with our community and other stakeholders to strengthen awareness and participation and to improve the municipality's reputation. This will assist in attracting investment in the local economy which may result in increased revenue collection and employment.

Honourable Speaker, like any other institutions of government we are also experiencing liquidity challenges. As leadership, we therefore need to continue doing the following:

- Decisively address unfunded budgets by reducing non-priority spending and improving revenue management processes to enable collection; and
- Address service delivery failures by ensuring adequate maintenance, upgrading and renewal of existing assets to enable reliable service delivery.

The municipality must continue with the implementation of revenue enhancement strategy, financial recovery plan and cost containment measures as approved by council in order to address unfunded budget issues facing our municipality.

We need to ensure good governance in our municipality and also the effective use of public funds and as well as enhancing accountability.

The final budget that we are tabling before you today has factored a number of these dynamics throughout the medium-term period.

Honourable Speaker, the 2023/24 total projected revenue is estimated at R732,9 million. The amount includes own generated revenue which totals to R468,9 million for all municipal service charges and the total transfers and subsidies amounts to R264 million as per Division Of Revenue Act.

Total expenditure budget for 2023/24 amounts to **R821 million**. This total budget comprises of operational expenditure budget of **R764.9** million and capital budget of **R56.5** million.

- The budgeted allocation for employee related costs for the 2023/24 financial year amounts to R199,8 million which equals 26.1 per cent of the total operating expenditure. The Salary and Wage Collective Agreement for the period 01 July 2021 to 30 June 2024 has been taken into consideration
- The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). For the 2023/24 financial year the remuneration of councilors will amount to R20,1 million.
- The provision of debt impairment was determined based on an current collection rate and Debt Write-off Policy of the municipality. While this expenditure is considered to be a non-cash item, it is informed by the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues and amounts to R100 million which equals to 13% per cent of the operating expenditure
- Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Budget appropriations in this regard total

R79,2 million for the 2023/24 financial and equates to 10,3% per cent of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has been taken into account.

- Bulk purchases are directly informed by the purchase of electricity from Eskom. The budgeted amount will be **R139.4 million** and are equals to 18.2% of the total operating expenditure. The annual price increases have been factored into the budget appropriations as per NERSA approval.
- The Interest (finance charges) for 2023/24 financial year is estimated at R19.4 million which constitute 2.54 per cent of the total operating expenditure.
- Contracted services for 2023/24 financial year amounts to R83.1 million and equals to 10.9% of the total operating expenditure budget.
- Operational costs comprises of various line items relating to the daily operations of the municipality, for 2023/24 financial year is estimated at **R96.6** million which equates to 12.6% of total operational budget.
- Honourable Speaker, the total capital budget for 2023/24 financial year will be R64.7 million, R8,1 million will be funded from internally generated revenue, while the R56.5 million will be funded from Grants as per the Division Of Revenue Act.

Tariffs

- Honourable Speaker, it is envisaged that the proposed tariffs will allow the municipality to generate revenue to sustain the municipal operations. The 2023/24 tariffs have been reviewed in line with the CPI as guided by National Treasury circulars.
- Electricity tariff increases is governed by NERSA; the Annexure of tariff book is attached on the budget document to highlight the categories of increases.

In conclusion

Honourable Speaker, we believe and trust that this budget will attempt to address the needs of our communities despite the challenges we continue to face as mentioned earlier.

To this end, Honourable Speaker we are therefore proposing the aforesaid budget to be considered by Council for approval.

I THANK YOU

2. ANNUAL BUDGET RESOLUTIONS

The Council of Ba-Phalaborwa Local Municipality in its seating on the 30^{th} of May 2023 resolved as follows with regard to the annual Budget for 2023/24 Medium-Term Revenue and Expenditure Framework:

2.1. ANNUAL BUDGET FOR 2023/24 MTREF

Council resolved that the annual budget and MTREF and its supporting tables of the Ba-Phalaborwa municipality for the financial year 2023/24; be approved as set out in the following tables:

- Table MBRR A1 Budget Summary
- Table MBRR A2 Revenue and expenditure by functional classification
- Table MBRR A3 Budgeted financial performance (Revenue and Expenditure by Municipal Vote)
- Table MBRR A4 Budgeted financial performance (Revenue and Expenditure)
- Table MBRR A5 Budgeted capital expenditure
- Table MBRR A6 Financial position
- Table MBRR A7 Budget cash flows
- Table MBRR A8 Cash backed reserves, accumulated surplus reconciliation
- Table MBRR A9 Asset Management,
- Table MBRR A10 Basic service delivery measures

2.2. ANNUAL BUDGET SUPPORT TABLES FOR 2023/24 MTREF

That the Annual budget of Ba-Phalaborwa municipality for the financial year 2023/24; and indicative figures for the two projected outer years 2024/25 and 2025/26 be approved as set-out in the following supporting tables:

```
Table MBRR SA1 Supporting details to budgeted financial performance
Table MBRR SA2 Consolidated Matrix Financial performance
Table MBRR SA3 Budgeted financial position
Table MBRR SA7 Measurable performance objective
Table MBRR SA8 Performance indicators and benchmark
Table MBRR SA9 Social, economic and demographic statistics and assumptions
Table MBRR SA10
                    Funding Measurements
Table MBRR SA11
                    Property rates summary,
TableMBRSA12&13
                    Property rates category
                    Household bills
Table MBRR SA14
Table MBRR SA15
                    Investment particulars
Table MBRR SA16
                    Investment particulars by maturity
Table MBRR SA17
                    Borrowing
                    Reconciliation of transfer, grant receipt and unspent funds
Table MBRR SA20
Table MBRR SA21
                    Transfer and grants made by the municipality
                    Summary of councillor and staff benefits
Table MBRR SA22
                    Salaries, allowances & benefits
Table MBRR SA23
                    Budgeted monthly revenue and expenditure (Standard Item)
Table MBRR SA25
                    Budgeted monthly revenue and expenditure (Municipal vote)
Table MBRR SA26
Table MBRR SA27
                    Budgeted
                               monthly
                                          revenue
                                                     and
                                                            expenditure
                                                                           (functional
classification)
Table MBRR SA28
                    Budgeted monthly capital expenditure (Municipal vote)
```

Table MBRR SA29	Budgeted monthly capital expenditure (functional classification)
Table MBRR SA30	Budgeted monthly cash flow
Table MBRR SA33	Contract having future budgetary implications
Table MBRR SA34	Capital expenditure by asset classification
Table MBRR SA35	Future financial implications of the capital budget
Table MBRR SA36	Detailed capital budget
Table MBRR SA37	Detailed capital projects delayed from previous financial
Table MBRR SA38	Consolidated detailed operational projects

2.3. Property Rates and other municipal tax

Council resolves that property rates and other municipal tax as reflected on Tariff Schedule are imposed for the budget year 2023/24

2.4. Tariffs and charges

Council resolves that the tariffs and charges reflected on Tariff Schedule are approved for 2023/24 budget year be adopted for implementation.

2.5. Integrated Development Plan

Council resolves that the Integrated Development Plan be approved with this budget.

2.6. Credit Control, Debt Collection

Council resolves that the credit control, debt collection and Consumer Care Policies be approved for 2023/24 financial year

2.7. Indigent Policies

Council resolves that the Indigent Household Consumers Subsidy Policy be approved for 2023/24 financial year.

Indigent Support

- 2.7.1. Council resolves to support indigents households approved as per adopted indigent household consumer policy
- 2.7.2. Council further resolves that, in the event that the total subsidy in respect of approved indigents exceeds the budgeted amount, the excess amount be re-allocated from the current provision for bad debts to the relevant indigent subsidies, in view of the fact that the current bad debt is adequately provided for and the resolution related to the approval of the Indigent Policy will remain intact.
- 2.7.3. Council resolves that for the 2023/24 financial year the indigents are subsidized as set out in adopted Household Consumer and Subsidy Policy and that the subsidy will consist of the following:
- 1.6 kl of water per indigent household per month, where metered, alternatively the flat rate levied
- 2.50 kw of electricity per indigent household per month, where metered, alternatively the flat rate levied
- 3.100% Free refuse removal from residential stands in accordance with the Tariff Schedule
- 4.100% Free sewer services to residential stands in accordance with the municipality's Tariff Schedule

- 5. Payment of Rates and Taxes on a residential property in accordance with the municipality's Property Rates and Tariff Policies
- 6.Payment of rental on council-occupied residential property in accordance with the municipality's Tariff Policy

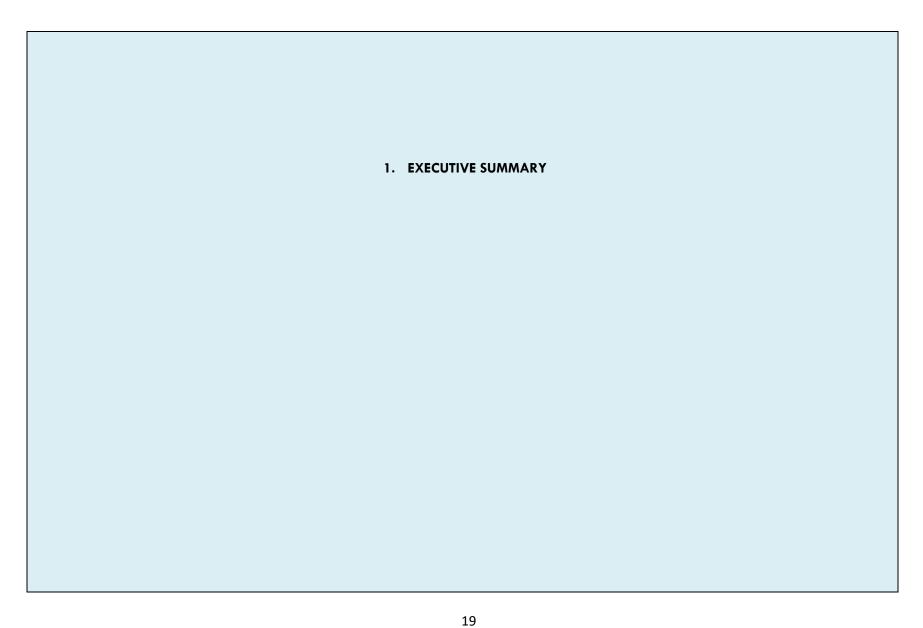
ANNUAL BUDGET RELATED POLICIES

Council resolves that the following 2023/24 Annual budget related policies be approved:

- 1. Property Rates Policy
- 2. Tariff Policy
- 3. Credit Control and debt collection bylaw
- 4. Credit Control, Debt Collection and Consumer care Policy
- 5. Indigent policy
- 6. Supply chain management policy
- 7. Virement policy
- 8. Budget policy
- 9. Petty Cash policy
- 10. Asset Management Policy
- 11. Bad Debts Write Off
- 12. Deposit Policy
- 13. Cash management and Investment Policy
- 14. Fleet management Policy
- 15. Electricity supply by-laws

- 16. Subsistence and travelling policy
- 17. Customer care Policy and Service Standards
- 18. Inventory Management Policy
- 19. Model SCM Policy for Infrastructure Procurement and Delivery Management
- 20. Indigent Subsidy bylaw
- 21. Tarrif Bylaw
- 22. Unauthorized, Irregular, Fruitless and Wasteful Expenditure Policy
- 23. Gift, Donations and Sponsorship Policy

CLLR NO. MABUNDA
SPEAKER OF BA-PHALABORWA LOCAL
MUNICIPALITY COUNCIL



EXECUTIVE SUMMARY

In terms of Section 16. (1) Of the MFMA, the council of a municipality must for each financial year approve an annual budget for the municipality before the start of the financial year, (which is before the end of June each year). In order for a municipality to comply with the above statement indicated, the mayor of the municipality must table the annual budget at a council meeting at least 90 days (which is before or by the end of March) before the start of the budget year.

Section 17 of the MFMA, further states that the annual budget of a municipality must be scheduled in the prescribed formats as indicated by National Treasury, and must do the following:

- Setting out realistically anticipated revenue for the budget year from each revenue source.
- Appropriating expenditure for the budget year under the different votes of the municipality.
- Setting out indicative revenue per revenue source and projected expenditure by vote for the two financial years following the budget year.

Section 18 of the MFMA, further states that the municipality may fund the expenditures from:

- Realistically anticipated revenues to be collected. (This will includes all the Grants to be received by the municipality, Donations, Transfers, and Own Revenue Collection).
- Cash-backed accumulated funds from previous years' surpluses not committed for other purposes;
- Borrowed funds, but only for the capital budget

The application of sound financial management principles for the compilation of the Municipality`s financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Cost containment circular 82 was considered in the preparation of

budget. Key areas where savings were realized were on telephone and internet usage, printing, workshops, travelling, accommodation, and catering. The economy is still volatile and the South African economy is having a slow growth.

And so we must intensify our efforts to address economic constraints, improve our growth performance, create work opportunities and broaden economic participation. We need to achieve these goals if our National Development Plan is to be realised.

The Municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers.

National Treasury's MFMA Circular No. 64, 66,67,70, 72, 74 and 75,80,81,82,82,84,85,86,89,91 94,98 and 99-123 were used to guide the compilation of the budget 2023/24 annual budget and MTREF. The planning of the budget involved consideration of all factors, which had far reaching implications on the annual budget of the municipality.

The 2023/24 - 2025/26 budget and medium-term revenue and expenditure framework was prepared on the basis of the following priorities, guidelines and assumptions:

1. National priorities

The national government's main priorities for the medium-term is services and social infrastructure development and job creation and therefore the focus and priorities of all spheres of government should be geared towards the achievement of this priorities.

As we prepare our next five year integrated development plan we need to ensure that our plans and budgets are redirected towards the achievements of these priorities. We need to continue to explore opportunities to mainstream labour intensive approaches to delivering services, and more particularly to participate fully in the Extended Public Works Programme.

The municipality should not just employ more people without any reference to the level of staffing required to deliver effective services, and what is financially sustainable over the medium term.

The municipality ought to focus on maximizing its contribution to job creation by:

- (a) Ensuring that service delivery and capital projects use labour intensive methods wherever appropriate;
- (b) Ensuring that service providers use labour intensive approaches;
- (c) Supporting labour intensive Local Economic Development projects;
- (d) Participating fully in the Extended Public Works Programme; and
- (e) Implementing interns programmes to provide young people with on-the-job training.

The municipality should also play a critical role in creating an enabling environment for investments and other activities that lead to job creation.

Summary of Projected Revenue

			2023/24 Medium Term Revenue & Expenditure Framework						
Descroption	Original Budget	Adjusted Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26				
Own Funding revenue	412,668,511	405,641,309	468,902,488	509,088,130	559,196,253				
Transfers recognised - Operational	195,948,300	195,030,300	207,443,050	220,567,500	216,514,000				
Transfers recognised - Capital	42,376,700	42,376,700	56,586,000	49,297,000	51,404,000				
Total Revenue	650,993,511	643,048,309	732,931,538	778,952,630	827,114,253				

The total projected revenue for budget year 2023/24 is R732,9 million. The budgeted financing activities breakdown are as follows:

- > Own generated revenue amount to R468,9 million.
- > Operational transfers grants as per Dora is R207,4 million
- ➤ And capital transfers grants of **R56,5 million**

Operational Budget

Description	2020/21	2021/22		Current Ye	ear 2022/23		2023/24 Medium Term Revenue & Expenditure Framework				
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26		
Expenditure											
Employee related costs	143,244	165,677	185,597	185,597	185,597	110,776	199,891	209,714	219,606		
Remuneration of councillors	15,304	17,262	19,089	19,089	19,089	12,213	20,101	21,086	22,077		
Bulk purchases - electricity	86,758	101,086	115,559	115,559	115,559	73,791	139,479	159,983	188,300		
Inventory consumed	-	(8,772)	(26,272)	(25,285)	(25,285)	(17,273)	25,500	26,749	28,006		
Debt impairment	39,994	-	42,275	42,275	42,275	-	100,000	104,700	109,830		
Depreciation and amortisation	84,208	86,780	75,295	75,295	75,295	65,549	79,285	83,170	77,079		
Interest	18,641	18,266	2,500	18,500	18,500	3	19,481	20,435	21,395		
Contracted services	33,679	71,025	76,034	65,492	65,492	40,875	83,158	71,876	74,909		
Transfers and subsidies	-	-	1,091	591	591	125	1,020	1,070	1,120		
Irrecoverable debts written off	-	136,917	-	-	-	-	-	-	-		

Operational costs	55,457	69,789	83,251	81,604	81,604	44,841	96,611	100,212	95,741
Losses on disposal of Assets	-	-	-	-	-	-	-	-	-
Other Losses	663	595	-	-	-	-	-	-	-
Total Expenditure	477,948	658,627	574,418	578,716	578,716	330,900	764,525	798,994	838,064

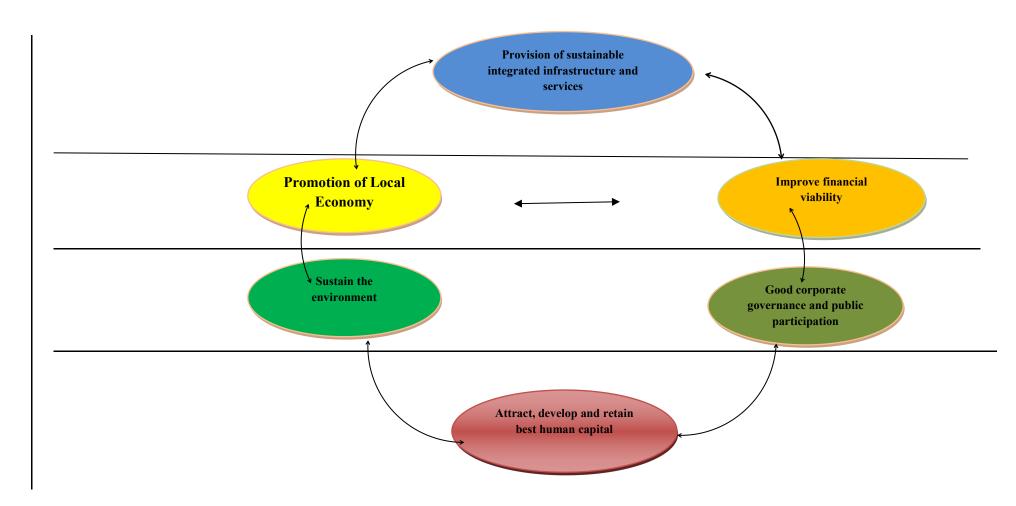
Total expenditure for the 2023/24 financial year amount to R764.5 million.

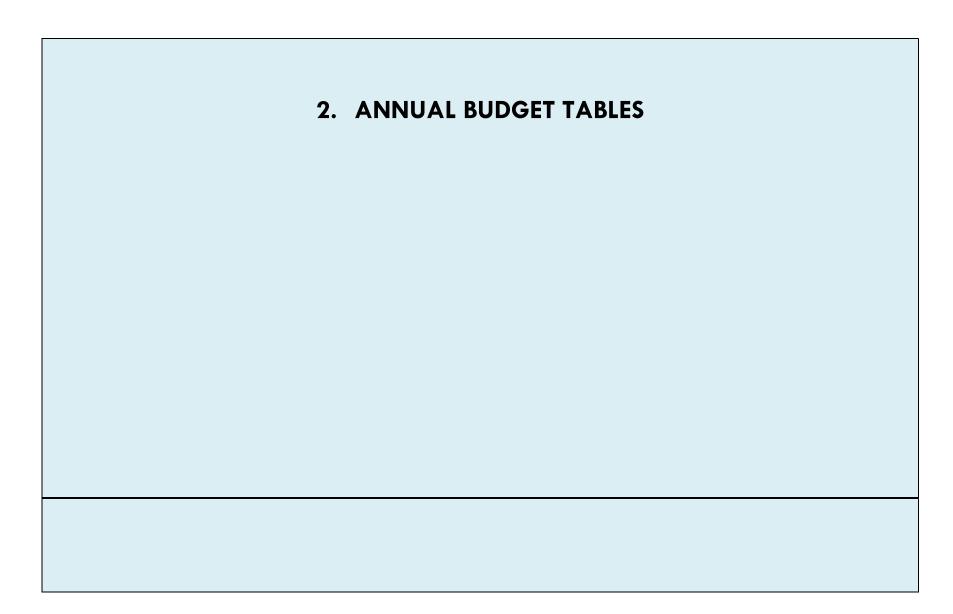
Capital Budget

Description	Original Budget	Adjusted Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Municipal Infrastructure Grants	34 377 000	34 377 000	35 792 000	37 297 000	38 866 000
Integrated National Electricity Programme	8 000 000	8 000 000	20 794 000	12 000 000	12 538 000
Internally Funded Projects	2 500 000	2 500 000	8 180 000	5 680 000	5 680 000
TOTAL	44 877 000	44 877 000	64 766 000	54 977 000	57 084 000

The total capital budget amounts to R64,8 million for 2023/24 financial year.

PROVISION OF QUALITY SERVICES FOR COMMUNITY WELL-BEING AND TOURISM DEVELOPMENT THE HOME OF MARULA AND WILDLIFE TOURIM





2.1. BUDGET SUMMARY

LIM334 Ba-Phalaborwa - Table A1 Budget Summary

Description	2019/20	19/20 2020/21 2021/22 Current Year 2022/23 2023/24 Mediun Expenditur				Medium Term Re enditure Framev				
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Financial Performance										
Property rates	-	95,114	141,319	142,356	173,240	173,240	145,898	184,556	193,599	202,698
Service charges	-	121,622	130,692	187,273	172,273	172,273	119,238	196,353	223,182	259,852
Investment revenue	_	2,718	2,434	2,481	2,481	2,481	2,776	2,613	2,741	2,870
Transfer and subsidies - Operational	_	205,154	182,025	194,762	193,844	193,844	78,936	207,443	220,568	216,514
Other own revenue	-	206,134	97,390	97,556	80,723	80,723	54,274	85,381	89,567	93,776
Total Revenue (excluding capital transfers and contributions)	-	630,743	553,860	624,429	622,562	622,562	401,121	676,346	729,656	775,710
Employee costs	-	143,244	165,677	185,239	185,231	185,231	138,896	199,891	209,714	219,606
Remuneration of councillors	_	15,304	17,262	19,089	19,089	19,089	15,277	20,101	21,086	22,077
Depreciation and amortisation	_	84,208	86,780	75,295	75,295	75,295	75,582	79,285	83,170	77,079
Interest	-	18,641	18,266	2,500	18,500	18,500	3	19,481	20,435	21,395
Inventory consumed and bulk purchases	-	103,886	130,847	141,899	141,588	141,588	108,001	164,979	186,732	216,305
Transfers and subsidies	-	_	9,854	1,091	591	591	125	1,020	1,070	1,120
Other expenditure	-	129,130	197,761	201,303	189,109	189,109	103,793	279,769	276,788	281,983

Total Expenditure	_	494,414	626,448	626,416	629,403	629,403	441,677	764,525	798,994	839,566
Surplus/(Deficit)	-	136,329	(72,588)	(1,987)	(6,841)	(6,841)	(40,556)	(88,180)	(69,339)	(63,856)
Transfers and subsidies - capital (monetary allocations)	_	49,099	47,368	42,377	42,377	42,377	30,690	56,586	49,297	51,404
Transfers and subsidies - capital (in-kind)	_	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	_	185,428	(25,220)	40,390	35,536	35,536	(9,866)	(31,594)	(20,042)	(12,452)
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	_	185,428	(25,220)	40,390	35,536	35,536	(9,866)	(31,594)	(20,042)	(12,452)
Capital expenditure & funds sources										
Capital expenditure	-	-	89,560	44,877	44,877	44,877	117,853	64,766	54,977	57,084
Transfers recognised - capital	_	-	46	42,377	42,377	42,377	27,723	56,586	49,297	51,404
Borrowing	-	-	-	_	_	-	_	-	-	-
Internally generated funds	_	-	60,551	2,500	2,500	2,500	61,167	8,180	5,680	5,680
Total sources of capital funds	_	-	60,597	44,877	44,877	44,877	88,890	64,766	54,977	57,084
Financial position										
Total current assets	24	1,267,536	1,485,154	583,177	1,796,602	1,796,602	1,875,114	1,761,977	1,862,560	1,980,815
Total non current assets	_	1,268,041	1,244,975	1,312,918	1,209,992	1,209,992	1,197,686	1,307,681	1,322,614	1,356,495
Total current liabilities	24	1,448,717	1,738,131	173,610	2,030,100	2,030,100	2,103,458	1,537,019	2,777,741	2,871,835
Total non current liabilities	-	264,921	271,486	264,921	271,486	271,486	243,778	164,224	172,271	180,585

Community wealth/Equity	-	870,546	762,243	1,457,564	705,009	705,009	725,565	1,368,415	235,160	284,891
Cash flows										
Net cash from (used) operating	-	-	700,833	55,783	64,622	64,622	64,622	50,060	79,733	81,480
Net cash from (used) investing	-	-	_	(44,877)	(51,609)	(51,609)	(51,609)	(74,481)	(63,224)	(65,647)
Net cash from (used) financing	-	-	(19,164)	(20,400)	(20,400)	(20,400)	22,564	(20,400)	(20,400)	(20,400)
Cash/cash equivalents at the year end	_	-	681,670	6,552	50,778	50,778	93,742	13,699	9,809	5,243
Cash backing/surplus reconciliation										
Cash and investments available	_	1,366,707	1,436,667	451,313	1,645,674	1,645,674	1,541,870	1,460,181	1,543,487	1,612,255
Application of cash and investments	24	1,385,003	1,690,446	66,420	1,852,816	1,852,816	1,814,891	1,352,557	2,576,933	2,641,522
Balance - surplus (shortfall)	(24)	(18,296)	(253,778)	384,893	(207,142)	(207,142)	(273,021)	107,623	(1,033,446)	(1,029,267)
Asset management										
Asset register summary (WDV)	_	1,173,063	1,182,496	1,312,918	1,098,839	1,098,839	1,194,527	1,194,527	1,203,915	1,232,218
Depreciation	-	74,024	86,787	75,295	75,295	75,295	79,285	79,285	83,170	77,079
Renewal and Upgrading of Existing Assets	_	-	245	23,557	23,557	23,557	31,472	24,196	24,196	5,680
Repairs and Maintenance	-	-	9,425	11,607	15,947	15,947	23,884	23,884	14,669	15,359
Free services										
Cost of Free Basic Services provided	_	-	_	-	-	-	-	-	_	-
Revenue cost of free services provided	-	(3,820)	15,723	15,979	15,281	15,281	16,260	17,182	18,180	-
Households below minimum service level										

Water:	-	-	-	-	_	_	-	-	_	-
Sanitation/sewerage:	-	-	-	-	_	_	-	-	_	_
Energy:	-	-	-	-	_	_	-	-	_	-
Refuse:	-	-	-	-	_	_	-	-	_	_

NOTES

- Total Revenue excluding capital transfers and contributions is estimated at R676.3 million for 2023/24 financial year , R729.6 million and R775,7 million for the year 2024/25 and 2025/26 respectively.
- Total Expenditure is estimated at R821.1 million for 2023/24 financial year.
- Total Capital budget for the financial year 2023/24 is estimated to be R64,7 million, which comprises of R56,5 million from Capital transfers Grants and R8,1 million funded internally.

2.2. BUDGETED FINANCIAL PERFORMANCE

LIM334 Ba-Phalaborwa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Curre	nt Year 2022/23		2023/24 Me Expen		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue - Functional										
Governance and administration		-	477,223	362,250	388,444	424,610	424,610	449,844	476,278	484,062
Executive and council		-	-	_	-	-	-	-	-	-
Finance and administration		-	477,223	362,250	388,444	424,610	424,610	449,844	476,278	484,062
Internal audit		-	-	_	-	-	-	-	-	-
Community and public safety		-	15,417	39,045	29,016	5,982	5,982	6,299	6,608	6,919
Community and social services		-	377	181	180	180	180	190	199	209
Sport and recreation		-	-	_	-	-	-	-	-	-
Public safety		-	15,041	38,863	28,836	5,802	5,802	6,109	6,409	6,710
Housing		-	-	_	-	-	_	-	-	-
Health		-	-	_	-	-	_	-	-	-
Economic and environmental services		-	44,601	34,163	37,830	37,830	37,830	40,878	41,077	42,814
Planning and development		-	420	440	290	290	290	306	321	336

Road transport		-	44,180	33,723	37,540	37,540	37,540	40,572	40,756	42,478
Environmental protection		-	-	-	-	-	-	-	-	_
Trading services		-	142,600	164,608	211,515	196,515	196,515	235,911	254,990	293,320
Energy sources		-	120,400	140,226	180,352	165,352	165,352	203,096	220,567	257,280
Water management		-	-	-	-	-	-	-	-	_
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	22,200	24,382	31,163	31,163	31,163	32,815	34,423	36,041
Other	4	-	-	-	-	-	-	-	-	_
Total Revenue - Functional	2	-	679,842	600,065	666,806	664,938	664,938	732,932	778,953	827,114
Expenditure - Functional										
Governance and administration		-	331,893	344,897	261,709	289,708	289,708	363,123	388,947	391,695
Executive and council		-	49,553	31,494	43,954	44,842	44,842	48,925	51,323	53,735
Finance and administration		-	262,326	292,903	190,100	216,842	216,842	285,514	307,480	307,745
Internal audit		-	20,014	20,500	27,655	28,025	28,025	28,683	30,144	30,215
Community and public safety		-	34,094	75,358	74,813	55,299	55,299	57,745	60,575	63,422
Community and social services		-	33,178	19,130	23,223	17,197	17,197	18,264	19,159	20,059
Sport and recreation		-	95	2,992	4,238	3,258	3,258	3,103	3,255	3,408
Public safety		-	112	40,631	33,583	20,522	20,522	21,361	22,408	23,461
Housing		-	-	-	_	-	-	-	-	-
Health		-	709	12,605	13,769	14,322	14,322	15,017	15,753	16,493
		1	33	, 1	· '	1 1	, 1	, ,	()	r

Economic and environmental services		-	21,846	116,326	123,167	112,051	112,051	118,548	114,077	119,649
Planning and development		-	21,755	15,507	21,935	21,729	21,729	32,638	33,636	35,252
Road transport		-	91	100,819	101,232	90,322	90,322	85,911	80,441	84,397
Environmental protection		-	_	_	_	_	_	-	-	-
Trading services		-	106,581	169,838	166,705	172,323	172,323	225,109	235,396	264,801
Energy sources		-	126,449	147,323	161,359	167,747	167,747	215,339	225,156	254,069
Water management		-	_	_	_	_	_	-	-	-
Waste water management		-	_	_	_	_	_	-	_	-
Waste management		-	(19,869)	22,515	5,347	4,577	4,577	9,771	10,240	10,731
Other	4	-	_	_	-	-	-	-	-	-
Total Expenditure - Functional	3	-	494,414	706,418	626,395	629,381	629,381	764,525	798,994	839,566
Surplus/(Deficit) for the year		-	185,428	(106,353)	40,411	35,557	35,557	(31,594)	(20,042)	(12,452)

NOTES

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure by functional classification.
- Total Revenue by functional Classification amount to R732.9 million for the financial year 2023/24 and total operating expenditure by functional Classification is estimated at R764.5 million.
- It must be noted that the Total Revenue on this table includes capital revenues (Transfers recognised capital)

2.3. BUDGETED FINANCIAL PERFORMANCE BY MUNICIPAL VOTE

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2019/20	2020/21	2021/22	Cu	ırrent Year 2022	23	2023/24 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
Revenue by Vote	1										
Vote 1 - Executive and Councillors		-	_	_	_	-	-	_	_	_	
Vote 2 - Budget and Treasury Office		-	476,845	362,004	388,235	424,401	424,401	445,624	473,547	483,820	
Vote 3 - Corporate Services		-	378	246	209	209	209	4,220	2,731	242	
Vote 4 - Community and Social Services		-	15,417	39,651	30,287	7,253	7,253	7,638	8,012	8,389	
Vote 5 - Planning and Development Services		-	420	440	290	290	290	306	321	336	
Vote 6 - Technical Services		-	186,781	197,725	247,784	232,784	232,784	275,144	294,342	334,328	
Total Revenue by Vote	2	-	679,842	600,065	666,806	664,938	664,938	732,932	778,953	827,114	
Expenditure by Vote to be appropriated	1										
Vote 1 - Executive and Councillors		-	69,567	54,525	78,833	76,354	76,354	79,966	83,940	86,539	
Vote 2 - Budget and Treasury Office		-	142,657	234,111	106,172	125,368	125,368	185,522	192,677	199,898	
Vote 3 - Corporate Services		-	119,670	57,853	80,282	88,531	88,531	96,894	111,553	104,444	

Vote 4 - Community and Social Services		-	14,047	103,691	82,913	70,269	70,269	74,574	78,228	81,905
Vote 5 - Planning and Development Services		-	21,755	13,870	19,699	19,106	19,106	29,879	30,742	32,222
Vote 6 - Technical Services		-	126,719	241,429	254,850	246,810	246,810	294,592	298,603	331,154
Total Expenditure by Vote	2	-	494,414	705,480	622,748	626,438	626,438	761,427	795,744	836,163
Surplus/(Deficit) for the year	2	ı	185,428	(105,415)	44,058	38,500	38,500	(28,495)	(16,791)	(9,049)

- Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure by municipal vote.
- Total Revenue by Municipal Vote is R732.9,4 million for the year 2023/24 and total Expenditure by Vote totals to R761.4 million
- The estimated expenditure by vote per department is allocated in the table above and the biggest one being technical department as service delivery department.

2.4. BUDGETED MUNICIPAL PERFORMANCE REVENUE AND EXPENDITURE

LIM334 Ba-Phalaborwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2019/20	2020/21	2021/22		Current Year	· 2022/23			Medium Term Rev penditure Framewo	
R thousand	1	Audited Outcome	Audited Outcom e	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre- audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	105,590	113,307	167,547	152,547	152,547	103,868	175,582	201,392	237,039
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	16,032	17,385	19,726	19,726	19,726	15,370	20,772	21,789	22,813
Sale of Goods and Rendering of Services		-	691	887	706	706	706	576	743	780	816
Agency services		-	9,051	21,601	6,200	6,200	6,200	-	6,529	6,849	7,170
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	25,003	11,337	16,264	16,264	16,264	7,659	17,508	18,365	19,229
Interest earned from Current and Non Current Assets		-	2,718	2,434	2,481	2,481	2,481	2,776	2,613	2,741	2,870
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-

Rental from Fixed Assets		-	5	205	209	209	209	489	220	231	242
Licence and permits		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	938	9,790	7,371	7,371	7,371	624	7,759	8,142	8,525
Non-Exchange Revenue											
Property rates	2	-	95,114	141,319	142,356	173,240	173,240	145,898	184,556	193,599	202,698
Surcharges and Taxes		_	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		_	301	598	1,295	1,295	1,295	43	1,363	1,430	1,497
Licences or permits		_	5,690	20,358	22,636	5,802	5,802	8,500	6,109	6,409	6,710
Transfer and subsidies - Operational		-	205,154	182,025	194,762	193,844	193,844	78,936	207,443	220,568	216,514
Interest		-	19,818	31,450	42,877	42,877	42,877	36,381	45,149	47,362	49,587
Fuel Levy		_	-	-	-	-	-	-	-	-	-
Operational Revenue		_	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	144,637	-	-	-	-	-	-	-	-
Other Gains		_	-	1,163	-	-	-	-	-	-	-
Discontinued Operations											
Total Revenue (excluding capital transfers and contributions)		-	630,743	553,860	624,429	622,562	622,562	401,121	676,346	729,656	775,710
Expenditure											
Employee related costs	2	-	143,244	165,677	185,239	185,231	185,231	138,896	199,891	209,714	219,606
Remuneration of councillors		-	15,304	17,262	19,089	19,089	19,089	15,277	20,101	21,086	22,077
Bulk purchases - electricity	2	_	86,758	101,086	115,559	115,559	115,559	87,528	139,479	159,983	188,300

Inventory consumed	8	-	17,129	29,761	26,341	26,029	26,029	20,473	25,500	26,749	28,006
Debt impairment	3	-	39,994	-	42,275	42,275	42,275	-	100,000	104,700	109,830
Depreciation and amortisation		-	84,208	86,780	75,295	75,295	75,295	75,582	79,285	83,170	77,079
Interest		-	18,641	18,266	2,500	18,500	18,500	3	19,481	20,435	21,395
Contracted services		-	33,679	71,025	76,034	65,492	65,492	49,126	83,158	71,876	74,909
Transfers and subsidies		-	-	9,854	1,091	591	591	125	1,020	1,070	1,120
Irrecoverable debts written off		-	-	136,917	-	-	-	-	-	-	-
Operational costs		-	54,794	69,194	82,994	81,342	81,342	54,666	96,611	100,212	97,243
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		-	663	(79,375)	-	-	-	-	-	-	-
Total Expenditure		-	494,414	626,448	626,416	629,403	629,403	441,677	764,525	798,994	839,566
Surplus/(Deficit)		_	136,329	(72,588)	(1,987)	(6,841)	(6,841)	(40,556)	(88,180)	(69,339)	(63,856)
Transfers and subsidies - capital (monetary allocations)	6	-	49,099	47,368	42,377	42,377	42,377	30,690	56,586	49,297	51,404
Transfers and subsidies - capital (in-kind)	6	-	_	-	-	-	-	-	-	_	-
Surplus/(Deficit) after capital transfers & contributions		-	185,428	(25,220)	40,390	35,536	35,536	(9,866)	(31,594)	(20,042)	(12,452)
Income Tax		_	-	-	-	-	-	_	_	_	-
Surplus/(Deficit) after income tax		_	185,428	(25,220)	40,390	35,536	35,536	(9,866)	(31,594)	(20,042)	(12,452)
Share of Surplus/Deficit attributable to Joint Venture		-	_	-	_	-	_	_	-	_	-
Share of Surplus/Deficit attributable to Minorities		-	_	_	-	_	-	-	_	_	-
T. Control of the con	1	1	1			1	1	1	1		

Share of Surplus/Deficit attributable to Associate	7	_	-	-	-	-	_	_	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	_	_	_	_	_	-
Surplus/(Deficit) for the year	1	-	185,428	(25,220)	40,390	35,536	35,536	(9,866)	(31,594)	(20,042)	(12,452)

Notes

- Total Revenue (excluding capital transfers and contributions) is R676.3 million for 2023/24 financial year and increases to R729.6 million for 2024/25 financial year and R775.7 million for 2025/26 financial year.
- Revenue to be generated from property rate is estimated at R184.5 million in 2023/24 financial year of which the property valuation roll was considered. It must be noted that the revenue exclude the revenue foregone.
- Services charges relating to electricity is R175.5 million which is in line with NERSA regulated tariff increase.
- Transfers recognised operating grants includes the local government equitable share which shows an increase for the two outer years.
- Total operational expenditure is estimated to be R764.5 million for 2023/24.
- The employees related cost is estimated to be R199.9 million
- The Remuneration of Councillors is projected at R20.1 million and of which the municipality considered the Minister of COGSTA Determination of Upper Limits.
- The depreciation and amortisation has been estimated at R79.3 million of which the Asset Register has been considered and though the provision is considered a non-cash item, the allocated amount will be able to eliminate unauthorised expenditure at year end.

2.5. BUDGETED CAPITAL EXPENDITURE BY VOTE

Vote Description	Ref	2019/20	2020/21	2021/22						Medium Term Ro enditure Framev	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Executive and Councillors		-	_	_	-	-	-	_	_	_	_
Vote 2 - Budget and Treasury Office		-	_	_	-	-	_	_	_	_	_
Vote 3 - Corporate Services		_	_	_	_	-	_	_	_	_	_
Vote 4 - Community and Social Services		-	_	_	-	-	-	_	_	_	-
Vote 5 - Planning and Development Services		-	_	_	-	-	-	_	_	_	-
Vote 6 - Technical Services		-	_	_	-	-	_	_	_	_	_
Capital multi-year expenditure sub-total	7	-	_	_	-	_	_	_	_	_	_
Single-year expenditure to be appropriated	2										
Vote 1 - Executive and Councillors		-	_	_	-	-	_	_	_	_	_
Vote 2 - Budget and Treasury Office		_	_	41,744	_	-	_	41,744	_	_	6,900
Vote 3 - Corporate Services		_	_	_	1,500	1,500	1,500	113	1,500	_	_
Vote 4 - Community and Social Services		-	_	47,771	1,000	1,000	1,000	47,771	11,000	-	-

Vote 5 - Planning and Development Services	-	-	_	_	_	_	-	_	_	_
Vote 6 - Technical Services	-	-	46	42,377	42,377	42,377	20,708	52,266	54,977	57,078
Capital single-year expenditure sub-total	-	-	89,560	44,877	44,877	44,877	110,335	64,766	54,977	63,978
Total Capital Expenditure - Vote	-	-	89,560	44,877	44,877	44,877	110,335	64,766	54,977	63,978
Capital Expenditure - Functional										
Governance and administration	-	-	41,744	1,500	1,500	1,500	1,500	1,500	_	_
Executive and council	-	-	_	_	_	_	-	_	_	_
Finance and administration	-	-	41,744	1,500	1,500	1,500	1,500	1,500	_	_
Internal audit	-	-	_	_	_	_	-	_	_	_
Community and public safety	-	-	115	6,177	6,177	6,177	6,177	16,000	10,888	_
Community and social services	-	-	_	-	_	_	-	1,000	_	-
Sport and recreation	-	-	115	6,177	6,177	6,177	6,177	15,000	10,888	_
Public safety	-	-	_	-	_	_	-	_	_	_
Housing	-	-	_	-	_	_	-	_	_	_
Health	-	-	_	-	_	_	_	_	_	-
Economic and environmental services	-	-	130	28,200	28,200	28,200	28,200	26,472	32,089	44,540
Planning and development	-	-	_	-	_	_	-	_	_	_
Road transport	-	-	130	28,200	28,200	28,200	28,200	26,472	32,089	44,540
Environmental protection	-	-	_	-	_	_	-	_	_	_
Trading services	-	-	47,571	9,000	9,000	9,000	9,000	20,794	12,000	12,538

Energy sources		-	-	(200)	8,000	8,000	8,000	8,000	20,794	12,000	12,538
Water management		-	-	-	-	_	_	-	_	_	_
Waste water management		-	-	-	-	_	_	-	_	_	_
Waste management		-	-	47,771	1,000	1,000	1,000	1,000	_	_	_
Other		-	-	-	-	-	_	-	_	_	-
Total Capital Expenditure - Functional	3	-	-	89,560	44,877	44,877	44,877	44,877	64,766	54,977	57,078
Funded by:											
National Government		-	-	40,508	42,377	42,377	42,377	42,377	56,586	49,297	51,398
Provincial Government		-	-	-	-	-	_	-	_	_	-
District Municipality		-	-	-	-	-	_	-	_	_	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	_	-	_	_	_
Transfers recognised - capital	4	-	-	40,508	42,377	42,377	42,377	42,377	56,586	49,297	51,398
Borrowing	6	-	-	-	-	-	-	-	_	-	_
Internally generated funds		-	-	49,052	2,500	2,500	2,500	2,500	8,180	5,680	5,680
Total Capital Funding	7	-	-	89,560	44,877	44,877	44,877	44,877	64,766	54,977	57,078

• The Capital Projects amount to R64,8 million which are appropriated per department in the municipality.

2.6. BUDGETED FINANCIAL POSITION

LIM334 Ba-Phalaborwa - Table A6 Budgeted Financial Position

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ear 2022/23			Medium Term enditure Fram	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
ASSETS											
Current assets											
Cash and cash equivalents		_	69,325	67,862	71,243	58,521	58,521	136,525	13,699	9,809	5,243
Trade and other receivables from exchange transactions	1	_	1,297,382	1,368,805	380,069	1,587,153	1,587,153	1,405,345	1,446,481	1,533,678	1,607,012
Receivables from non-exchange transactions	1	_	(17,706)	72,294	106,189	89,163	89,163	259,261	223,018	234,252	277,523
Current portion of non-current receivables		_	-	-	-	_	_	-	_	_	-
Inventory	2	_	21,631	21,354	21,631	20,610	20,610	36,596	42,245	46,497	50,913
VAT		_	26,034	25,855	4,043	41,155	41,155	37,388	36,533	38,324	40,125
Other current assets		24	(129,129)	(71,017)	-	_	_	-	_	_	-
Total current assets		24	1,267,536	1,485,154	583,177	1,796,602	1,796,602	1,875,114	1,761,977	1,862,560	1,980,815
Non current assets											
Investments		_	-	-	-	_	_	-	_	_	-
Investment property		_	394,701	414,578,947.00	394,701	414,579	414,579	414,579	414,579	434,893	455,333
Property, plant and equipment	3	_	751,402	708,691	917,484	673,617	673,617	661,471	771,402	760,057	767,499
Biological assets		-	142	-	142	-	-	-	-	-	-

Living and non-living resources		-	-	-	_	_	-	_	_	-	
Heritage assets		-	121,522	121,522	317	121,522	121,522	121,522	121,522	127,477	1
Intangible assets		-	274	183	274	275	275	114	178	186	
Trade and other receivables from exchange transactions		-	-	-	_	-	-	-	-	-	
Non-current receivables from non-exchange transactions		-	-	-	_	-	-	_	-	-	
Other non-current assets		-	-	-	_	-	-	_	-	-	
Total non current assets		-	1,268,041	1,244,975	1,312,918	1,209,992	1,209,992	1,197,686	1,307,681	1,322,614	1,3
TOTAL ASSETS		24	2,535,577	2,730,129	1,896,095	3,006,595	3,006,595	3,072,800	3,069,658	3,185,173	3,
LIABILITIES											
Current liabilities											
Bank overdraft		-	_	-	_	-	_	_	_	_	
Financial liabilities		-	14,395	16,382	(20,228)	(20,400)	(20,400)	21,482	(20,400)	(20,400)	(
Consumer deposits		-	4,313	4,627	4,276	4,627	4,627	4,920	_	_	
Trade and other payables from exchange transactions	4	24	1,385,003	1,710,130	185,137	1,953,554	1,953,554	1,978,514	1,506,605	2,742,295	2,
Trade and other payables from non-exchange transactions	5	-	1,143	(70,597)	-	-	-	_	_	-	
Provision		-	21,873	20,870	4,425	2,312	2,312	20,095	18,557	19,467	
VAT		-	21,990	56,720	_	90,007	90,007	78,447	32,256	36,379	
Other current liabilities		-	-	-	_	_	_	_	_	_	
Total current liabilities		24	1,448,717	1,738,131	173,610	2,030,100	2,030,100	2,103,458	1,537,019	2,777,741	2,
Non current liabilities					I	1					

Provision	7	-	141,779	156,824	141,779	156,824	156,824	156,824	103,193	108,250	113,554
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Other non-current liabilities		-	48,607	53,631	48,607	53,631	53,631	53,631	-	-	-
Total non current liabilities		-	264,921	271,486	264,921	271,486	271,486	243,778	164,224	172,271	180,585
TOTAL LIABILITIES		24	1,713,639	2,009,617	438,531	2,301,586	2,301,586	2,347,236	1,701,243	2,950,013	3,052,420
NET ASSETS		-	821,939	720,512	1,457,564	705,009	705,009	725,565	1,368,415	235,160	284,891
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	-	832,474	724,171	1,495,636	705,009	705,009	763,637	1,368,415	235,160	284,891
Reserves and funds	9	-	38,072	38,072	(38,072)	-	-	(38,072)	-	-	-
Other											
TOTAL COMMUNITY WEALTH/EQUITY	10	ı	870,546	762,243	1,457,564	705,009	705,009	725,565	1,368,415	235,160	284,891

2.7. BUDGETED CASH FLOWS

LIM334 Ba-Phalaborwa - Table A7 Budgeted Cash Flows

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Medi	um Term Reveni Framework	ue & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		-	_	-	87,595	114,977	114,977	114,977	127,344	133,583	139,862
Service charges		-	_	-	209,931	111,978	111,978	111,978	155,806	177,095	206,193
Other revenue		-	_	51,000	32,008	65,011	65,011	65,011	85,748	87,912	94,223
Transfers and Subsidies - Operational	1	-	_	745,414	202,139	203,030	203,030	203,030	207,443	220,568	216,514
Transfers and Subsidies - Capital	1	-	_	-	36,186	34,377	34,377	34,377	56,586	49,297	51,404
Interest		-	_	-	2,481	40,922	40,922	40,922	2,613	2,741	2,870
Dividends		-	_	-	-	-	-	-	-	_	-
Payments											
Suppliers and employees		-	_	(95,581)	(512,057)	(503,172)	(503,172)	(503,172)	(581,979)	(587,790)	(625,740)
Interest		-	_	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,481)	(2,602)	(2,724)
Transfers and Subsidies	1	-	_	_	-	-	-	-	(1,020)	(1,070)	(1,120)
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	_	700,833	55,783	64,622	64,622	64,622	50,060	79,733	81,480

CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-			
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		-	-	-	(44,877)	(51,609)	(51,609)	(51,609)	(74,481)	(63,224)	(65,647)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	-	(44,877)	(51,609)	(51,609)	(51,609)	(74,481)	(63,224)	(65,647)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits									-	-	-
Payments											
Repayment of borrowing		-	-	(19,164)	(20,400)	(20,400)	(20,400)	22,564	(20,400)	(20,400)	(20,400)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	(19,164)	(20,400)	(20,400)	(20,400)	22,564	(20,400)	(20,400)	(20,400)
NET HODE AGE ((DEODE AGE) IN GAGULLE -				004.075	(0.40.4)	/7 000	/= aaa:	05.536	(44.004)	(0.000)	(4.500)
NET INCREASE/ (DECREASE) IN CASH HELD		-	-	681,670	(9,494)	(7,386)	(7,386)	35,578	(44,821)	(3,890)	(4,566)
Cash/cash equivalents at the year begin:	2	-	-	-	16,046	58,164	58,164	58,164	58,521	13,699	9,809

Cash/cash equivalents at the year end:	2	_	-	681,670	6,552	50,778	50,778	93,742	13,699	9,809	5,243

NOTES

- The budgeted cash flow statement is the first measurement in determining if the budget is funded, It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
- Cash and cash equivalents totals R13.6 million as at the end of the 2023/24 financial year

2.8. CASH BACKED RESERVES/ACCUMULATED SURPLUSES

LIM334 Ba-Phalaborwa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23			Medium Term Ro enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Cash and investments available											
Cash/cash equivalents at the year end	1	-	-	681,670	6,552	50,778	50,778	93,742	13,699	9,809	5,243
Other current investments > 90 days		-	1,366,707	754,998	444,760	1,594,896	1,594,896	1,448,128	1,446,481	1,533,678	1,607,012
Non current Investments	1	-	-	-	-	-	_	-	-	-	-
Cash and investments available:		-	1,366,707	1,436,667	451,313	1,645,674	1,645,674	1,541,870	1,460,181	1,543,487	1,612,255
Application of cash and investments											
Trade payables from Non-exchange transactions: Other		-	-	-	-	-	_	_	-	_	-
Unspent borrowing		-	-	-	-	-	_		-	_	-
Statutory requirements	2										
Other working capital requirements	3	24	1,385,003	1,690,446	66,420	1,852,816	1,852,816	1,814,891	1,352,557	2,576,933	2,641,522
Other provisions											
Long term investments committed	4	-	-	-	-	_	_	_	_	_	_
Reserves to be backed by cash/investments	5										

Total Application of cash and investments:	24	1,385,003	1,690,446	66,420	1,852,816	1,852,816	1,814,891	1,352,557	2,576,933	2,641,522
Surplus(shortfall)	(24)	(18,296)	(253,778)	384,893	(207,142)	(207,142)	(273,021)	107,623	(1,033,446)	(1,029,267)

NOTES

As part of the budgeting and planning guidelines that informed the compilation of the 2023/24 MTREF the end objective of the medium-term framework was to ensure the budget is funded as per section 18 of the MFMA.

2.9. ASSET MANAGEMENT

LIM334 Ba-Phalaborwa - Table A9 Asset Management

Description	Ref	2019/20	2020/21	2021/22	Cu	ırrent Year 2022/	23		Medium Term Re enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
CAPITAL EXPENDITURE										
Total New Assets	1	-	-	48,852	21,320	21,320	21,320	33,294	30,781	51,404
Roads Infrastructure		_	-	-	-	-	-	-	13,800	33,879
Storm water Infrastructure		_	-	-	10,000	10,000	10,000	10,000	-	_
Electrical Infrastructure		_	-	(200)	8,000	8,000	8,000	20,794	16,981	17,525
Water Supply Infrastructure		_	-	-	_	-	-	-	-	_
Sanitation Infrastructure		_	-	-	-	-	-	-	-	_
Solid Waste Infrastructure		_	-	47,771	1,000	1,000	1,000	-	-	_
Rail Infrastructure		_	-	-	-	-	-	-	-	_
Coastal Infrastructure		_	-	-	-	-	-	-	-	_
Information and Communication Infrastructure		_	-	-	-	-	-	-	-	-
Infrastructure		_	-	47,571	19,000	19,000	19,000	30,794	30,781	51,404
Community Facilities		_	_	-	-	-	_	1,000	-	_
Sport and Recreation Facilities		_	_	_	820	820	820	_	-	_
Community Assets		-	-	-	820	820	820	1,000	-	-

Heritage Assets	1	- '	-	-	-	-	-	-	_	-
Revenue Generating		_	_	_	-	_	_	_	_	_
Non-revenue Generating	'	_	_	_	-	-	-	_	_	-
Investment properties		-	_	_	-	_		_	_	_
Operational Buildings	'	_	_	_	-	_	-	_	_	_
Housing	'	_	_	_	-	_	-	_	_	_
Other Assets	'	-	-	-	-	-		-	_	-
Biological or Cultivated Assets	'	_	_	_	_	_	_	_	_	_
Servitudes	'	_	_	_	_	_	_	_	_	_
Licences and Rights		_	_	_	_	_	_	_	_	_
Intangible Assets		_	_	_	_	_		_	_	_
Computer Equipment		_	_	_	_	_	_	_	_	_
Furniture and Office Equipment		_	_	_	1,500	1,500	1,500	1,500	_	_
Machinery and Equipment	<u> </u>		_	1,281						
		-			-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	_	_	-
Land		-	-	-	-	-	-	-	_	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	_	_	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
	'									
1	,	l ı	53	1 1	'	'		l ,		l ı

Total Renewal of Existing Assets	2	-	-	-	_	-	_	_	_	-
Roads Infrastructure		-	-	-	_	_	_	_	-	-
Storm water Infrastructure		-	-	-	_	_	_	_	_	-
Electrical Infrastructure		-	_	-	_	_	_	_	_	-
Water Supply Infrastructure		-	_	-	_	_	_	_	_	-
Sanitation Infrastructure		-	-	-	_	_	_	_	_	-
Solid Waste Infrastructure		-	_	-	_	_	_	_	_	-
Rail Infrastructure		_	_	-	_	_	_	_	_	-
Coastal Infrastructure		_	_	-	_	_	_	_	_	-
Information and Communication Infrastructure		_	_	-	_	_	_	_	_	-
Infrastructure		_	-	_	_	_	_	_	_	-
Community Facilities		_	_	-	_	_	_	_	-	-
Sport and Recreation Facilities		_	-	-	_	_	_	_	_	-
Community Assets		-			_	_	_	-	_	-
Heritage Assets		_	_	-	_	_	_	_	_	-
Revenue Generating		_	_	-	_	_	_	_	-	-
Non-revenue Generating		_	_	-	_	_	_	_	-	-
Investment properties		-			_	_	_	_	_	-
Operational Buildings		_	_	-	_	_	_	_	_	-
Housing		_	-	-	_	_	_	_	_	-
Other Assets		-			_	_	-	_	_	-
			54							

Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	_	-	-
Licences and Rights		-	-	-	-	-	-	_	-	-
Intangible Assets		-	-	-	-	-	-	-	-	_
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	_	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	
Immature		-	-	-	-	-	-	-	-	
Living Resources		-	-	-	-	-	-	-	-	
Total Upgrading of Existing Assets	6	-	-	245	23,557	23,557	23,557	31,472	24,196	5,68
Roads Infrastructure		-	-	130	18,200	18,200	18,200	16,472	13,308	5,68
Storm water Infrastructure		-	-	-	-	-	-	_	-	
Electrical Infrastructure		-	-	-	-	-	-	_	-	
Water Supply Infrastructure		-	-	-	-	-	-	_	-	
		-	-	-	-	-	-	_	-	
Sanitation Infrastructure						1 ,	1	(1	1	

Rail Infrastructure	1		_	_	_	-	_	-	_	l –
Coastal Infrastructure										
		_	-	_	_	-	_	_	_	_
Information and Communication Infrastructure		_	-	-	-	-	-	_	_	_
Infrastructure		-	-	130	18,200	18,200	18,200	16,472	13,308	5,680
Community Facilities		_	-	-	_	-	-	_	_	_
Sport and Recreation Facilities		_	-	115	5,357	5,357	5,357	15,000	10,888	-
Community Assets		-	-	115	5,357	5,357	5,357	15,000	10,888	-
Heritage Assets		_	-	-	-	-	-	-	-	-
Revenue Generating		_	-	-	-	-	-	_	-	-
Non-revenue Generating		-	-	_	_	-	-	_	_	_
Investment properties		-	-	-	_	-	-	-	_	-
Operational Buildings		_	-	-	-	-	-	_	-	_
Housing		-	-	-	-	-	-	-	-	_
Other Assets		-	-	-	_	-	-	-	_	-
Biological or Cultivated Assets		_	-	-	-	-	-	-	-	_
Servitudes		_	-	_	-	_	_	_	-	_
Licences and Rights		_	-	-	-	_	-	_	-	_
Intangible Assets		_	_	-	_	-	_	_	_	_
Computer Equipment		_	-	-	-	_	-	_	-	_
Furniture and Office Equipment		_	-	-	-	-	-	_	-	_
Machinery and Equipment		_	-	-	-	-	-	-	-	_
1	I		56			l		I		l

Transport Assets		-	-	-	-	-		-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	-	-	49,098	44,877	44,877	44,877	64,766	54,977	57,084
Roads Infrastructure		-	-	130	18,200	18,200	18,200	16,472	27,108	39,559
Storm water Infrastructure		-	-	-	10,000	10,000	10,000	10,000	-	-
Electrical Infrastructure		-	-	(200)	8,000	8,000	8,000	20,794	16,981	17,525
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	47,771	1,000	1,000	1,000	-	-	
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	47,701	37,200	37,200	37,200	47,266	44,089	57,08
Community Facilities		_	_	-	-	-	-	1,000	-	-
Sport and Recreation Facilities		-	-	115	6,177	6,177	6,177	15,000	10,888	
Community Assets		_	_	115	6,177	6,177	6,177	16,000	10,888	

Heritage Assets	-	_	_	-	-	_	_	_	-
Revenue Generating	_	_	_	_	_	_	_	_	-
Non-revenue Generating	_	_	_	_	-	-	_	_	-
Investment properties	_	_	_	_	_	_	_	_	-
Operational Buildings	_	_	_	_	_	_	_	_	-
Housing	-	_	_	_	-	-	-	_	-
Other Assets	_	_	_	_	_	_	_	_	-
Biological or Cultivated Assets	_	_	_	_	_	_	_	_	-
Servitudes	_	_	_	_	_	_	_	_	-
Licences and Rights	_	_	_	_	_	_	_	_	_
Intangible Assets	_	_	_	_	_	_	_	_	-
Computer Equipment	_	_	_	_	_	_	_	_	-
Furniture and Office Equipment	_	_	_	1,500	1,500	1,500	1,500	_	-
Machinery and Equipment	_	_	1,281	_	_	_	_	_	-
Transport Assets	_	_	_	_	_	_	_	_	-
Land	_	_	_	_	_	_	_	_	-
Zoo's, Marine and Non-biological Animals	_	_	_	_	_	_	_	_	-
Mature	_	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-
Living Resources	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	-	_	49,098	44,877	44,877	44,877	64,766	54,977	57,084
	1	l .	<u> </u>	I		l	l .	<u> </u>	

ASSET REGISTER SUMMARY - PPE (WDV)	5	_	1,173,063	1,182,496	1,312,918	1,098,839	1,098,839	1,194,527	1,203,915	1,232,218	
Roads Infrastructure		_	339,671	349,383	452,849	333,114	333,114	329,561	338,421	358,084	
Storm water Infrastructure		_	-	(45,541)	10,000	(36,510)	(36,510)	(27,531)	(39,370)	(41,221)	
Electrical Infrastructure		-	-	9,136	8,000	6,981	6,981	14,239	10,106	10,327	
Water Supply Infrastructure		_	-	-	-	-	-	-	-	-	
Sanitation Infrastructure		_	-	-	-	_	-	-	-	-	
Solid Waste Infrastructure		_	-	47,771	1,000	1,000	1,000	-	-	-	
Rail Infrastructure		_	-	-	-	-	-	-	-	-	
Coastal Infrastructure		_	-	-	-	-	-	-	-	-	
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	
Infrastructure		_	339,671	360,749	471,849	304,585	304,585	316,269	309,156	327,191	1
Community Assets		_	230,818	205,510	236,995	206,440	206,440	325,607	313,996	293,469	
Heritage Assets		_	121,522	121,522	317	121,522	121,522	121,522	127,477	133,468	
		-	-	-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	-	-	
Investment properties		_	394,701	414,579	394,701	414,579	414,579	414,579	434,893	455,333	
		_	_	-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	-	-	

Other Assets		_	11,225	(733)	132,430	(21,141)	(21,141)	(51,571)	(51,175)	(49,777)
Biological or Cultivated Assets		_	142	-	142	-	-	-	-	-
		_	-	-	-	-	-	-	-	-
		_	_	-	-	-	-	-	-	-
Intangible Assets		_	274	183	274	275	275	178	186	195
Computer Equipment		_	-	619	-	(440)	(440)	(496)	(550)	(605)
Furniture and Office Equipment		_	-	(292)	1,500	776	776	1,529	43	58
Machinery and Equipment		_	-	798	-	(4,876)	(4,876)	(10,078)	(10,635)	(11,195)
Transport Assets		_	-	4,850	-	2,407	2,407	2,278	2,152	2,025
Land		_	74,711	74,711	74,711	74,711	74,711	74,711	78,372	82,055
Zoo's, Marine and Non-biological Animals		_	-	-	-	-		-	-	-
		_	-	-	-	-	-	-	-	-
		_	-	-	-	-		-	-	-
Living Resources		_	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	_	1,173,063	1,182,496	1,312,918	1,098,839	1,098,839	1,194,527	1,203,915	1,232,218
EXPENDITURE OTHER ITEMS		_	74,024	96,212	86,902	91,242	91,242	103,169	97,840	92,438
<u>Depreciation</u>	7	_	74,024	86,787	75,295	75,295	75,295	79,285	83,170	77,079

Repairs and Maintenance by Asset Class	3	-	-	9,425	11,607	15,947	15,947	23,884	14,669	15,35
Roads Infrastructure		-	-	1,091	-	-	-	-	-	
Storm water Infrastructure		-	-	-	-	-	-	-	-	
Electrical Infrastructure		-	-	5,901	9,754	9,754	9,754	15,012	7,881	8,25
Water Supply Infrastructure		-	-	-	-	-	-	-	-	
Sanitation Infrastructure		-	-	-	-	-	-	-	-	
Solid Waste Infrastructure		-	-	-	-	3,235	3,235	3,406	3,573	3,7
Rail Infrastructure		-	-	-	-	-	-	-	-	
Coastal Infrastructure		-	-	-	-	-	-	-	-	
Information and Communication Infrastructure		-	-	100	210	210	210	1,400	1,469	1,5
Infrastructure		-	-	7,093	9,964	13,199	13,199	19,819	12,923	13,5
Community Facilities		-	_	273	412	417	417	634	665	6
Sport and Recreation Facilities		-	-	22	8	8	8	8	8	
Community Assets		-	-	295	420	425	425	642	674	7
Heritage Assets		-	-	-	-	-	-	-	-	
Revenue Generating		-	-	-	-	-	-	-	-	
Non-revenue Generating		-	-	-	-	-	-	-	-	
Investment properties		-	-	-	-	-	-	-	-	
Operational Buildings		-	-	50	61	61	61	2,400	-	
Housing		-	-	-	-	-	-	-	-	
Other Assets		_	_	50	61	61	61	2,400	_	

Biological or Cultivated Assets	_	-	-	-	-	-	-	-	-
Servitudes	_	-	-	-	-	-	-	-	-
Licences and Rights	_	-	-	-	-	-	-	-	-
Intangible Assets	_	_	_	_		-	-	-	-
Computer Equipment	_	-	-	-	-		-	-	-
Furniture and Office Equipment	_	-	225	1,062	2,262	2,262	155	163	171
Machinery and Equipment	_	-	-	-	-	-	-	-	-
Transport Assets	_	-	1,762	101	1	1	867	910	953
Land	_	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	_	-	-	-	-	-	-	-	-
Mature	_	-	-	-	-	-	-	-	-
Immature	_	-	-	-	-	-	-	-	-
Living Resources	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS	_	74,024	96,212	86,902	91,242	91,242	103,169	97,840	92,438
Renewal and upgrading of Existing Assets as % of total capex	0.0%	0.0%	0.5%	52.5%	52.5%	52.5%	48.6%	44.0%	10.0%
Renewal and upgrading of Existing Assets as % of deprecn	0.0%	0.0%	0.3%	31.3%	31.3%	31.3%	39.7%	29.1%	7.4%
R&M as a % of PPE & Investment Property	0.0%	0.0%	0.9%	0.9%	1.6%	1.6%	2.2%	1.4%	1.4%
Renewal and upgrading and R&M as a % of PPE and Investment Property	0.0%	0.0%	0.9%	2.7%	4.0%	4.0%	5.2%	3.6%	1.9%

NOTES

■ Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

2.10. BASIC SERVICE DELIVERY MEASUREMENT

LIM334 Ba-Phalaborwa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	R	Basis of calculation	2001 Census	2007 Survey	2011 Census	2019/2	2020/21	2021/22	Current Year 2022/23		ledium Tern enditure Fra	
	ef			,		Outco me	Outcome	Outcom e	Original Budget	Outcom e	Outcom e	Outcome
<u>Demographics</u>												
Population			131	127	151	151	151	151	151	151	151	151
Females aged 5 - 14			15		8	78	78	78	78	78	78	78
Males aged 5 - 14			15		7	73	73	73	73	73	73	73
Females aged 15 - 34			26		7	14	14	14	14	14	14	14
Males aged 15 - 34			24		8	23	23	23	23	23	23	23
Unemployment			36.0%	11.0%	37.4%	20	20	20	20	20	20	20
	1, 1											
Monthly household income (no. of households)	2											
No income			69.9%	54,960	63,891	63,891	63,891	63,891	63,891	63,891	63,891	63,891
R1 - R1 600			5.0%	13,467	14,672	56,476	56,476	56,476	56,476	56,476	56,476	56,476
R1 601 - R3 200			5.2%	5,893	6,632	6,632	6,632	6,632	6,632	6,632	6,632	6,632
R3 201 - R6 400			3.5%	3,678	5,268	5,268	5,268	5,268	5,268	5,268	5,268	5,268

R6 401 - R12 800		1.7%	3,123	5,375	5,357	5,357	5,357	5,357	5,357	5,357	5,357
R12 801 - R25 600		0.5%	2,090	3,746	3,746	3,746	3,746	3,746	3,746	3,746	3,746
R25 601 - R51 200		0.2%	587	920	920	920	920	920	920	920	920
R52 201 - R102 400		0.1%	18	177	177	177	177	177	177	177	177
R102 401 - R204 800		_	-	64	64	64	64	64	64	64	64
R204 801 - R409 600		_	_	78	78	78	78	78	78	78	78
R409 601 - R819 200											
> R819 200											
Poverty profiles (no. of households)											
< R2 060 per household per month	1 3										
Insert description	2										
indirection in the second seco	_										
Household/demographics (000)											
Number of people in municipal area					151	151	151	151	151	151	151
Number of poor people in municipal area					64	64	64	64	64	64	64
Number of households in municipal area					41	41	41	41	41	41	41
Number of poor households in municipal area											
Definition of poor household (R per month)											

Housing statistics	3										
Formal		44,425	44,425	44,425	44,425	44,425	44,425	44,425	44,425	44,425	44,425
Informal		148	148	148	148	148	148	148	148	148	148
Total number of households		44,573	44,573	44,573	44,573	44,573	44,573	44,573	44,573	44,573	44,573
Dwellings provided by municipality	4										
Dwellings provided by province/s											
Dwellings provided by private sector	5										
Total new housing dwellings		-	-	-	-	-	-	-	-	-	-
Economic	6										
Inflation/inflation outlook (CPIX)											
Interest rate - borrowing											
Interest rate - investment											
Remuneration increases											
Consumption growth (electricity)											
Consumption growth (water)											
Collection rates	7										
Property tax/service charges											
Rental of facilities & equipment											

Interest - external investments						
Interest - debtors						
Revenue from agency services						

Detail on the provision of municipal services for A10

			2019/20	2020/21	2021/2 2	Curre	ent Year 202	22/23		Medium Tern enditure Fra	
Total municipal services	R ef		Outcom e	Outco me	Outco me	Original Budget	Adjuste d Budget	Full Year Forecas t	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Household service targets (000)									
		<u>Water:</u> Piped water inside									
		dwelling Piped water inside yard (but not in	15	15	15	15	15	15	15	15	15
		dwelling) Using public tap (at least min.service	19	19	19	19	19	19	19	19	19
	8	level)	3,812	3,812	3,812	3,812	3,812	3,812	3,812	3,812	3,812

	Other	1					1			
	Other water									
	supply (at									
	least									
1	min.service									
0	level)	413	413	413	413	413	413	413	413	413
	Minimum									
	Service									
	Level and									
	Above sub-	4.050	4.050	4.050	4.050	4.050	4.050	4.050	4.050	4.050
	total	4,259	4,259	4,259	4,259	4,259	4,259	4,259	4,259	4,259
	Using									
	public tap									
	(<									
	min.service									
9	level)	_	_	-	_	-	_	-	-	_
	Other									
	water supply (<									
1	min.service									
0	level)	234	234	234	234	234	234	234	234	234
	10101)	201		201	201	201	201	201	201	201
	No water									
	supply	2	2	2	2	2	2	2	2	2
	Below									
	Minimum									
	Service									
	Level sub-	000	000	000	000	000	000	000	000	000
	total	236	236	236	236	236	236	236	236	236
	Total									
	number of									
	household									
	s	4,495	4,495	4,495	4,495	4,495	4,495	4,495	4,495	4,495
	Sanitation/									

sewerage:									
Flush									
toilet									
(connected									
to									
sewerage)	16,638	16,638	16,638	16,638	16,638	16,638	16,638	16,638	16,638
Flush									
toilet (with									
septic tank)	860	860	860	860	860	860	860	860	860
Chemica									
I toilet	424	424	424	424	424	424	424	424	424
Pit toilet									
(ventilated)	6,718	6,718	6,718	6,718	6,718	6,718	6,718	6,718	6,718
Other									
toilet									
provisions									
(>									
min.service									
level)	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833
Minimum									
Service									
Level and									
Above sub-	25 472	25.472	25 472	05 470	05.470	25 472	25 472	05 470	05 470
total	35,473	35,473	35,473	35,473	35,473	35,473	35,473	35,473	35,473
Bucket									
toilet	80	80	80	80	80	80	80	80	80
Other									
toilet									
provisions									
(<									
min.service									
level)	864	864	864	864	864	864	864	864	864

					1	T	T	T	1
No toilet provisions	4,698	4,698	4,698	4,698	4,698	4,698	4,698	4,698	4,698
Below									
Minimum Service									
Level sub-									
total	5,642	5,642	5,642	5,642	5,642	5,642	5,642	5,642	5,642
Total									
number of household									
s	41,115	41,115	41,115	41,115	41,115	41,115	41,115	41,115	41,115
Energy:									
Electricit									
y (at least min.service									
level)	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345
Electricit									
y - prepaid (min.servic									
e level)	_	_	_	-	_	_	_	_	-
Minimum									
Service Level and									
Above sub-									
total	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345
Electricit									
y (< min.service									
level)	_	_	_	-	_	_	_	_	_
Electricit									
y - prepaid (< min.	_	_	_	_	_	_	_	_	_
service				_					

level)									
Other energy sources	-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub- total	_	-	_	_	-	-	-	-	-
Total number of household s	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345
Refuse:									
Remove d at least once a week	20,066	20,066	20,066	20,066	20,066	20,066	20,066	20,066	20,066
Minimum Service Level and Above sub- total	20,066	20,066	20,066	20,066	20,066	20,066	20,066	20,066	20,066
Remove d less frequently than once a week	257	257	257	257	257	257	257	257	257
Using communal refuse dump	684	684	684	684	684	684	684	684	684

		Using own refuse dump	17,849	17,849	17,849	17,849	17,849	17,849	17,849	17,849	17,849
		Other rubbish disposal	327	327	327	327	327	327	327	327	327
		No rubbish disposal	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933
		Below Minimum Service Level sub- total	21,050	21,050	21,050	21,050	21,050	21,050	21,050	21,050	21,050
		Total number of household s	41,116	41,116	41,116	41,116	41,116	41,116	41,116	41,116	41,116
			2019/20	2020/21	2021/2	Curr	ent Year 202	2/23		Medium Terr enditure Fra	
Municipal in-house services	R ef		Outcom e	Outco me	Outco me	Original Budget	Adjuste d Budget	Full Year Forecas t	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Household service targets (000)									
		<u>Water:</u>									

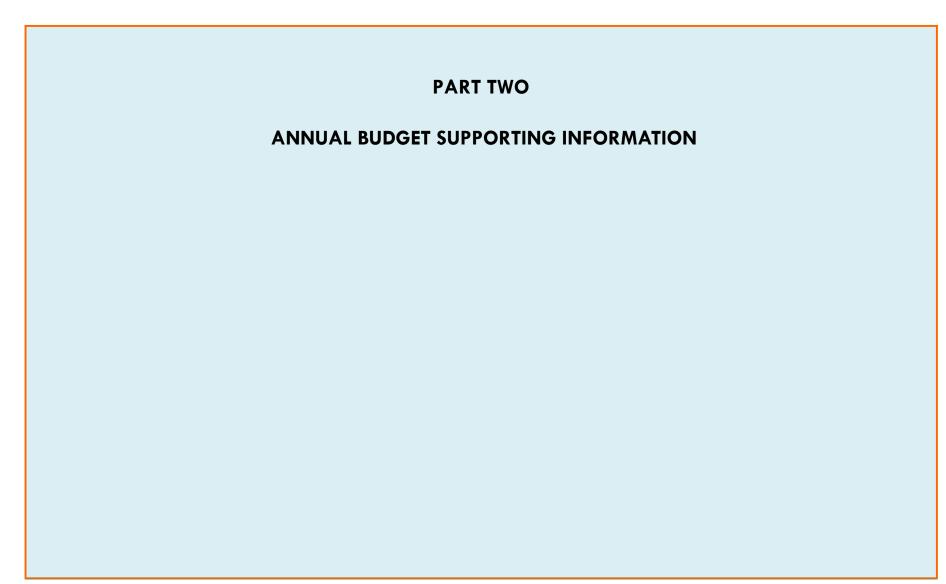
	Piped water inside dwelling	15	15	15	15	15	15	15	15	15
	Piped water inside yard (but not in dwelling)	19	19	19	19	19	19	19	19	19
8	Using public tap (at least min.service level)	3,812	3,812	3,812	3,812	3,812	3,812	3,812	3,812	3,812
1 0	Other water supply (at least min.service level)	413	413	413	413	413	413	413	413	413
	Minimum Service Level and Above sub- total	4,259	4,259	4,259	4,259	4,259	4,259	4,259	4,259	4,259
9	Using public tap (< min.service level)									
1 0	Other water supply (< min.service level)	234	234	234	234	234	234	234	234	234

				1					1
No water supply	2	2	2	2	2	2	2	2	2
Below									
Minimum									
Service Level sub-									
total	236	236	236	236	236	236	236	236	236
Total number of household s	4,495	4,495	4,495	4,495	4,495	4,495	4,495	4,495	4,495
Sanitation/ sewerage:									
Flush toilet (connected									
to									
sewerage)	16,638	16,638	16,638	16,638	16,638	16,638	16,638	16,638	16,638
Flush									
toilet (with									
septic tank)	860	860	860	860	860	860	860	860	860
Chemica I toilet	424	424	424	424	424	424	424	424	424
Pit toilet (ventilated)	6,718	6,718	6,718	6,718	6,718	6,718	6,718	6,718	6,718
Other toilet provisions (> min.service									
level)	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833

Minimum									
Service									
Level and									
Above sub-									
total	35,473	35,473	35,473	35,473	35,473	35,473	35,473	35,473	35,473
total	00,110	00,170	00,170	00,170	00,110	00,170	00,170	00,170	00,110
Bucket									
toilet	80	80	80	80	80	80	80	80	80
tollet	00	00	00	00	00	00	00	00	00
Other									
toilet									
provisions									
(<									
min.service									
level)	864	864	864	864	864	864	864	864	864
,									
No toilet									
provisions	4,698	4,698	4,698	4,698	4,698	4,698	4,698	4,698	4,698
promoterio de la constanta de	,,,,,,	,,,,,,	1,,,,,,,	,,,,,,,	.,,,,,	1,,,,,,,	1,000	1,000	,,,,,,,
Below									
Minimum									
Service									
Level sub-									
total	5,642	5,642	5,642	5,642	5,642	5,642	5,642	5,642	5,642
Total									
number of									
household									
S	41,115	41,115	41,115	41,115	41,115	41,115	41,115	41,115	41,115
	11,110	,	,	,	,	,	,	,	,
Energy:									
<u>=norgyr</u>									
Electricit	1								
y (at least	1								
	1								
min.service	07.07-	07.04-	07.04-	07.045	07.04-	07.045	07.045	07.045	07.0/-
level)	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345
Electricit	1								
y - prepaid	1								
(min.servic									

e level)									
Minimum Service Level and Above sub- total	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345
Electricit y (< min.service level)									
Electricit y - prepaid (< min. service level)									
Other energy sources									
Below Minimum Service Level sub- total	-	-	_	_	_	_	-	-	_
Total number of household s	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345	37,345
Refuse:									
Remove d at least once a									
week	20,066	20,066	20,066	20,066	20,066	20,066	20,066	20,066	20,066

Total number of household s	41,116	41,116	41,116	41,116	41,116	41,116	41,116	41,116	41,116
Below Minimum Service Level sub- total	21,050	21,050	21,050	21,050	21,050	21,050	21,050	21,050	21,050
No rubbish disposal	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933
dump Other rubbish disposal	17,849 327								
Using communal refuse dump Using own refuse	684	684	684	684	684	684	684	684	684
Service Level and Above subtotal Remove d less frequently than once a week	20,066	20,066	20,066	20,066	20,066	20,066	20,066	20,066 257	20,066



5.OVERVIEW OF ANNUAL BUDGET

5.1 Schedule of key deadlines relating to budget process

1. IDP, Budget, PMS and MPAC Calendar for 2023-24

The IDP, Budget, PMS, Risk, mSCOA and MPAC calendar presents the activities that will be undertaken by both the District Municipality and Ba-Phalaborwa Municipality during the 2022/23 financial year. The activities will culminate in the adoption of the 2023/24 IDP and Budget both Mopani District Municipality and Ba-Phalaborwa Municipality.

Month	Activity	Responsible	Time-fra	ame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
		1	IDP	
July 2022	Preparatory Phase IDP, Budget & PMS Operational Meeting (IDP Framework & Process Plan) IDP, Budget & PMS Technical Meeting (IDP Framework & Process Plan)	Planning and Development Senior Manager Planning and Development Manager Strategic Planning	18/07/2022 20/07/2022 21/07/2022	31 July 2022
	IDP, Budget & PMS Steering Committee Meeting (Framework & Process Plan) Mayor tables IDP/Budget/PMS/MPAC Framework & Process Plan in (Special Council)		27/07/2022	

Budget and mSCOA

Month	Activity	Responsible	Time-fr	ame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	Establish Departmental Budget Committees (include councillors & officials).	Budget and Treasury CFO Manager Budget	29/07/2022 – 05/09/2022	
		Į.	PMS	
	Compilation of 2021/2022 4 th 15/07/2022 quarterly report	Planning Development	and 04/07/2022 -	
	Conclude 2021/22 annual 29/07/2022 performance	Senior agreements	Manager 01/07/2022 – Planning and	
	Submit final approved SDBIP to Mayor	Development	28/07/2022	
		Strategic Planning		
		N	1PAC	

MPAC Framework and Process	Office of Municipal	07/07/2022	
Plan.	Manager		
Consideration of SDBIP for fourth	MPAC	29/07/2022	
quarter.	Researcher		
Report on SCM- disciplinary matters related to MFMA			
Monthly budget statements.			
MPAC and Audit Committee			
Quarterly meeting/ report on			
functioning of AC			
Final Work Programme presented			
to Council.			
Irregular, Fruitless.			
Unauthorized and Wasteful			

Month	Activity	Responsible	Time-frame				
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality			
	Expenditure.						
	IDP						

August 2022	planning) Data analysis and	Planning and Development Senior Manager Planning and Development Manager Strategic Planning	01/08/2022 – 31/09/2022 01/08/2022 – 31/09/2022 01/08/2022– 31/09/2022	August 2022					
	Budget and aSCOA								
		Budget and Treasury CFO Manager Budget	30/08/2022 10 /08/2022 16/08/2022						
		F	MS						
		Planning and Development Senior Manager	01/08/2022 – 31/08/2022						
	Make public the 2022/23 SDBIP Make public 2022/23 annual performance agreements and ensure	Planning and Development	12/08/2022 16/08/2022						
	that copies are	Manager Strategic	10/08/2022						

Month	Activity	Responsible	Time-fra	ame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	submitted to Council and MEC:CoGHSTA Place 2022/23 annual performance agreements on the municipal website. Individual performance assessments 2020/21 Annual	Planning Office of Municipal Manager (Mayoral Imbizo) Manager in the office of the Municipal Manager Senior Public Participation Officer	13/08/2022 02/08/2022 – 31/08/2022	
		M	IPAC	

Committee meeting. MPAC District wide session Monthly budget statements Annual performance plan prepared Performance agreements signed by MM & section 56 officials. Annual financial statements to be submitted to AG Declaration forms completed and	Office of Municipal Manager MPAC Researcher	24-29/08/2022	
updated by Cllrs and Staff.			

Month	Activity	Responsible	Time-fr	ame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	Probing 4 th quarter performance report. Public hearing on the fourth quarter performance report.			
		Risk Management		
	Risk Management Committee (2021/22 Fourth Quarter Risk Management Report)	Office of Municipal Manager Manager Risk Management	03/08/2022	

		IDP			
September 2022	Analysis Phase Data collection (ward-based planning) Data analysis and interpretation Community Satisfaction Survey	Planning and Development Senior Manager Planning and Development Manager Strategic Planning	01/08/2022 - 31/09/2022 01/08/2022- 30/09/2022 01/08/2022- 30/09/2022		
	Budget and mSCOA				
	Circulate budget schedules to all departments Consolidate draft core departments business plans & budgets Review resources frames and	CFO	27/09/2022 – 10/10/2022 09/09/2022 – 16/09/2022		
	financial strategies mSCOA Operational Meeting Meeting		26/09/2022 – 04/11/2022 06/09/2022		

Month	Activity	Responsible	Time-fr	rame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	mSCOA Steering Meeting		13/09/2022	
	PMS			

	Individual performance assessment report 2020/21 Annual Submission of Final 2020/21 departmental annual reports	Planning and Development Senior Manager Planning and Development Manager Strategic Planning	09/09/2022 09/09/2022	
		N	IPAC	
	MPAC strategic planning session 4 th Quarter Individual Performance Assessment Report Monthly budget statements Scrutinize UIF.	Office of Municipal Manager MPAC Researcher	01-20/09/2022 30/09/2022	
			IDP	
October 2022	Analysis Phase IDP, Budget & PMS Operational Meeting (Analysis Phase) IDP, Budget & PMS Technical Meeting (Analysis Phase) IDP, Budget & PMS Steering Meeting (Analysis Phase)	Planning and Development Manager	03/10/2022 05/10/2022 11/10/2022	

Month	Activity	Responsible	Time-fr	ame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	IDP, Budget & PMS Rep Forum (Analysis Phase)		12/10/2022	
		Budget a	and mSCOA	1
	Commence preparation for the 2023/24 departmental operational plans and service delivery and budget implementation plan aligned to strategic priorities in IDP and inputs from other stakeholders including government and bulk service providers (and NERSA)	Budget and Treasury CFO Manager Budget	12-14/10/2022	
	mSCOA Operational Meeting mSCOA Steering Meeting		05/10/2022 11/10/2022	
		F	PMS	

Continuation of preparat 2020/21 annual report ut financial and nonfinancia information first reviewe	Development Senior Manager	10/10/2022 – 28/10/2022	
budget and IDP analysis Compilation of 2022/23 f	Development irst Manager	10/1/2022 – 28/10/2022	
	Strategic	10/1/2022 20/10/2022	

Month	Activity	Responsible	Time-fr	ame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	quarter institutional performance report.	Planning		
		N	1PAC	
	Consolidated AFS submitted to AG SDBIP for first quarter consideration Project Visit Report on SCM/disciplinary matters related to MFMA Monthly budget statements MPAC Strategic Planning session	Office of Municipal Manager MPAC Researcher	12/10/2022 19/10/2022 24-25/10/2022	
	Budget and Mscoa			

November 2022	Community and stakeholder	Budget and Treasury	05/11/2022-30/11/2022	
	consultation process, review	CFO		
	inputs, financial models, assess	Manager Budget		
	impacts on tariffs and charges			
	and consider funding decisions			
	including borrowing. Adjust			
	estimates based on plans and			
	resources. Commence			
	consultation on the proposed			
	tariffs. Check the tariff			
	submission date and align.			

Month	Activity		Time-fra	ame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	Draft five-year Financial Plan		01/11/2022 – 30/11/2022	
	mSCOA Operational Meeting mSCOA Steering Meeting		09/11/2022 15/11/2022	
		ı	PMS	
	Mayoral Imbizo on first quarter performance	Office of Municipal Manager Manager in the office of the Municipal	07/11/2022– 25/11/2022	

		Manager		
		<u>l</u>	I NPAC	
		Office of Municipal		
	Probe 1 st Quarter Performance	Manager	09/11/2022	
	report.	MPAC		
	Monthly budget statements	Researcher	22/11/2022	
	Technical Committee meeting Public hearing on the 1st Quarter		23/11/2022	
	performance report.			
	MPAC/Audit meeting			
		Risk Man	agement	
	Risk Management	Office of Municipal	02/11/2022	
	Committee (2022/23 First	Manager		
	Quarter Risk Management	Manager Risk		
	Report)	Management		
Month	Activity	Responsible	Time-fra	ame

Month	Activity	Responsible	Time-fra	ame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
			IDP	

December 2022	Strategies Phase	Planning and Development		
	Strategic Session	Senior Manager Planning and Development	30/11/2022 – 02/12/2022	
		Manager Strategic Planning		
		F	PMS	
	Finalize the draft annual report incorporating financial and non financial information on performance, audit reports and annual financial statements	Planning and Development Senior Manager Planning and Developmen t Manager Strategic Planning	16/12/2022	
		N	IPAC	
	Develop schedule for considering the 2020/21 Annual Report	Office of Municipal Manager MPAC Researcher	14 /12/2022	
	Budget and mSCOA			

Finalise the 2022/23 inputs Budget and Treasur	9 06/12/2022 – 13/12/2022	
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Month	Activity	Responsible	Time-fra	ame
		Department	Ba-Phalaborwa Municipality	Mopani District
				Municipality
	from bulk resource providers	CFO		
	(and NERSA) and agree on proposed price increase. (Align after submission of proposed tariffs	Manager Budget		
	Budget and mSCOA			

January 2023	Mid-year Budget engagement session (Provincial Treasury)	Budget and Treasury CFO	24/01/2023	
	Mid-Year Performance Assessment and recommend and adjustment budget, if necessary.	Manager Budget	27/01/2023	
	Incorporate priorities from the President's State of the Nation		23-31/01/2023	
	Address, National Treasury and SALGA for further budget consideration.		10/01/2023 – 24/01/2023	
	Review all aspects of the 2022/23 budget including any unforeseen and unavoidable expenditure in light of need for an adjustment budget.			
	mSCOA Operational Meeting mSCOA Steering Meeting		05/01/2023	
			10/01/2023	

Month	Activity	Responsible	Time-fra	ame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	PMS			

III		Dlanning	Compilation of 2022/22 Mid
	03/01/2023 – 20/01/2023	_	Compilation of 2022/23 Mid-
		Development	year report
	27/01/2023	Senior Manager	Mayor tables 2021/22 annual
		Planning and	report to council
	27/01/2023	Developmen	Make public the 2021/22 annual
		II .	report and invite comments from
			·
	27/01/2023	II .	
	24/01/2023		
			·
	24/01/2023		
	27,01,2023		AFS & audit report) and
			summarizes overall findings of
			2021/22 annual
	, ,	Manager Strategic Planning	local community, submit report to Auditor-General, Provincial Treasury & CoGHSTA Consider monthly & mid-year reports for the period ended 31 December 2022. Review implementation of budget and service delivery plan (SDBIP), identify problems and amend or recommend appropriate amendments. Submit report to council and make public any amendments to the SDBIP by the end of January 2023 to Council the status of next three year budget, 2021/22 annual report (including AFS & audit report) and summarizes overall findings of

Month	Activity	Responsible	Time-frame

	Department	Ba-Phalaborwa Municipality	Mopani District Municipality
performance report.			
	N	1PAC	
MPAC and Audit committee Quarterly meeting Mid-year report and budget of council AFS returned from A-G Matters raised by A-G. Report on disciplinary matters related to MFMA/Report on SCM Monthly budget statement's Report in functioning of AC.	Office of Municipal Manager MPAC Researcher	11-17/01/2023	
		IDP	

February 2023	Strategies, Projects, Integration	Planning and		28 February 2023
	Phase	Development		
		Senior Manager		
	IDP, Budget & PMS Operational	Planning and	03/02/2023	
	meeting (Strategies, Projects	Development		
	prioritisation and Sector plans)	Manager		
	IDP, Budget & PMS Technical	Strategic		
	meeting (Strategies, Projects	Planning		
	prioritisation and Sector plans)		06/02/2023	
	IDP, Budget & PMS Steering			

Month	Activity	Responsible Department	Time-fra	ame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	meeting (Strategies, Projects prioritisation and Sector plans) IDP, Budget & PMS Representative Forum (strategies, Projects prioritisation and Sector plans).		02/02/2023 15/02/2023	
	Budget and mSCOA			

	corporate directives from the		07/02/2023 – 27/02/2023	
	ational budget and Provincial and			
	ational allocations to unicipalities into budget.	Manager Budget		
ор	nalise the draft 2022/23 detailed perating & capital budgets in the		06/02/2023	
Na	rescribed formats incorporating ational and Provincial budget locations, integrate and align to			
fina	P documentation and draft SDBIP, nalise budget policies including riff policy.		13/02/2023	
adj	abling and approval of an ljustments budget (if		00/00/0000	
MS	necessary) SCOA Operational meeting SCOA Steering meeting		23/02/2023	
			02/02/2023	

Month	Activity	Responsible Department	Time-fr	ame
			Ba-Phalaborwa Municipality	Mopani District
				Municipality
			07/02/2023	

PMS			
Individual Performance Assessments 2022/23 Mid-year	Planning and Development	01/02/2023 - 20/02/2023	
Place 2021/22 annual report on the municipal website	Senior Manager Planning and	03/02/2023	
Mayoral Imbizo	Development Manager Strategic Planning Office of Municipal Manager (Moyoral Imbizo) Manager in the office of the Municipal Manager	01/02/2023 – 10/02/2023	
	<u> </u>	IPAC	
Considering the 2021/22 annual report	Office of Municipal Manager	08/02/2023	
Public Participation on the draft Annual Report	MPAC Researcher	15-17/02/2023	
MPAC Working Session for probing annual report		22/02/2023	

Noticity Responsible Time-traine		Month	Activity	Responsible	Time-frame
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		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	MPAC/AG meeting Consider the 2022/23 Mid-Year Report Monthly budget statements Visit projects Public Hearing on 2022/23 Mid-Year report Visit to Scopa		28/02/2023	
Risk Management				
	Risk Management Committee (2022/23 Second Quarter Risk Management Report)	Office of Municipal Manager Manager Risk Management	07/02/2023	
			IDP	

March 2023	Approval Phase (Draft IDP)	Planning and		31 March 2023
	IDP, Budget & PMS operational meeting (Draft 2023/24 IDP, Budget & PMS)	Development Senior Manager Planning and Development	03/03/2023	
	IDP, Budget & PMS Technical meeting (Draft 2023/24 IDP, Budget & PMS)	Manager	07/03/2023	
	IDP, Budget & PMS Steering meeting (Draft 2023/24 IDP, Budget & PMS)	J	09/03/2023	

Month	Activity	Responsible	Responsible Time-frame	
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	IDP, Budget & PMS Representative Forum (Draft 2023/24 IDP, Budget & PMS) Mayor table Draft IDP, Budget & PMS for adoption by Council. Publication of the IDP, Budget & PMS Public Participation schedule		17/03/2023 30/03/2023 30/03/2022	
		Budget	and mSCOA	

Consolidation of Draft 2023/24 annual budget.	Budget and Treasury CFO	03/03/2023	
Incorporate changes in prices for bulk resources and finalise tariff proposals for all charges.		13/03/2023	
Distribute all budget documentation prior to meeting at which budget is to be tabled.		20/03/2023 – 24/03/2023	
Table in Council the 2023/24 annual budget & all supporting documents.		30/03/2023	
Submit the 2022/23 approved adjustments budget to the Provincial & National Treasury & any other affected organ of state (10 days after approval.)		10/03/2023	
mSCOA Operational Meeting mSCOA Steering Meeting			
3 3		08/03/2023	
		14/03/2023	

Month	Activity	Responsible Department	Responsible Time-frame	ame
			Ba-Phalaborwa Municipality	Mopani District
				Municipality
	PMS			

Compile Individual performance assessment report (2022/23 Mid - Year Quarter) Council adopts the 2021/22 annual report with the comments of the oversight committee. Submit draft 2023/24 SDBIP to the Mayor Submit draft 2023/24 annual performance agreements to the Mayor	Development Senior Manager Planning and Developmen t	15/03/2023 29/03/2023 28/03/2023 28/03/2023	
	N	IPAC	
Public hearing on the 2021/22 Annual Report Oversight report preparation Monthly budget statements Submit Oversight Report and Annual Report to Council Review all matters referred to the committee by council	Office of Municipal Manager MPAC Researcher	01/03/2023 08/03/2023 14/03/2023 24/03/2023 29/03/2023	

Month	Activity	Responsible	Time-frame	
		Department	Ba-Phalaborwa Municipality	Mopani District
				Municipality

			31/03/2023			
			IDP			
April 2023	Approval Phase (Draft IDP cont) Consultations on tabled Draft 2023/24 IDP, Budget & PMS	Planning and Development Senior Manager Planning and Development Manager Strategic Planning Office of Municipal Manager Manager in the office of the Municipal Manager Senior Officer Public Participation	03/04/2023- 28/04/2023	30 April 2023		
		Risk Management				
	Strategic Risk Assessment – Develop 2023/24 Strategic Register	Office of Municipal Manager Manager Risk Management	11/03/2023			

Month	Activity	Responsible	Time-fı	rame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
		Budget	and mSCOA	
	Make public the 2023/24 tabled annual budget & accompanying budget documentation, invite the community to submit representations and submit to Provincial & National Treasury and other affected organs of state. Consultation on tabled budget, publicise and conduct public hearings and meetings within wards. mSCOA Operational Meeting mSCOASteering Committee Meeting	Budget and Treasury CFO Manager Budget	03/04/2023 - 24/04/2023 13/04/2023 -24/04/2023 05/04/2023 11/04/2023	
		ı	PMS	

Submit the 2020/21 Annual Report	ŭ	07/04/2023	
& Oversight Report to Provincial	'		
	Senior Manager		
Legislature.	Planning and		
Make public the 2020/21	Developmen	12/04/2023	
oversight report	t		
Submission of third quarter	Manager	12/04/2023	
departmental performance report	Strategic	, ,	

Month	Activity	Responsible Department Ba-Pl	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
		Planning		
		N	1PAC	
	Oversight report made public Consider the 2022/23 Draft SDBIP for third quarter Report on SCM Report on disciplinary matters related to MFMA Monthly budget statements MPAC and Audit committee Quarterly meeting	Office of Municipal Manager MPAC Researcher	04-22/04/2023 28/04/2023	

		IDP		
May 2023	Approval Phase (Final IDP) IDP, Budget & PMS Operational Teams (Analysis & integration of public comments) IDP, Budget & PMS Technical meeting (Analysis & integration of public comments) IDP, Budget & PMS Steering	Planning and Development Senior Manager Planning and Development Manager	06/05/2023 (14h00) 08/05/2023 12/05/2023 (14h00)	31 May 2023
	meeting (analysis & integration of public comments) IDP, Budget & PMS Representative meeting (analysis & integration of public		16/05/2023	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	comments) Mayor tables Final 2023/24 IDP, Budget & PMS for final approval/adoption		19/05/2023 23/05/2023	
	Budget and mSCOA			

Draft Benchmark exercise 2023/24	Budget and Treasury CFO	15-19/05/2023	
Consider the views of the community and other stakeholders on the 2023/24 budget.	Manager Budget	15/05/2023 19/05/2023	
Respond to submissions received & if necessary revise the budget and table amendments for council consideration. mSCOA Steering Meeting mSCOA Operational Meeting		15/05/2023 – 18/05/2023	
		03/05/2023 09/05/2023	
MPAC			
MPAC Technical committee meeting. MPAC District forum meeting Consider the Draft IDP, Budget and PMS Consider third Quarter report	Office of Municipal Manager MPAC Researcher	03-26/05/2023	

Month	Activity	Responsible	Time-frame	
		Department	Ba-Phalaborwa Municipality	Mopani District
				Municipality

	Monthly budget statements Probing and public hearing on third Quarter Institutional Performance Report.			
	Risk Management			
	Risk Management Committee (2022/23 Third Quarter Risk Management Report and the Draft Strategic Risk Register) Council adopts the Strategic Risk Register	Office of Municipal Manager Manager Risk Management	19/05/2023	
	IDP			
June 2023	Public Notice on the adoption of IDP, Budget & PMS Submission of the Final Approved IDP to the MEC for Local Government & Housing	Planning and Development Senior Manager Planning and Developmen t Manager Strategic Planning	09/06/2023	30 June 2023
		Budget		
	Submit approved IDP/Budget to National & Provincial Treasury, CoGHSTA and District (10 working days after approval)	Budget and Treasury CFO Manager Budget	14/06/2023 07/06/2023 13/06/2023	

Month	Activity	Responsible	Time-fr	ame
		Department	Ba-Phalaborwa Municipality	Mopani District Municipality
	mSCOA Operational Meeting mSCOA Steering Meeting			
		N	ПРАС	
	Monthly budget statements Consider the alignment of final IDP, Budget, PMS and MPAC Work Programme Tracking implementation of the resolutions of the council as a result of the recommendations of MPAC	Office of Municipal Manager MPAC Researcher	07/6/2023 28/06/2023	

6. OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

6.1 VISION OF THE MUNICIPALITY

The vision was therefore revised as follows:

"Provision Of Quality Services For Community Well-Being And Tourism Development"

6.2 FIVE YEAR STRATEGIC FOCUS AREA

Good governance and institutional excellence: The learning and growth perspective entails skills development and capacitating of employees. Employees are the foundation of the municipality; if employees are skilled and capacitated they will improve the ways they work and both service delivery and individual performance will improve. This perspective will also include leadership, financial and management training. This objective will address NSDP priority area "Effective administration and governance structure."

Provide, maintain and upgrade municipal assets and services: The core function of the municipality is to provide access to services. Ba-Phalaborwa experiences the following challenges as mentioned under the binding constraints in the strategic alignment and which is directly linked to the NSDP and PGDS: Infrastructure development, poor maintenance plans and infrastructure development plans. If these are not addressed, the municipality will not be able to provide sustainable services to the community and investment and economic growth in the municipal area will be challenged. The infrastructure master plan such as Electricity, roads and water master plans to be developed as a matter of urgency to unlock gaps of the challenges of the infrastructure.

Environmental sustainability: PGDS strategic objective deals with environmental sustainability and climate change. A priority mentioned in the PGDS is that all municipalities have to have environmental management plans. Also mentioned are waste management plans, recycling of waste and water and alternative energy plan. Ba-Phalaborwa plays a leading role in the achievement of this objective as mentioned under NSDP and PGDS priorities.

Develop effective and sustainable stakeholder relationships and partnerships: With the small revenue base it is crucial that partnerships be formed and stakeholder relationships built to ensure cooperation and development of Ba-Phalaborwa and its community. Ba-Phalaborwa has established strategic relationships with the mines, Phalaborwa Foundation and DBSA. Stakeholder management, however, is not structured.

Facilitate local economic growth and provide for mobility and access: The best way to alleviate poverty, curb unemployment and address social problems is to ensure that there are enough jobs so that everybody in the community can earn a living. Ba-Phalaborwa has various projects and initiatives to alleviate poverty and stimulate economic growth. Ba-Phalaborwa's location has established it as developmental and economic nodes in tourism, mining, agriculture and a service node.

Become financially viable: To be sustainable, it is necessary for the municipality to increase its revenue base through expanding its collection points, partnership and investment in the area. Again, investment will only be achieved if the necessary infrastructure is provided and therefore maintenance, upgrading and replacement of infrastructure is of utmost importance for the municipality.

Ensure community well-being; Community well-being does not only have to do with provision of services, but also deals with priorities such as HIV/Aids, education, health, safety and security and literacy. Ba-Phalaborwa strives, together with its stakeholders and partnerships to achieve on all these priorities to ensure healthy and sustained community.

6.3 ALIGNMENT OF IDP WITH NATIONAL AND PROVINCIAL GOVERNMENT

Cluster	PERSPE CTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA- PHALABORWA
Economic	Financ ial	1. Speed up economic growth and transform the economy to create decent work and sustainable livelihoods.			1. Ensuring more inclusive economic growth, decent work and sustainable livelihoods	3. Implement the community work programme and cooperatives supported	1: Contribute to building a Developmental State in National, Provincial and Local Government that is efficient, effective and responsive (Enhance the municipal contribution to job creation and sustainable livelihoods through Local Economic Development)	Local Economic Development	An economy that will create more jobs An inclusive and integrated rural economy	Promotion of the local economy
Social Infrastr ucture	Commun ity Satisf action	5. Improve the health profile of society	5. Fostering Developme nt Partnersh ips, Social Cohesion and community mobilisat ion	5. Strengthen partnership s between local government, communities and civil society	4. Access to quality education			Basic Service Delivery	Improving the quality of education, training and innovation	Integrate social development and services for sustainabil ity
Social Infrastr ucture	Commun ity Satisf action				5. Improved health care			Basic Service Delivery	Quality health care for all	Integrate social development and services for sustainabil

Cluster	PERSPE CTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA- PHALABORWA
										ity
Social Infrastr ucture	Commun ity Satisf action	6. Intensify the fight against crime and corruption			6. Fighting crime and corruption			Basic Service Delivery	Fighting corruption	Integrate social development and services for sustainabil ity
Social Infrastr ucture	Commun ity Satisf action	7. Building of cohesive, caring and sustainable communities			8. Cohesive and sustained communities			Basic Service Delivery	An inclusive and integrated rural economy Transforming society and uniting the country	Integrate social development and services for sustainabil ity
Social Infrastr ucture	Commun ity Satisf action		3. Accelerat ing service delivery and supportin g the vulnerabl e		3. Rural development, food security and land reform			Basic Service Delivery	An inclusive and integrated rural economy	Provision of sustainab le integrate d infrastru cture and services

Cluster	PERSPE CTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA- PHALABORWA
Technica l Infrastr ucture	Instit utiona 1 Proces ses		3. Accelerating service delivery and supportin g the vulnerabl e			2. Improved access to basic services	3. Accelerating service delivery & supporting the vulnerable (Improve quantity & quality of municipal basic services to people in areas of access to water, sanitation, electricity, waste management, roads & disaster management)	Basic Service Delivery	Improving infrastructu re	Provision of sustainab le integrate d infrastru cture and services
Technica l Infrastr ucture	Instit utiona 1 Proces ses	2. Massive programmes to build economic and social infrastructu re		1. Ensure that municipalit ies meet the basic needs of communities		1. Implement a differentiated approach to municipal financing, planning and support (Outcome 2 and 3)	1: Contribute to building a Developmental State in National, Provincial and Local Government (Implement a differentiate d approach to municipal financing, planning and support)	Basic Service Delivery	Reforming public service Improving infrastructu re	Provision of sustainab le integrate d infrastru cture and services
Technica l Infrastr ucture	Instit utiona l Proces ses		3. Accelerat ing service delivery		2. Provision of economic and social infrastructure			Basic Service Delivery	Improving infrastructu re	Provision of sustainab le

Cluster	PERSPE CTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA- PHALABORWA
			and supportin g the vulnerabl e							integrate d infrastru cture and services
Technica l Infrastr ucture	Instit utiona 1 Proces ses	3. Comprehensive rural development strategy linked to land and agrarian reform and food security						Basic Service Delivery	Improving infrastructu re An inclusive and integrated rural economy	Provision of sustainab le integrate d infrastru cture and services
Technica l Infrastr ucture	Instit utiona l Proces ses	9. Sustainable resource management and use			9. Sustainable resource management and use			Basic Service Delivery	Transition to a low- carbon economy	Sustain the environment
Governan ce and Administ ration	Instit utiona 1 Proces ses					6: Improved municipal financial and administrative capacity	2: Strengthen Accountabilit y and Clean Government (Develop a coherent and cohesive system of governance and a more equitable intergovernme ntal fiscal system)	Municipal Financial Viability and Management	Reforming the public service	Improve financial viability
Governan ce and Administ ration	Instit utiona l Proces ses	_	4. Improving the Developme ntal Capabilit y of the			5. Deepened democracy through a refined ward committee model	3: Accelerating Service Delivery and supporting the Vulnerable	Good Governance and Public Participation	Reforming the public service	Good Corporate governanc e and Public Participa

Cluster	PERSPE CTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA- PHALABORWA
			Instituti on of Tradition al Leadershi p.				(Deepen democracy through a refined ward committee model)			tion
Governan ce and Administ ration	Instit utiona 1 Proces ses	3. Comprehensiv e rural development strategy linked to land and agrarian reform and food security			3. Rural development, food security and land reform	4. Actions supportive of human settlement outcomes	1: Contribute to building a Developmental State in National, Provincial and Local Government that is efficient, effective and responsive (Ensure the development and adoption of reliable and credible integrated Development Plans)	Municipal Transformation and Organisational Development	Reversing the spatial effect of apartheid	Facilitate sustainable development
Governan ce and Administ ration	Instit utiona 1 Proces ses	10. Building of a developmenta l state including improving of public services and strengthenin g democratic institutions	1. Building the Developme ntal State in Provincia l and Local Governmen t that is efficient , effective and responsiv e	2. Build clean, responsive and accountable local government	10. A developmental state including improvement of public services	7. Single Window of coordination	1: Contribute to building a Developmental State in National, Provincial and Local Government (Create a single window of coordination for the support, monitoring and intervention	Good Governance and Public Participation	Reforming the public service	Good Corporate governanc e and Public Participa tion

Cluster	PERSPE CTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA- PHALABORWA
							in municipalitie s)			
Governan ce and Administ ration	Instit utiona 1 Proces ses		2. Strengthe n Accountab ility and Clean Governmen t	3. Improve functionality, performance and professionalism in municipalities	9. Sustainable resource management and use	6. Improved administrative capacity	1: Contribute to building a Developmental State in National, Provincial and Local Government (Develop and strengthen a politically and administrativ ely stable system of municipalitie s)	Good Governance and Public Participation	Reforming the public service	Good Corporate governanc e and Public Participa tion
Governan ce and Administ ration	Instit utiona 1 Proces ses						2: Strengthen Accountabilit y and Clean Government (Build and strengthen the administrativ e, institutional and financial capabilities of municipalitie s)	Good Governance and Public Participation Municipal Transformation and Organisational Development	Reforming the public service	Attract, develop and retain best human capital

Cluster	PERSPE CTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA- PHALABORWA
Governan ce and Administ ration	Instit utiona 1 Proces ses						2: Strengthen Accountabilit y and Clean Government (Develop a coherent and cohesive system of governance and a more equitable intergovernme ntal fiscal system)	Good Governance and Public Participation	Reforming the public service	Good Corporate governanc e and Public Participa tion
Governan ce and Administ ration	Instit utiona 1 Proces ses						2: Strengthen Accountabilit y and Clean Government (Restore the institutional integrity of municipalitie s)	Municipal Transformation and Organisational Development	Reforming the public service	Attract, develop and retain best human capital
Governan ce and Administ ration	Instit utiona 1 Proces ses			4.Improve national and provincial policy, support and oversight to local government					Reforming the public service	Good Corporate governanc e and Public Participa tion

Cluster	PERSPE CTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA- PHALABORWA
Governan ce and Administ ration	Instit utiona 1 Proces ses	6. Intensify the fight against crime and corruption			6. Fighting crime and corruption		2: Strengthen Accountabilit y and Clean Government (Uproot fraud, corruption, nepotism and all forms of maladministra tion affecting local government)	Good Governance and Public Participation	Fighting corruption	Advance good corporate governance
Governan ce and Administ ration	Instit utiona l Proces ses	8. Pursuing African advancement and enhanced internationa 1 cooperation			8. Creation of a better Africa and a better world				Reforming the public service	Advance good corporate governance
Governan ce and Administ ration	Learni ng and Growth	4. Strengthenin g of skills and human resource base						Municipal Transformation and Organisational Development	Reforming the public service	Attract, develop and retain best human capital

7. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

7.1 Key Financial Indicators and ratios

LIM334 Ba-Phalaborwa - Supporting Table SA8 Performance indicators and benchmarks

		2019/20	2020/21	2021/22		Current Ye	ar 2022/23			ledium Term R Inditure Frame	
Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	3.8%	6.0%	3.7%	6.2%	6.2%	-5.1%	5.2%	5.1%	5.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	3.8%	6.8%	3.7%	6.2%	6.2%	-5.6%	5.9%	5.6%	5.4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	1.0	0.9	0.9	3.4	0.9	0.9	0.9	1.1	0.7	0.7

Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.0	0.9	0.9	3.4	0.9	0.9	0.9	1.1	0.7	0.7
Liquidity Ratio	Monetary Assets/Current Liabilities	-	0.9	0.8	2.6	0.8	0.8	0.7	1.0	0.6	0.6
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	158.3%	131.2%	131.2%	189.4%	143.7%	138.7%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	158.3%	131.2%	131.2%	189.4%	143.7%	138.7%	132.8%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	67.3%	96.4%	84.3%	90.8%	90.8%	186.4%	105.9%	103.3%	106.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		0.0%	0.0%	250.9%	2825.5%	3847.2%	3847.2%	2110.6%	10997.6%	27956.1%	53975.8%
Other Indicators											
	Total Volume Losses (kW) technical										
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase										

	Water treatment works										
	Natural sources										
	Total Volume Losses (kl)										
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
water distribution cosses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	22.7%	29.9%	29.7%	29.8%	29.8%	34.6%	29.6%	28.7%	28.3%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	19.6%	29.4%	29.2%	29.3%	29.3%		29.1%	29.1%	28.7%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	1.7%	1.9%	2.6%	2.6%		3.5%	2.0%	2.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	16.3%	19.0%	12.5%	15.1%	15.1%	18.8%	14.6%	14.2%	12.7%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	25.4	24.2	10.2	10.2	10.2	17.4	29.2	31.4	33.3
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	22.8%	78.0%	67.9%	84.2%	84.2%	278.1%	148.2%	138.2%	137.6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	-	-	20.3	0.2	1.3	1.3	3.3	0.3	0.2	0.1

7.2 Measurable Performance Objectives and Indicators

			Current	Year 20	22/23	2023/24 Medium Term Revenue & Expenditure Framework				
Description	Unit of measurement	Origin al Budget	Adjust ed Budget	Full Y	Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26		
Vote 3 - Corporate Services	Office Furniture & Equipment	1 500 00	0 1	500 000	1 500 000	1 500 000	-	-		
Vote 5 - Planning and Development Services	Establishment of new landfill site in Phalaborwa	1 000 00	0 1	000 000	1 000 000					
Vote 4 - Community and Social Services	Establishment of new Cemetory in Gravellotte					1 000 000	-	-		
Vote 6 - Technical Services	Upgrading of road from gravel to tar: Tambo phase 2					5 680 000	5 680 000	5 680 000		
	Electrification of villages	8 000 00		000	8 000	20 794 000	12 000 000	12 538 000		
	Upgrading of Benfarm road Phase 2	10 000	8	000 000	8 000 000	10 792 000	7 627 800			
	Construction of storm water culverts	18 000	1	5 900 000	15 900 000	10 000 000				
	Refurbishment of Namakgale stadium	5 357	7 -	457 000	7 457 000	15 000 000	10 887 937			

	Installation of stormwater culvert at Mlambo stream					6 900 000	
	Upgrading of Honeyville To Dinoko Sebera gravel to tar road						9 600 000
	Installation of stormwater culvert at Shitshitwe stream					6 900 000	6 900 000
	Installation of stormwater culvert at Tension Pilusa graveyard						6 900 000
	Installation of high mast lights					4 981 263	4 987 320
	Upgrading of Jaroid to Bapedi sports ground road from gravel to tar road						8 500 000
	Street paving of Mabine to Sobby tarven street						1 978 680
	Tambo upgrading of steets phase 2	200 000	2 200 000	2 200 000			
	Selwane Sports Complex	820 000	820 000	820 000			
TOTAL		44 877 000	44 877 000	44 877 000	64 766 000	54 977 000	57 084 000

8. OVERVIEW OF BUDGET-RELATED POLICIES

The following policies has been reviewed and adopted with this budget for implementation as from July 2023

Tariff Policy

■ The Tariff Policy was reviewed in line with relevant legislation and adopted with this budget for implementation as from July 2023

Property Rates Policy

■ A policy in line with Local Government: Municipal Property Rates Act, Act No. 6 of 2004 was reviewed to take into consideration requirements of Gazette to ensure the implementation of the new property rates act and is adopted with this budget for implementation.

Budget Policy

■ A budget policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2023.

Asset Management Policy

• A policy in line with relevant legislation is reviewed and adopted with this annual budget for implementation as July 2023.

Supply chain management policy

■ The supply chain management policy in line with the reviewed PPPFA regulation has been reviewed and is adopted with this budget for implementation as from July 2023.

Indigent Household Consumer Policy

■ The Indigent and household Consumer policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2023. The approved indigent register will be in force as from 1st July 2023.

Credit Control, Debt Collection and Consumer Care Policy

• Credit Control and Debt Collection Policy of the municipality was reviewed to take into account relevant legislation and developments in court findings and orders during the year. The policy also covers Consumer Care principles. The policy is adopted with this budget for implementation from July 2023

Investment Policy

• The municipality was reviewing an Investment Policy to ensure proper cash management and investment in line with relevant legislation and the policy and is adopted with this budget for implementation. The policy will be implemented after adopting procedure manuals for implementation from July 2023.

Virement Policy

• Virement policy was reviewed by the municipality in line with legislation to ensure that the process of this policy is implemented, to enable budget manager to amend the budgets to reflect anticipated changes.

Petty Cash Policy

• The municipality reviewed the petty cash policy in line with relevant legislation and policy so that it may be able to improve the efficiency of departmental operations especially for purchases of minor items.

Bad Debt Write Off

■ Bad debt write off policy was reviewed by the municipality in line with legislation and policy to ensure that the whole credit control and debt collection process have been followed in terms of trying to obtain payment due to Council by customer, taking into account developments of legislation governing financial management in local government as well as accounting standards.

Deposit Policy

Deposit policy reviewed in order for municipality council in line with legislation to amend any clause, stipulation or tariff embodied in the policy in the interest of the parties concerned.

Fleet Management Policy

• Municipality reviewed this policy in line with legislation to regulate the use of official Municipal vehicles and to ensure that they are used in a safe and efficient manner in order to minimize accidents and abuse of vehicles.

Electricity Supply by-laws

• Electricity supply by-laws was reviewed by the municipality in line with legislation so that only the service provider shall supply or contract for the supply of electricity within the jurisdiction of the Service Authority.

Subsistence and Traveling Policy

■ This policy was reviewed in line with legislation by municipality to sets out the basis for the payment of a subsistence and travel allowance for the

purposes of such official who travel from time to time to establish and maintain links and relationships with other municipalities, government bodies, and other parties, institutions and organizations operating in the sphere of local government so that they can broaden their knowledge and understanding.

Inventory management Policy

The policy aims to achieve the following objectives which are to:-

- Provide guidelines that employees of the Municipality must follow in the management and control of inventory, including safeguarding and disposal of inventory.
- Procure inventory in line with the established procurement principles contained in the Municipality's Supply Chain Management Policy. Eliminate any potential misuse of inventory and possible theft
- To lay down procedures and processes for the procurement management and control over inventory (stock) items in accordance with all relevant regulations and legislation and other policies and directives.

The envisaged outcome is an efficient and effective control and inventory management tool for the Municipality.

9. OVERVIEW OF BUDGET ASSUMPTIONS

External factors

The following factors were taken consideration and assumption when compiling 2022/23 budget to ensure that the budget is meaningful and easy to understand during the calculation of estimated revenues and expenditures:

- Division of Revenue Bill, 2023
- Domestic outlook
- Population growth
- Risks to the global outlook
- National target in new growth path to create jobs over the next decade
- Sound macroeconomic policy enables the Country to fund social and economic priorities
- Anticipated salary increases
- Demand for services provision on free basic services
- Rates Tariffs, charges and timing of revenue collection
- Sustainability Consumer affordability to services municipal services
- Interest rate

Internal factors

KEY FINANCIAL TARGETS

The following assumptions were considered on compilation of 2023/24 budget on revenues: The multi - year budget is underpinned by the following key financial target assumptions:

- Increasing/ maximizing revenue collection on outstanding debtors
- Full implementation of credit control policy and intensifying debt collection
- Revision of cemetery tariffs and other minor sources of income such as building plans
- Improvement on billing system by means of ensuring correctness of meter readings
- Customer education
- Improvement on public participation
- Tariff increase ,
- Macro Growth factor indicator
- Capital Charges
- Total expenditure increases allowed
- Increase in repairs and maintenance.

There are several sources of information gathered during the compilation of 2023/24 budget:

- Ba-Phalaborwa Integrated Development Plan
- mSCOA circulars
- Treasury circulars 99,98,94,91,89,86,85,82,75, 74, 72, 70, 67,66, 59, 58, 55, 54, 51 and 48-108, 112 and 115-123
- Statistics SA guidelines on economic indicators
- Financial management system and departmental budget inputs submitted
- Consumer/ Customers surveys on services

10. OVERVIEW OF BUDGET FUNDING

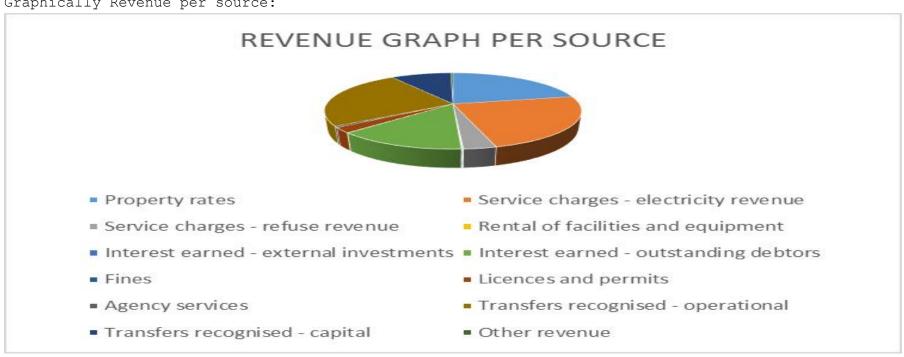
10.1 REVENUE AND FINANCING ACTIVITIES

Description	Ref	2019/20	2020/21	2021/22		Current Year	r 2022/23	2023/24 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcom e	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre- audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	105,590	113,307	167,547	152,547	152,547	103,868	175,582	201,392	237,039
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	16,032	17,385	19,726	19,726	19,726	15,370	20,772	21,789	22,813
Sale of Goods and Rendering of Services		-	691	887	706	706	706	576	743	780	816
Agency services		-	9,051	21,601	6,200	6,200	6,200	-	6,529	6,849	7,170
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	25,003	11,337	16,264	16,264	16,264	7,659	17,508	18,365	19,229
Interest earned from Current and Non Current Assets		-	2,718	2,434	2,481	2,481	2,481	2,776	2,613	2,741	2,870
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		-	5	205	209	209	209	489	220	231	242
Licence and permits		-	-	-	-	-	-	-	-	-	-

Operational Revenue		-	938	9,790	7,371	7,371	7,371	624	7,759	8,142	8,525
Non-Exchange Revenue											
Property rates	2	-	95,114	141,319	142,356	173,240	173,240	145,898	184,556	193,599	202,698
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	301	598	1,295	1,295	1,295	43	1,363	1,430	1,497
Licences or permits		-	5,690	20,358	22,636	5,802	5,802	8,500	6,109	6,409	6,710
Transfer and subsidies - Operational		-	205,154	182,025	194,762	193,844	193,844	78,936	207,443	220,568	216,514
Interest		-	19,818	31,450	42,877	42,877	42,877	36,381	45,149	47,362	49,587
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	144,637	-	-	-	-	-	-	-	-
Other Gains		-	-	1,163	-	-	-	-	-	-	-
Discontinued Operations											
Total Revenue (excluding capital transfers and contributions)		-	630,743	553,860	624,429	622,562	622,562	401,121	676,346	729,656	775,710

- The table above shows the summary of revenue and financing activities.
- The estimated revenue for 2023/24 is R676,3 million excluding capital grants.
- Equitable share allocation is as per Division of Revenue (Dora 2023)

Graphically Revenue per source:



10.2.1 Grants and subsidies as per Division of Revenue 2023

LIM334 Ba-Phalaborwa - Supporting Table SA18 Transfers and grant receipts

Description			
R thousand	Budget year2023/24	Budget Year +2 2024/25	Budget Year2025/26
RECEIPTS:			
Operating Transfers and Grants			
National Government:	207,443	220,567	216,514
Local Government Equitable Share	196,989	213,004	211,368
Finance Management	3,100	3,100	3,100
EPWP Incentive	1,470	-	_
Energy Efficiency and Demand Management	4,000	2,500	-
Operatinal MIG	1,884	1,963	2,046
Total Operating Transfers and Grants	207,443	220,567	216,514
Capital Transfers and Grants			
National Government:	56,586	49,297	51,404
Municipal Infrastructure Grant (MIG)	35,792	37,297	38,866
Intergrated National Electrification Programme	20,794	12,000	12,538
Total Capital Transfers and Grants	56,586	49,297	51,404
TOTAL RECEIPTS OF TRANSFERS & GRANTS	264,029	269,864	267,918

- Equitable share has increased as per Division of Revenue Act from R189,8 million to R196,9 million for 2023/24
- Financial Management grant remained at R3.1million as per the 2023 Division of Revenue Act
- Municipal Infrastructure grant as per Division of Revenue will be R37,6 million in 2023/24.
- Expanded public works Grant will be R1.4 million as per Division of Revenue 2023
- Integrated National Electrification Programme Grant will be R20,7 million in 2023/23

Allocation of Expenditure per standard item

Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2020/21	2021/22		Current Ye	ear 2022/23		2023/24 Medium Term Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre- audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
Expenditure										
Employee related costs	143,244	165,677	185,597	185,597	185,597	110,776	199,891	209,714	219,606	
Remuneration of councillors	15,304	17,262	19,089	19,089	19,089	12,213	20,101	21,086	22,077	
Bulk purchases - electricity	86,758	101,086	115,559	115,559	115,559	73,791	139,479	159,983	188,300	
Inventory consumed	-	(8,772)	(26,272)	(25,285)	(25,285)	(17,273)	25,500	26,749	28,006	
Debt impairment	39,994	-	42,275	42,275	42,275	-	100,000	104,700	109,830	
Depreciation and amortisation	84,208	86,780	75,295	75,295	75,295	65,549	79,285	83,170	77,079	
Interest	18,641	18,266	2,500	18,500	18,500	3	19,481	20,435	21,395	

Contracted services	33,679	71,025	76,034	65,492	65,492	40,875	83,158	71,876	74,909
Transfers and subsidies	-	-	1,091	591	591	125	1,020	1,070	1,120
Irrecoverable debts written off	-	136,917	-	-	-	-	-	-	-
Operational costs	55,457	69,789	83,251	81,604	81,604	44,841	96,611	100,212	95,741
Losses on disposal of Assets	-	-	-	-	-	-	-	-	-
Other Losses	663	595	-	-	-	-	-	-	-
Total Expenditure	477,948	658,627	574,418	578,716	578,716	330,900	764,525	798,994	838,064

- The estimated total operational expenditure as per standard item is R764,5 million for the financial year 2023/24
- Included on the expenditure per standard item is the depreciation and amortisation of assets at an estimated amount of R79,2 million
- Employee related costs for entire staff members exclusive of councillors is estimated at R199,8 million in 2023/24 financial year

Summary of operating expenditure by standard classification item

Employee Related Costs

The budgeted allocation for employee related costs for the 2023/24 financial year amounts to R199,8 million which equals 26.1 per cent of the total operating expenditure.

Remuneration of councilors

• The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of

Public Office Bearers Act, 1998 (Act 20 of 1998). For the 2023/24 financial year the remuneration of councilors will amount to R20,1 million.

Debt impairment

• The provision of debt impairment was determined based on an current collection rate and Debt Write-off Policy of the municipality. While this expenditure is considered to be a non-cash flow item, it is informed by the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues and amount to R100 million which equals to 13% per cent of the operating expenditure. Debt impairment has been increase considering the level of collection rate and as well as the current debt book of the municipality.

Depreciation and asset impairment

• Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Budget appropriations in this regard total R79,2 million for the 2023/24 financial and equates to 10,3% per cent of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has been taken into account.

Bulk Purchases

• Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses and are equals to 18.2% of the total operating expenditure.

Contracted Services

• In the 2023/24 financial year, this group of expenditure totals R83.1 million which equals to 10.9 percent of the total operating expenditure.

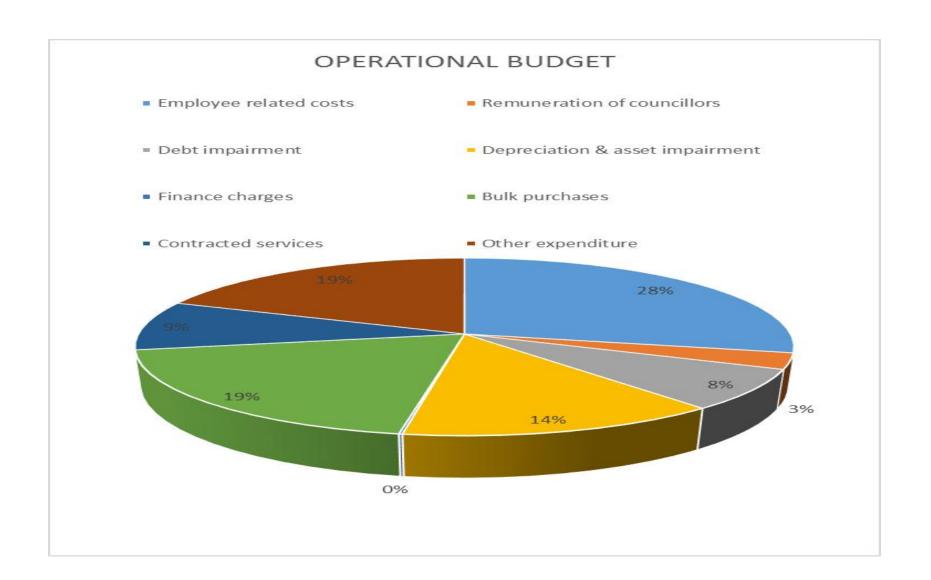
Operational Costs

• Operational costs comprises of various line items relating to the daily operations of the municipality, For 2023/24 financial year is estimated at R96,6 million which equals to 12.6% of total operational budget.

Interest (Finance Charges)

• The Interest (finance charges) for 2023/24 financial year is estimated at R19.4 million which constitute 2.5% of the total operating expenditure. The amount has been increased in order to cater the provision done at year end to avoid unauthorised expenditures.

The following graph gives a breakdown of the main expenditure categories for the 2023/24 financial year.



10.2.2 ALLOCATION OF MAIN VOTE

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework				
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26		
Revenue by Vote	1											
Vote 1 - Executive and Councillors		-	-	-	-	_	_	-	_	-		
Vote 2 - Budget and Treasury Office		-	476,845	362,004	388,235	424,401	424,401	445,624	473,547	483,820		
Vote 3 - Corporate Services		-	378	246	209	209	209	4,220	2,731	242		
Vote 4 - Community and Social Services		-	15,417	39,651	30,287	7,253	7,253	7,638	8,012	8,389		
Vote 5 - Planning and Development Services		-	420	440	290	290	290	306	321	336		
Vote 6 - Technical Services		-	186,781	197,725	247,784	232,784	232,784	275,144	294,342	334,328		
Total Revenue by Vote	2	-	679,842	600,065	666,806	664,938	664,938	732,932	778,953	827,114		
Expenditure by Vote to be appropriated	1											
Vote 1 - Executive and Councillors		-	69,567	54,525	78,833	76,354	76,354	79,966	83,940	86,539		
Vote 2 - Budget and Treasury Office		-	142,657	234,111	106,172	125,368	125,368	185,522	192,677	199,898		
Vote 3 - Corporate Services		-	119,670	57,853	80,282	88,531	88,531	96,894	111,553	104,444		

Vote 4 - Community and Social Services		-	14,047	103,691	82,913	70,269	70,269	74,574	78,228	81,905
Vote 5 - Planning and Development Services		-	21,755	13,870	19,699	19,106	19,106	29,879	30,742	32,222
Vote 6 - Technical Services		_	126,719	241,429	254,850	246,810	246,810	294,592	298,603	331,154
Total Expenditure by Vote	2	_	494,414	705,480	622,748	626,438	626,438	761,427	795,744	836,163
Surplus/(Deficit) for the year	2	-	185,428	(105,415)	44,058	38,500	38,500	(28,495)	(16,791)	(9,049)

- Allocation of expenditure per main vote highlights the share per department's budget
- The directorate receiving a bigger share in terms of the main votes are Technical Services
- The least directorate receiving smaller share of budget is Planning and development

10.5 FUNDING MEASUREMENT

LIM334 Ba-Phalaborwa Supporting Table SA10 Funding measurement

Description	MFMA section		2019/20	2020/21	2021/22		Current Yea	ar 2022/23			Medium Term Ro enditure Framev	
Description	section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	-	-	681,670	6,552	50,778	50,778	93,742	13,699	9,809	5,243
Cash + investments at the yr end less applications - R'000	18(1)b	2	(24)	(18,296)	(253,778)	384,893	(207,142)	(207,142)	(273,021)	107,623	(1,033,446)	(1,029,267)
Cash year end/monthly employee/supplier payments	18(1)b	3	-	-	20.3	0.2	1.3	1.3	3.3	0.3	0.2	0.1
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	-	185,428	(25,220)	40,390	35,536	35,536	(9,866)	(31,594)	(20,042)	(12,452)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	19.5%	15.2%	(1.2%)	(6.0%)	(29.3%)	4.2%	3.4%	5.0%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	0.0%	3.9%	22.7%	19.2%	19.2%	23.0%	22.7%	23.1%	24.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7		18.5%	0.0%	12.8%	12.2%	12.2%	0.0%	26.3%	25.1%	23.7%
Capital payments % of capital expenditure	18(1)c;19	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	0.0%	12.6%	(66.3%)	244.7%	0.0%	(0.7%)	0.3%	5.9%	6.6%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	0.9%	0.9%	1.6%	1.6%	2.2%	1.4%	1.4%	0.0%

Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Operating Revenue				630,743	553,860	624,429	622,562	622,562	401,121	676,346	729,656	775,710
Total Operating Expenditure			-	494,414	626,448	626,416	629,403	629,403	441,677	764,525	798,994	839,566
Operating Performance Surplus/(Deficit)			-	136,329	(72,588)	(1,987)	(6,841)	(6,841)	(40,556)	(88,180)	(69,339)	(63,856)
Cash and Cash Equivalents (30 June 2012)										13,699		
Revenue												
% Increase in Total Operating Revenue				0.0%	(12.2%)	12.7%	(0.3%)	0.0%	(35.6%)	8.6%	7.9%	6.3%
% Increase in Property Rates Revenue				0.0%	48.6%	0.7%	21.7%	0.0%	(15.8%)	26.5%	4.9%	4.7%
% Increase in Electricity Revenue				0.0%	7.3%	47.9%	(9.0%)	0.0%	(31.9%)	15.1%	14.7%	17.7%
% Increase in Property Rates & Services Charges				0.0%	25.5%	21.2%	4.8%	0.0%	(23.3%)	10.2%	9.4%	11.0%
Expenditure												
% Increase in Total Operating Expenditure				0.0%	26.7%	(0.0%)	0.5%	0.0%	(29.8%)	21.5%	4.5%	5.1%
% Increase in Employee Costs				0.0%	15.7%	11.8%	(0.0%)	0.0%	(25.0%)	7.9%	4.9%	4.7%
% Increase in Electricity Bulk Purchases				0.0%	16.5%	14.3%	0.0%	0.0%	(24.3%)	20.7%	14.7%	17.7%
Average Cost Per Budgeted Employee Position (Remuneration)					422646.3265	281091.731 4				0		
Average Cost Per Councillor (Remuneration)					466551.9189	515924.135 1				0		
R&M % of PPE			0.0%	0.0%	0.9%	0.9%	1.6%	1.6%		2.2%	1.4%	1.4%
Asset Renewal and R&M as a % of PPE			0.0%	0.0%	0.9%	2.7%	4.0%	4.0%		5.2%	3.6%	1.9%
Debt Impairment % of Total Billable Revenue			0.0%	18.5%	0.0%	12.8%	12.2%	12.2%	0.0%	26.3%	25.1%	23.7%

Capital Revenue											
Internally Funded & Other (R'000)		_	-	60,551	2,500	2,500	2,500	61,167	8,180	5,680	5,680
Borrowing (R'000)		_	-	-	-	_	_	_	_	-	-
Grant Funding and Other (R'000)		_	-	46	42,377	42,377	42,377	27,723	56,586	49,297	51,404
Internally Generated funds % of Non Grant Funding		0.0%	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding		0.0%	0.0%	0.1%	94.4%	94.4%	94.4%	31.2%	87.4%	89.7%	90.0%
Capital Expenditure											
Total Capital Programme (R'000)		_	-	89,560	44,877	44,877	44,877	117,853	64,766	54,977	57,084
Asset Renewal		_	-	245	23,557	23,557	23,557	31,472	24,196	24,196	5,680
Asset Renewal % of Total Capital Expenditure		0.0%	0.0%	0.4%	52.5%	52.5%	52.5%	35.4%	37.4%	44.0%	10.0%
Cash											
Cash Receipts % of Rate Payer & Other		0.0%	0.0%	3.9%	22.7%	19.2%	19.2%	23.0%	22.7%	23.1%	24.0%
Cash Coverage Ratio		_	-	0	0	0	0	0	0	0	0
Borrowing											
Most recent Credit Rating		I							0		
Capital Charges to Operating		0.0%	3.8%	6.0%	3.7%	6.2%	6.2%	(5.1%)	5.2%	5.1%	5.0%
Borrowing Receipts % of Capital Expenditure		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves											
Uncommitted reserves after application of cash and investments		(24)	(18,296)	(253,778)	384,893	(207,142)	(207,142)	(273,021)	107,623	(1,033,446)	(1,029,267)

Free Services											
Free Basic Services as a % of Equitable Share		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)		0.0%	(0.9%)	4.2%	3.7%	3.6%	3.6%		3.5%	3.4%	3.3%
High Level Outcome of Funding Compliance											
Total Operating Revenue		-	630,743	553,860	624,429	622,562	622,562	401,121	676,346	729,656	775,710
Total Operating Expenditure		-	494,414	626,448	626,416	629,403	629,403	441,677	764,525	798,994	839,566
Surplus/(Deficit) Budgeted Operating Statement		-	136,329	(72,588)	(1,987)	(6,841)	(6,841)	(40,556)	(88,180)	(69,339)	(63,856)
Surplus/(Deficit) Considering Reserves and Cash Backing		(24)	(18,296)	(253,778)	384,893	(207,142)	(207,142)	(273,021)	107,623	(1,033,446)	(1,029,267
MTREF Funded (1) / Unfunded (0)	15	0	0	0	1	0	0	0	1	0	0
MTREF Funded ✓ / Unfunded ×	15	×	×	×	✓	×	×	×	✓	×	×

11 . EXPENDITURE ON ALLOCATIONS

Summary of Expenditure per Sub-Vote

LIM334 Ba-Phalaborwa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Cu	ırrent Year 2022	/23		Medium Term Re enditure Framev	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue - Functional										
Governance and administration		-	477,223	362,250	388,444	424,610	424,610	449,844	476,278	484,062
Executive and council		-	_	-	_	-	_	_	_	-
Finance and administration		-	477,223	362,250	388,444	424,610	424,610	449,844	476,278	484,062
Internal audit		-	_	-	_	-	_	_	_	-
Community and public safety		-	15,417	39,045	29,016	5,982	5,982	6,299	6,608	6,919
Community and social services		-	377	181	180	180	180	190	199	209
Sport and recreation		-	-	-	_	-	-	_	_	-
Public safety		-	15,041	38,863	28,836	5,802	5,802	6,109	6,409	6,710
Housing		-	-	-	_	-	_	_	_	-
Health		-	_	-	_	-	_	_	_	-
Economic and environmental services		-	44,601	34,163	37,830	37,830	37,830	40,878	41,077	42,814

Planning and development		-	420	440	290	290	290	306	321	336
Road transport		-	44,180	33,723	37,540	37,540	37,540	40,572	40,756	42,478
Environmental protection		-	-	-	-	-	-	-	_	-
Trading services		-	142,600	164,608	211,515	196,515	196,515	235,911	254,990	293,320
Energy sources		-	120,400	140,226	180,352	165,352	165,352	203,096	220,567	257,280
Water management		-	-	_	-	-	-	-	_	-
Waste water management		-	-	_	-	-	-	-	_	-
Waste management		-	22,200	24,382	31,163	31,163	31,163	32,815	34,423	36,041
Other	4	-	-	-	-	-	_	-	_	-
Total Revenue - Functional	2	-	679,842	600,065	666,806	664,938	664,938	732,932	778,953	827,114
Expenditure - Functional										
Governance and administration		-	331,893	344,897	261,709	289,708	289,708	363,123	388,947	391,695
Executive and council		-	49,553	31,494	43,954	44,842	44,842	48,925	51,323	53,735
Finance and administration		_	262,326	292,903	190,100	216,842	216,842	285,514	307,480	307,745
Internal audit		-	20,014	20,500	27,655	28,025	28,025	28,683	30,144	30,215
Internal audit Community and public safety		-	20,014 34,094	20,500 75,358	27,655 74,813	28,025 55,299	28,025 55,299	28,683 57,745	30,144 60,575	30,215 63,422
Community and public safety		-	34,094	75,358	74,813	55,299	55,299	57,745	60,575	63,422
Community and public safety Community and social services		-	34,094 33,178	75,358 19,130	74,813 23,223	55,299 17,197	55,299 17,197	57,745 18,264	60,575 19,159	63,422 20,059

Health		-	709	12,605	13,769	14,322	14,322	15,017	15,753	16,493
Economic and environmental services		-	21,846	116,326	123,167	112,051	112,051	118,548	114,077	119,649
Planning and development		-	21,755	15,507	21,935	21,729	21,729	32,638	33,636	35,252
Road transport		-	91	100,819	101,232	90,322	90,322	85,911	80,441	84,397
Environmental protection		-	-	-	_	-	-	-	-	-
Trading services		-	106,581	169,838	166,705	172,323	172,323	225,109	235,396	264,801
Energy sources		-	126,449	147,323	161,359	167,747	167,747	215,339	225,156	254,069
Water management		-	-	-	_	-	-	-	-	-
Waste water management		-	-	-	_	-	-	-	-	-
Waste management		-	(19,869)	22,515	5,347	4,577	4,577	9,771	10,240	10,731
Other	4	-	-	-	_	-	-	-	-	-
Total Expenditure - Functional	3	_	494,414	706,418	626,395	629,381	629,381	764,525	798,994	839,566
Surplus/(Deficit) for the year		_	185,428	(106,353)	40,411	35,557	35,557	(31,594)	(20,042)	(12,452)

12 ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

In the 2023/24 MTREF no allocations will be made by the Municipality to:

- 4 Other municipalities;
- ♣ Municipal Entities and other external service delivery mechanisms;
- ♣ Any other organs of state; and
- ♣ Any other organisation outside government

13 COUNCILLORS AND BOARD MEMBER ALLOWANCE AND EMPLOYEE BENEFITS

13.1 Summary of Councillors and Staff Benefits

LIM334 Ba-Phalaborwa - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2019/20	2020/21	2021/22	Cu	urrent Year 2022/	23		Medium Term Re enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
	1	Α	В	С	D	E	F	G	Н	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		_	_	-	_	_	_	_	_	_
Pension and UIF Contributions		-	_	-	_	_	_	_	_	_
Medical Aid Contributions		-	_	-	_	_	_	_	_	_
Motor Vehicle Allowance		-	_	-	_	_	_	_	_	_
Cellphone Allowance		-	_	-	_	_	_	_	_	_
Housing Allowances		_	_	-	_	_	_	_	_	_
Other benefits and allowances		_	_	_	_	_	_	_	_	_
Sub Total - Councillors		_	_		_	_	_	_	_	_
% increase	4		_	_	_	_	_	_	_	_

Senior Managers of the Municipality	2									
Basic Salaries and Wages		_	775	2,082	2,787	2,787	2,787	3,618	3,804	3,994
Pension and UIF Contributions		_	12	7	_	_	-	1	2	2
Medical Aid Contributions		_	_	-	_	-	-	_	-	_
Overtime		_	_	-	-	-	-	-	-	-
Performance Bonus		_	_	146	-	-	-	-	-	-
Motor Vehicle Allowance	3	_	876	997	1,858	1,858	1,858	2,330	2,450	2,571
Cellphone Allowance	3	_	18,183	81	120	120	120	126	133	139
Housing Allowances	3	_	_	-	-	-	_	_	_	_
Other benefits and allowances	3	_	27	47	_	-	-	32	34	36
Payments in lieu of leave		_	225	210	-	-	-	-	-	-
Long service awards		_	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	_	_	_	-	_	_	_	-	
Entertainment		_	_	-	_	-	-	_	-	-
Scarcity		_	_	-	_	-	-	_	-	-
Acting and post related allowance		_	_	83	_	-	-	_	-	-
In kind benefits		_	_	-	_	-	-	_	-	-
Sub Total - Senior Managers of Municipality		_	20,098	3,571	4,765	4,765	4,765	6,108	6,422	6,741
% increase	4		_	(82.2%)	33.5%	_	-	28.2%	5.1%	5.0%
Other Municipal Staff										

			-	31.6%	12.0%	-	-	7.7%	8.2%	4.7%
Total Parent Municipality		-	123,792	162,868	182,448	182,448	182,448	196,505	212,585	222,629
% increase	4		-	53.6%	11.5%	-	-	7.2%	8.3%	4.7%
Sub Total - Other Municipal Staff		-	103,694	159,297	177,683	177,683	177,683	190,397	206,163	215,888
In kind benefits		-	-	_	-	-	-	-	-	
Acting and post related allowance		-	19,452	2,727	2,792	2,792	2,792	3,386	3,551	3,718
Scarcity		-	40.450	0.707	0.700	2 702	-	2 200	2.554	2 740
Entertainment		-	-	-	_	-	-	-	-	_
Post-retirement benefit obligations		-	-	-	_	-	-	-	-	_
-	6	-	,		_		_			
Long service awards			3,515	2,466		2,340	2,940	67	71	75
Payments in lieu of leave		_	_	5,360	2,946	2,946	2,946	7,740	8,120	8,501
Other benefits and allowances	3	_	_	10,615	9,103	9,103	9,103	6,767	7,133	7,470
Housing Allowances	3	_	_	645	646	646	646	771	808	846
Cellphone Allowance	3	_	_	1,361	1,442	1,442	1,442	1,642	1,856	1,943
Motor Vehicle Allowance	3	_	_	13,320	25,893	25,893	25,893	19,537	22,945	24,030
Performance Bonus		_	6,965	7,012	7,741	7,741	7,741	8,588	9,009	9,433
Overtime		_	6,087	6,871	7,575	7,575	7,575	7,033	7,378	7,725
Medical Aid Contributions		_	6,785	5,749	13,735	13,735	13,735	11,662	12,234	12,810
Pension and UIF Contributions		_	709	18,154	18,155	18,155	18,155	21,574	22,639	23,710
Basic Salaries and Wages		-	79,632	87,743	90,445	90,445	90,445	105,015	113,970	119,344

Board Members of Entities										
Basic Salaries and Wages		-	-	_	-	-	-	_	_	-
Pension and UIF Contributions		-	-	_	-	-	_	_	_	_
Medical Aid Contributions		-	-	_	-	-	_	_	_	_
Overtime		-	-	_	-	-	-	_	_	_
Performance Bonus		-	-	_	-	-	-	_	_	_
Motor Vehicle Allowance	3	-	-	_	-	-	-	_	_	_
Cellphone Allowance	3	_	_	_	-	-	-	_	_	-
Housing Allowances	3		_	_	_	_	_	_	_	-
Other benefits and allowances	3	-	_	_	-	-	-	_	_	-
Board Fees		-	_	_	-	-	-	_	_	-
Payments in lieu of leave		-	_	_	-	-	-	_	_	-
Long service awards		-	_	_	-	-	-	_	_	-
Post-retirement benefit obligations	6	-	_	_	-	-	-	_	_	-
Entertainment		-	_	_	-	-	-	_	_	-
Scarcity		-	_	_	-	-	-	_	_	-
Acting and post related allowance		-	_	_	-	-	-	_	_	-
In kind benefits		-	_	_	-	-	-	_	_	-
Sub Total - Board Members of Entities		_	_	_	_	_	_	_	_	_
% increase	4		-	-	-	-	-	_	_	-

Senior Managers of Entities										
Basic Salaries and Wages		_	_	_	-	_	_	_	_	_
Pension and UIF Contributions		_	_	_	-	_	_	_	_	_
Medical Aid Contributions		_	_	_	-	_	_	_	_	_
Overtime		_	_	_	-	_	_	_	_	_
Performance Bonus		_	_	_	-	_	_	_	_	_
Motor Vehicle Allowance	3	_	_	_	-	_	_	_	_	_
Cellphone Allowance	3	_	_	_	-	_	_	_	_	_
Housing Allowances	3	_	_	_	-	_	_	_	_	_
Other benefits and allowances	3	_	_	_	-	_	_	_	_	_
Payments in lieu of leave		_	_	_	-	_	_	_	_	_
Long service awards		_	_	_	-	_	_	_	_	_
Post-retirement benefit obligations	6	_	_	_	-	_	_	_	_	_
Entertainment		_	_	_	-	_	_	_	_	_
Scarcity		_	_	_	-	_	_	_	_	_
Acting and post related allowance		_	_	_	-	_	_	_	_	_
In kind benefits		_	_	_	-	_	_	_	_	_
Sub Total - Senior Managers of Entities		_	_	_	-	-	_	_	_	_
% increase	4		_	_	-	_	_	_	_	_

Other Staff of Entities										
Basic Salaries and Wages		-	_	_	-	_	_	_	_	-
Pension and UIF Contributions		-	_	_	-	_	_	_	_	-
Medical Aid Contributions		-	_	_	-	_	_	_	_	_
Overtime		-	_	_	-	_	_	_	_	_
Performance Bonus		-	_	_	-	_	-	_	_	-
Motor Vehicle Allowance	3	_	_	_	-	_	-	_	-	-
Cellphone Allowance	3	-	_	_	-	_	_	_	_	-
Housing Allowances	3	-	_	_	-	_	_	_	_	_
Other benefits and allowances	3	-	_	_	-	_	_	_	_	_
Payments in lieu of leave		-	_	_	-	_	_	_	-	-
Long service awards		-	_	_	-	_	_	_	-	-
Post-retirement benefit obligations	6	-	_	_	-	_	_	_	_	-
Entertainment		-	_	_	-	_	_	_	_	-
Scarcity		-	_	_	-	_	_	_	_	-
Acting and post related allowance		-	_	_	-	_	_	_	-	-
In kind benefits		-	_	_	-	_	_	_	_	_
Sub Total - Other Staff of Entities		_	_	_	-	_	_	_	_	-
% increase	4		_	_	-	_	_	_	_	_
Total Municipal Entities		_	_	_	-	_	_	_	-	_

TOTAL SALARY, ALLOWANCES & BENEFITS		-	123,792	162,868	182,448	182,448	182,448	196,505	212,585	222,629
% increase	4		-	31.6%	12.0%	-	-	7.7%	8.2%	4.7%
TOTAL MANAGERS AND STAFF	5,7	-	123,792	162,868	182,448	182,448	182,448	196,505	212,585	222,629

13.2 Disclosure of Salaries for Political Office Bearers, Councillors and Senior Managers

	BUDGET 2023/24
MAYOR	927 492.00
SPEAKER	760 416.00
CHIEF WHIP	415 404.00 830,808.00
EXCO MEMBERS (PART TIME)	
EXCO MEMBERS (FULL TIME COUNCILLORS)	2,128,284.00
CHAIRPERSON MPAC	404,496.00
CHAIRPERSON MPAC	9,100,224.00
PART-TIME COUNCILLORS	

14,567,124,00

	Budget 2023/24
Municipal Manager	1091,580,60
Director Corporate Services Chief Financial Officer Director Community Services Director Planning and Economic Development Director Technical Services	918,455,96 918,455,96 918,455,96 918,455,96 918,455,96
	5 683,860,40

14. MONTHLY TARGETS FOR REVENUE AND EXPENDITURE

LIM334 Ba-Phalaborwa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref						Budget Year	r 2023/24							n Term Reve nditure Fram	
R thousand		July	August	Sept.	October	Novem ber	Decemb er	January	Febru ary	March	April	Мау	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue																
Exchange Revenue																
Service charges - Electricity		14,632	14,632	14,632	14,632	14,632	14,632	14,632	14,632	14,632	14,632	14,632	14,632	175,582	201,392	237,039
Service charges - Water		-	_	-	_	-	_	_	_	-	-	-	_	-	-	_
Service charges - Waste Water Management		-	_	-	_	-	_	_	_	-	-	-	_	-	-	_
Service charges - Waste Management		1,731	1,731	1,731	1,731	1,731	1,731	1,731	1,731	1,731	1,731	1,731	1,731	20,772	21,789	22,813
Sale of Goods and Rendering of Services		62	62	62	62	62	62	62	62	62	62	62	62	743	780	816
Agency services		544	544	544	544	544	544	544	544	544	544	544	544	6,529	6,849	7,170
Interest		-	_	-	_	-	_	_	_	-	-	-	_	-	-	_
Interest earned from Receivables		1,459	1,459	1,459	1,459	1,459	1,459	1,459	1,459	1,459	1,459	1,459	1,459	17,508	18,365	19,229
Interest earned from Current and Non Current Assets		218	218	218	218	218	218	218	218	218	218	218	218	2,613	2,741	2,870
Dividends		-	_	-	_	-	-	_	_	-	-	-	_	-	-	_
Rent on Land		-	_	-	_	-	_	_	_	-	-	-	_	-	-	_

Rental from Fixed Assets	18	18	18	18	18	18	18	18	18	18	18	18	220	231	242
Licence and permits	-	_	_	_	-	-	-	-	-	-	-	_	-	_	-
Operational Revenue	647	647	647	647	647	647	647	647	647	647	647	647	7,759	8,142	8,525
Non-Exchange Revenue															
Property rates	15,380	15,380	15,380	15,380	15,380	15,380	15,380	15,380	15,380	15,380	15,380	15,380	184,556	193,599	202,698
Surcharges and Taxes	-	_	_	_	-	-	-	_	-	_	-	_	-	_	-
Fines, penalties and forfeits	114	114	114	114	114	114	114	114	114	114	114	114	1,363	1,430	1,497
Licences or permits	509	509	509	509	509	509	509	509	509	509	509	509	6,109	6,409	6,710
Transfer and subsidies - Operational	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	207,443	220,568	216,514
Interest	3,762	3,762	3,762	3,762	3,762	3,762	3,762	3,762	3,762	3,762	3,762	3,762	45,149	47,362	49,587
Fuel Levy	-	_	_	-	-	-	-	_	-	_	-	_	-	_	-
Operational Revenue		_	_	_	_	_	_	_	_	_	_	_	_	_	-
Gains on disposal of Assets	-	_	_	_	_	-	-	_	_	_	_	_	-	_	-
Other Gains	-	_	_	-	-	-	-	-	_	_	-	_	-	_	-
Discontinued Operations	-	_	_	-	-	-	-	-	-	-	-	-	-	_	-
Total Revenue (excluding capital transfers and contributions)	56,362	56,362	56,362	56,362	56,362	56,362	56,362	56,362	56,362	56,362	56,362	56,362	676,346	729,656	775,710
Expenditure															
Employee related costs	16,658	16,658	16,658	16,658	16,658	16,658	16,658	16,658	16,658	16,658	16,658	16,658	199,891	209,714	219,606
Remuneration of councillors	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	20,101	21,086	22,077

Bulk purchases - electricity	11,623	11,623	11,623	11,623	11,623	11,623	11,623	11,623	11,623	11,623	11,623	11,623	139,479	159,983	188,300
Inventory consumed	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	25,500	26,749	28,006
Debt impairment	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	100,000	104,700	109,830
Depreciation and amortisation	6,607	6,607	6,607	6,607	6,607	6,607	6,607	6,607	6,607	6,607	6,607	6,607	79,285	83,170	77,079
Interest	1,623	1,623	1,623	1,623	1,623	1,623	1,623	1,623	1,623	1,623	1,623	1,623	19,481	20,435	21,395
Contracted services	6,930	6,930	6,930	6,930	6,930	6,930	6,930	6,930	6,930	6,930	6,930	6,930	83,158	71,876	74,909
Transfers and subsidies	85	85	85	85	85	85	85	85	85	85	85	85	1,020	1,070	1,120
Irrecoverable debts written off	_	-	-	-	-	-	-	-	-	-	-	-	-	_	-
Operational costs	8,051	8,051	8,051	8,051	8,051	8,051	8,051	8,051	8,051	8,051	8,051	8,051	96,611	100,212	97,243
Losses on disposal of Assets	-	-	-	-	-	-	-	_	-	-	-	-	_	_	-
Other Losses	_	-	-	-	-	-	-	_	_	-	-	_	_	-	-
Total Expenditure	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	764,525	798,994	839,566
Surplus/(Deficit)	(7,348)	(7,348)	(7,348)	(7,348)	(7,348)	(7,348)	(7,348)	(7,348)	(7,348)	(7,348)	(7,348)	(7,348)	(88,180)	(69,339)	(63,856)
Transfers and subsidies - capital (monetary allocations)	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	56,586	49,297	51,404
Transfers and subsidies - capital (in-kind)	_	-	-	-	-	-	-	_	-	-	-	-	-	_	-
Surplus/(Deficit) after capital transfers & contributions	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(31,594)	(20,042)	(12,452)
Income Tax	-	-	-	-	-	-	-	-	_	-	-	_	_	_	-
Surplus/(Deficit) after income tax	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(31,594)	(20,042)	(12,452)

Share of Surplus/Deficit attributable to Joint Venture		_	-	-	-	-	-	-	_	_	_	-	-	-	_	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(31,594)	(20,042)	(12,452)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	_	-	_	-	_	-	-	-	-	1	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	_	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(31,594)	(20,042)	(12,452)

Budgeted monthly revenue and expenditure (functional classification)

LIM334 Ba-Phalaborwa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

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Description	Ref					В	udget Yea	r 2023/24							n Term Reve nditure Fram	
R thousand		July	August	Sept.	October	Novem ber	Dece mber	Januar y	February	March	April	Мау	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue - Functional																
Governance and administration		37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	449,844	476,278	484,062
Executive and council		-	-	-	-	-	_	-	-	-	-	_	 -	-	-	-
Finance and administration		37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	37,487	449,844	476,278	484,062
Internal audit		_	-	_	_	_	_	_	_	-	_	_	_	-	_	_
Community and public safety		525	525	525	525	525	525	525	525	525	525	525	525	6,299	6,608	6,919
Community and social services		16	16	16	16	16	16	16	16	16	16	16	16	190	199	209
Sport and recreation		_	-	_	_	_	_	_	_	_	-	_	_	_	-	-
Public safety		509	509	509	509	509	509	509	509	509	509	509	509	6,109	6,409	6,710
Housing		-	-	_	_	_	_	_	_	-	_	_	_	-	-	-
Health		-	-	_	_	_	_	_	_	_	_	_	_	-	-	-
Economic and environmental services		3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	40,878	41,077	42,814

Planning and development	25	25	25	25	25	25	25	25	25	25	25	25	306	321	336
Road transport	3,381	3,381	3,381	3,381	3,381	3,381	3,381	3,381	3,381	3,381	3,381	3,381	40,572	40,756	42,478
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services	19,659	19,659	19,659	19,659	19,659	19,659	19,659	19,659	19,659	19,659	19,659	19,659	235,911	254,990	293,320
Energy sources	16,925	16,925	16,925	16,925	16,925	16,925	16,925	16,925	16,925	16,925	16,925	16,925	203,096	220,567	257,280
Water management	-	-	-	-	-	-	-	_	-	-	-	_	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management	2,735	2,735	2,735	2,735	2,735	2,735	2,735	2,735	2,735	2,735	2,735	2,735	32,815	34,423	36,041
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	61,078	61,078	61,078	61,078	61,078	61,078	61,078	61,078	61,078	61,078	61,078	61,078	732,932	778,953	827,114
		78,044	78,044	78,044	78,044	78,044	78,044	78,044	78,044	78,044	78,044				
Expenditure - Functional															
Governance and administration	30,260	30,260	30,260	30,260	30,260	30,260	30,260	30,260	30,260	30,260	30,260	30,260	363,123	388,947	391,695
Executive and council	4,077	4,077	4,077	4,077	4,077	4,077	4,077	4,077	4,077	4,077	4,077	4,077	48,925	51,323	53,735
Finance and administration	23,793	23,793	23,793	23,793	23,793	23,793	23,793	23,793	23,793	23,793	23,793	23,793	285,514	307,480	307,745
Internal audit	2,390	2,390	2,390	2,390	2,390	2,390	2,390	2,390	2,390	2,390	2,390	2,390	28,683	30,144	30,215
Community and public safety	4,812	4,812	4,812	4,812	4,812	4,812	4,812	4,812	4,812	4,812	4,812	4,812	57,745	60,575	63,422
Community and social services	1,522	1,522	1,522	1,522	1,522	1,522	1,522	1,522	1,522	1,522	1,522	1,522	18,264	19,159	20,059

Sport and recreation	259	259	259	259	259	259	259	259	259	259	259	259	3,103	3,255	3,408
Public safety	1,780	1,780	1,780	1,780	1,780	1,780	1,780	1,780	1,780	1,780	1,780	1,780	21,361	22,408	23,461
Housing	_	-	-	_	-	-	_	_	-	-	-	-	_	_	-
Health	1,251	1,251	1,251	1,251	1,251	1,251	1,251	1,251	1,251	1,251	1,251	1,251	15,017	15,753	16,493
Economic and environmental services	9,879	9,879	9,879	9,879	9,879	9,879	9,879	9,879	9,879	9,879	9,879	9,879	118,548	114,077	119,649
Planning and development	2,720	2,720	2,720	2,720	2,720	2,720	2,720	2,720	2,720	2,720	2,720	2,720	32,638	33,636	35,252
Road transport	7,159	7,159	7,159	7,159	7,159	7,159	7,159	7,159	7,159	7,159	7,159	7,159	85,911	80,441	84,397
Environmental protection	-	-	-	_	-	-	_	_	-	-	-	-	_	_	-
Trading services	18,759	18,759	18,759	18,759	18,759	18,759	18,759	18,759	18,759	18,759	18,759	18,759	225,109	235,396	264,801
Energy sources	17,945	17,945	17,945	17,945	17,945	17,945	17,945	17,945	17,945	17,945	17,945	17,945	215,339	225,156	254,069
Water management	_	_	-	_	-	_	_	_	_	_	-	-	_	_	_
Waste water management	_	-	-	_	-	-	_	_	-	-	-	-	_	_	-
Waste management	814	814	814	814	814	814	814	814	814	814	814	814	9,771	10,240	10,731
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	63,710	764,525	798,994	839,566
Surplus/(Deficit) before assoc.	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(31,594)	(20,042)	(12,452)
Intercompany/Parent subsidiary transactions	-	-	_	-	_	-	-	-	-	-	-	-	_	_	-

Surplus/(Deficit)	1	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(2,633)	(31,594)	(20,042)	(12,452)

Budgeted monthly cash flow

LIM334 Ba-Phalaborwa - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS					Bud	lget Year 20	23/24							m Term Reven enditure Frame	
R thousand	July	August	Sept.	October	Novemb er	Decem ber	Januar y	Februar y	March	April	Мау	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Cash Receipts By Source													1		
Property rates	10,612	10,612	10,612	10,612	10,612	10,612	10,612	10,612	10,612	10,612	10,612	10,612	127,344	133,583	139,862
Service charges - electricity revenue	11,610	11,610	11,610	11,610	11,610	11,610	11,610	11,610	11,610	11,610	11,610	11,610	139,324	159,805	188,090
Service charges - water revenue	-	_	-	_	_	_	_	_	-	_	-	-	_	-	_
Service charges - sanitation revenue	-	_	-	_	_	_	_	_	-	_	-	_	_	-	_
Service charges - refuse revenue	1,374	1,374	1,374	1,374	1,374	1,374	1,374	1,374	1,374	1,374	1,374	1,374	16,482	17,290	18,102
	-	-	-	-	-	-	_	_	-	-	-		-	-	-
Rental of facilities and equipment	21	21	21	21	21	21	21	21	21	21	21	21	253	265	278
Interest earned - external investments	218	218	218	218	218	218	218	218	218	218	218	218	2,613	2,741	2,870
Interest earned - outstanding debtors	-	-	-	-	-	-	_	_	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	_	_	-	_	-	-	-	-	-
Fines, penalties and forfeits	114	114	114	114	114	114	114	114	114	114	114	114	1,363	1,430	1,497
Licences and permits	585	585	585	585	585	585	585	585	585	585	585	585	7,026	7,370	7,716

Agency services	626	626	626	626	626	626	626	626	626	626	626	626	7,508	7,876	8,246
Transfers and Subsidies - Operational	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	17,287	207,443	220,568	216,514
Other revenue	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	69,598	70,970	76,485
Cash Receipts by Source	48,246	48,246	48,246	48,246	48,246	48,246	48,246	48,246	48,246	48,246	48,246	48,246	578,953	621,898	659,661
Other Cash Flows by Source Transfers and subsidies - capital (monetary															
allocations) (National / Provincial and District)	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	4,716	56,586	49,297	51,404
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public															
Corporatons, Higher Educ Institutions)	_	-	-	-	-	_	_	_	_	-	-	-	_	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	_	-	-	_	_	-	-	_	_	_	-	_	-
Short term loans	_	-	_	-	-	_	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	_	-	-	-	_	-	_	-
Increase (decrease) in consumer deposits	-	-	_	-	-	_	_	-	-	_	_	-	-	_	-
Decrease (Increase) in non-current debtors (not used)	-	-	_	-	-	_	-	-	_	_	_		_	-	-
Decrease (increase) in non-current receivables	-	-	_	-	-	_	-	-	-	_	_	_	-	-	-
Decrease (increase) in non-current investments	_	-	-	ı	-	_	-	-	_	_	_	_	_	_	-
Total Cash Receipts by Source	52,962	52,962	52,962	52,962	52,962	52,962	52,962	52,962	52,962	52,962	52,962	52,962	635,539	671,195	711,065

Cash Payments by Type															
Employee related costs	16,787	16,787	16,787	16,787	16,787	16,787	16,787	16,787	16,787	16,787	16,787	16,787	201,449	211,348	221,317
Remuneration of councillors	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	20,101	21,086	22,077
Interest	207	207	207	207	207	207	207	207	207	207	207	207	2,481	2,602	2,724
Bulk purchases - electricity	13,367	13,367	13,367	13,367	13,367	13,367	13,367	13,367	13,367	13,367	13,367	13,367	160,401	163,980	196,545
Acquisitions - water & other inventory	2,542	2,542	2,542	2,542	2,542	2,542	2,542	2,542	2,542	2,542	2,542	2,542	30,503	34,507	38,693
	-	_	-	_	_	-	-	-	_	_	-		_	-	-
Contracted services	7,497	7,497	7,497	7,497	7,497	7,497	7,497	7,497	7,497	7,497	7,497	7,497	89,966	74,714	69,923
Transfers and subsidies - other municipalities	-	_	-	-	_	-	-	-	_	-	-	-	_	-	-
Transfers and subsidies - other	85	85	85	85	85	85	85	85	85	85	85	85	1,020	1,070	1,120
Other expenditure	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	79,559	82,154	77,186
Cash Payments by Type	48,790	48,790	48,790	48,790	48,790	48,790	48,790	48,790	48,790	48,790	48,790	48,790	585,480	591,462	629,585
Other Cash Flows/Payments by Type															
Capital assets	6,207	6,207	6,207	6,207	6,207	6,207	6,207	6,207	6,207	6,207	6,207	6,207	74,481	63,224	65,647
Repayment of borrowing	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	20,400	20,400	20,400
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	_	-	_	-
Total Cash Payments by Type	56,697	56,697	56,697	56,697	56,697	56,697	56,697	56,697	56,697	56,697	56,697	56,697	680,360	675,085	715,631

NET INCREASE/(DECREASE) IN CASH HELD	(3,735)	(3,735)	(3,735)	(3,735)	(3,735)	(3,735)	(3,735)	(3,735)	(3,735	(3,735)	(3,735)	(3,735)	(44,821)	(3,890)	(4,566)
Cash/cash equivalents at the month/year begin:	58,521	54,785	51,050	47,315	43,580	39,845	36,110	32,375	28,640	24,905	21,170	17,435	58,521	13,699	9,809
Cash/cash equivalents at the month/year end:	54,785	51,050	47,315	43,580	39,845	36,110	32,375	28,640	24,905	21,170	17,435	13,699	13,699	9,809	5,243

15 ANNUAL BUDGET AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS

The service delivery and budget implementation plan will be tabled by the Mayor after approving the budget and IDP within 28 working days.

16 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATION

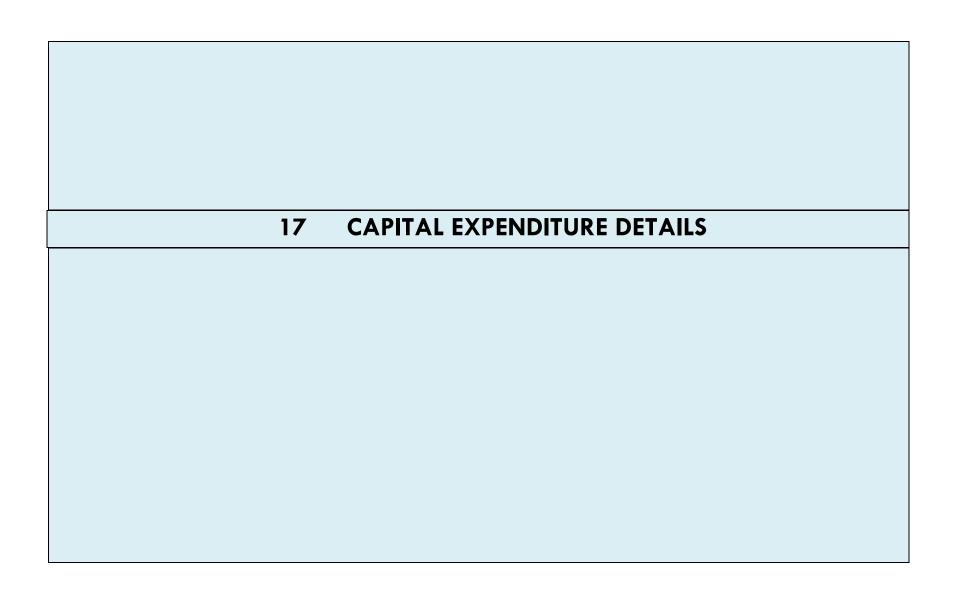
LIM334 Ba-Phalaborwa - Supporting Table SA33 Contracts having future budgetary implications

Description	R ef	Prece ding Years	Curr ent Year 2022/ 23	F E	4 Mediun Revenue (xpenditu ramewor	& re	Forec ast 2026/ 27	Forec ast 2027/ 28	Forec ast 2028/ 29	Forec ast 2029/ 30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Total Contract Value
R thousand	1, 3	Total	Origi nal Bud get	Bud get Year 2023 /24	Bud get Year +1 2024 /25	Bud get Year +2 2025 /26	Estim ate	Estim ate	Estim ate	Estim ate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														_
Contract 2														_
Contract 3 etc														-
Total Operating Revenue Implication		_	-	-	-	-	-	-	_	_	_	-	_	_
Expenditure Obligation By Contract	2													
Contract 1														_
Contract 2														_
Contract 3 etc														-

Total Operating Expenditure Implication	T. 1. 0	г												I	
Contract 1	lotal Operating Expenditure Implication		-	_	-	-	-	-	_	_	_	_	_	_	-
Contract 1															
Contract 1	Capital Expenditure Obligation By Contract	2													
Contract 2															
Contract 3 etc															_
Total Capital Expenditure Implication	Contract 2														-
Total Parent Expenditure Implication	Contract 3 etc														_
Total Parent Expenditure Implication	Total Capital Expenditure Implication	-				_		_	_	_		_	_	_	_
Entities: Revenue Obligation By Contract Contract 1 Contract 2 Contract 3 etc Total Operating Revenue Implication	Total Suprai Exponential improducti														
Entities: Revenue Obligation By Contract Contract 1 Contract 2 Contract 3 etc Total Operating Revenue Implication															
Revenue Obligation By Contract 2	Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	_	-	-	_	-
Revenue Obligation By Contract 2															
Revenue Obligation By Contract 2	Futtion														
Contract 1	Entities:														
Contract 2	Revenue Obligation By Contract	2													
Contract 3 etc	Contract 1														_
Contract 3 etc	Contract 2														
Total Operating Revenue Implication															_
	Contract 3 etc														-
Expenditure Obligation By Contract 2	Total Operating Revenue Implication	Ì	-	-	-	-	-	-	-	-	-	-	_	-	_
Expenditure Obligation By Contract 2															
Expenditure Obligation By Contract															
	Expenditure Obligation By Contract	2													
Contract 1	Contract 1														-
Contract 2	Contract 2														_
Contract 3 etc	Contract 3 ato														
Omittee 9 ste	Contract o oto														_

Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	_	_	-
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		_	-	-	-	-	-	-	-	-	-	_	_	_
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	_

All services to be acquired on contracts are within the MTREF budget allocation. There is no project indicative to spent multi-year and above three years.



17.1 CAPITAL EXPENDITURE ON NEW ASSETS BY ASSET CLASS

Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Re f	2019/20	2020/21	2021/22	Cu	ırrent Year 2022	/23		Medium Term Ro enditure Framev	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital expenditure on new assets by Asset Class/Sub- class										
Infrastructure		-	-	47,571	19,000	19,000	19,000	20,794	30,781	49,804
Roads Infrastructure		-	_	_	_	_	_	_	11,881	16,566
Roads		-	-	-	-	-	-	_	11,881	16,566
Road Structures		-	-	-	-	_	-	_	-	-
Road Furniture		-	-	-	-	-	-	_	-	-
Capital Spares		-	-	_	-	-	_	_	-	-
Storm water Infrastructure		-	-	_	10,000	10,000	10,000	_	6,900	20,700
Drainage Collection		-	-	_	-	_	_	_	-	-
Storm water Conveyance		-	-	_	10,000	10,000	10,000	_	6,900	20,700
Attenuation		-	-	_	-	_	_	_	_	-
Electrical Infrastructure		-	-	(200)	8,000	8,000	8,000	20,794	12,000	12,538
Power Plants		-	-	-	-	-	-	-	-	-

HV Substations	-	-	-	-	-	-	-	-	-
HV Switching Station	-	-	_	-	-	-	-	_	-
HV Transmission Conductors	-	-	-	-	-	-	-	-	-
MV Substations	-	-	-	-	-	-	-	-	-
MV Switching Stations	-	-	-	-	-	-	-	-	-
MV Networks	-	-	44	8,000	8,000	8,000	20,794	12,000	12,538
LV Networks	-	-	(244)	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Water Supply Infrastructure	-	-	-	-	-	-	-	-	-
Dams and Weirs	-	-	_	-	-	-	-	_	-
Boreholes	-	-	-	-	-	-	-	-	-
Reservoirs	-	_	_	-	_	-	-	_	_
Pump Stations	-	-	-	-	-	-	-	-	-
Water Treatment Works	-	-	-	-	-	-	-	-	-
Bulk Mains	-	-	-	-	-	-	-	-	-
Distribution	-	-	_	-	-	-	-	_	-
Distribution Points	-	-	_	-	-	-	-	_	-
PRV Stations	-	-	_	_	-	-	-	-	-
Capital Spares	-	-	_	-	-	-	-	-	-
Sanitation Infrastructure	_	-	_	_	-	-	-	-	-
Pump Station	-	-	_	_	-	-	-	-	-

Reticulation	-	_	_	_	_	-	_	_	-
Waste Water Treatment Works	_	_	_	_	_	_	_	_	-
Outfall Sewers	_	_	_	_	_	_	_	_	-
Toilet Facilities	_	_	_	_	_	_	_	_	-
Capital Spares	_	_	_	_	_	_	_	_	-
Solid Waste Infrastructure	-	_	47,771	1,000	1,000	1,000	_	_	-
Landfill Sites	-	_	47,771	1,000	1,000	1,000	_	_	-
Waste Transfer Stations	-	_	_	_	_	_	_	_	-
Waste Processing Facilities	_	_	_	_	_	_	_	_	-
Waste Drop-off Points	_	_	_	_	_	_	_	_	-
Waste Separation Facilities	_	_	_	_	_	_	_	_	-
Electricity Generation Facilities	-	_	_	-	_	-	_	-	-
Capital Spares	-	_	_	-	_	-	_	-	-
Rail Infrastructure	-	_	_	-	_	-	_	-	-
Rail Lines	-	_	_	-	_	-	_	-	-
Rail Structures	-	_	_	-	_	-	_	-	-
Rail Furniture	-	_	_	-	_	-	_	-	-
Drainage Collection	_	_	_	-	-	-	-	_	-
Storm water Conveyance	_	_	_	_	_	_	_	_	-
Attenuation	_	_	_	_	-	-	_	_	-
MV Substations	-	_	_	_	_	_	_	_	-

LV Networks	_	_	_	_	_	_	_	_	_
LV Networks	_	_	_	_	_	_	_	_	_
Capital Spares	_	-	_	_	_	_	_	_	-
Coastal Infrastructure	_	-	-	-	-	-	-	-	-
Sand Pumps	_	-	_	_	_	_	_	_	-
Piers	_	-	_	_	_	_	_	_	-
Revetments	_	_	_	_	_	_	_	_	-
Promenades	_	-	_	_	_	_	_	_	-
Capital Spares	_	-	_	-	-	-	_	-	-
Information and Communication Infrastructure	_	-	-	-	-	-	-	-	-
Data Centres	_	-	_	-	_	_	_	_	-
Core Layers	_	-	_	-	-	_	_	_	-
Distribution Layers	_	-	_	_	_	_	_	_	-
Capital Spares	-	-	-	-	-	_	_	_	-
Community Assets	-	-	-	820	820	820	1,000	3,000	-
Community Facilities	_	-	_	_	_	-	1,000	3,000	-
Halls	_	-	_	-	_	-	-	_	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	_	_	_	_	_	_	-
Clinics/Care Centres	_	-	_	_	_	_	_	_	-
Fire/Ambulance Stations	_	-	_	_	-	_	_	-	-
			1	1		1			

Testing Stations	-	-	_	_	_	_	_	-	-
Museums	-	-	_	-	_	_	_	-	-
Galleries	-	-	_	-	_	_	_	-	-
Theatres	-	-	_	-	_	_	_	-	-
Libraries	-	-	_	_	_	_	_	-	-
Cemeteries/Crematoria	-	-	_	_	_	_	1,000	3,000	-
Police	-	-	_	_	_	_	_	-	-
Parks	-	-	_	_	_	_	_	-	-
Public Open Space	-	-	_	_	_	_	_	-	-
Nature Reserves	-	-	_	_	_	_	_	-	-
Public Ablution Facilities	-	-	_	_	_	_	_	-	-
Markets	-	-	_	_	_	_	_	-	-
Stalls	-	-	_	_	_	_	_	-	-
Abattoirs	-	-	-	-	_	-	-	-	-
Airports	-	_	_	_	_	_	_	_	_
Taxi Ranks/Bus Terminals	-	-	-	-	_	-	-	-	-
Capital Spares	-	-	-	-	_	-	-	-	-
Sport and Recreation Facilities	-	-	-	820	820	820	-	-	-
Indoor Facilities	-	-	-	820	820	820	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	_	-	-	-	-

Heritage assets	_	-	-	-	-	-	_	_	_
Monuments	-	-	-	-	-	-	-	-	_
Historic Buildings	-	-	-	-	-	-	-	_	_
Works of Art	-	-	-	-	-	-	-	-	_
Conservation Areas	-	-	-	-	-	-	-	-	_
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	_
Improved Property	-	-	-	-	-	-	-	-	_
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	_	_
Improved Property	-	-	-	-	-	-	-	-	<u>-</u>
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	-	ı	ı	ı	ı	ı	ı	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-

Modeline	 								
Workshops	-	-	-	-	-	-	-	_	-
Yards	-	-	_	_	-	-	-	_	-
Stores	-	-	-	-	-	-	-	_	-
Laboratories	-	-	-	-	-	-	-	_	-
Training Centres	-	-	_	_	-	-	-	_	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	_	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	_	-
Staff Housing	-	-	-	-	-	-	-	_	-
Social Housing	-	-	-	-	-	-	-	_	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	_	_	-	-	-	_	-
Servitudes	-	-	_	_	-	-	-	_	-
Licences and Rights	-	-	_	_	-	-	-	_	-
Water Rights	-	-	_	_	-	-	-	_	-
Effluent Licenses	-	-	_	-	-	-	-	_	-

0 "11" (11	 								T
Solid Waste Licenses	-	_	-	_	_	-	-	_	_
Computer Software and Applications	-	-	-	_	_	-	-	_	_
Load Settlement Software Applications	-	-	-	-	-	-	-	_	-
Unspecified	-	-	-	_	-	-	-	_	_
Computer Equipment	_	-	-	_	_	-	_	_	_
Computer Equipment	-	-	-	-	-	-	-	_	_
Furniture and Office Equipment	_	_	_	1,500	1,500	1,500	1,500	_	_
Furniture and Office Equipment	-	-	-	1,500	1,500	1,500	1,500	_	_
Machinery and Equipment	_	_	1,281	_	_	-	_	_	_
Machinery and Equipment	-	-	1,281	_	-	-	-	_	_
Transport Assets	_	_	_	_	_	_	_	_	_
Transport Assets	-	-	-	_	-	-	-	_	_
<u>Land</u>	-	-	-	_	-	-	-	_	_
Land	-	-	-	_	-	-	-	_	_
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	_	_

Zoo's, Marine and Non-biological Animals		-	-	_	-	-	-	-	-	-
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	-	-	48,852	21,320	21,320	21,320	23,294	33,781	49,804

The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations.

For 2023/24 financial year the infrastructure- electricity is budgeted for R20,7 million and followed by the infrastructure road transport which is budgeted for R35,7 million for 2023/24 financial year.

The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the municipality.

Funding on Capital Assets budget year 2023/24

The capital programme is funded from grants and transfers, and internally generated funds from current year collection. For 2023/24 financial year, MIG represent the highest funding followed by INEP on the MTREF.

DETAILED CAPITAL PROGRAMMES

Project Name	Project Description and Location	Project D Date:	uration Date: Finish	Total Budget	Sources of Funding	MTEF Forward Est 2023/24	imates 2024/25	2025/26
Upgrading of Benfarm road Phase 2	Upgrading of road from gravel to tar in Benfarm area	January 2023	March 2024	R30 420 00.00	MIG	R10 792 000.00	R7 627 800.00	
Construction of storm water culverts	Construction of storm water culvert in Lulekani	July 2023	June 2024	R28 000 000.00	MIG	R10 000 000.00		
Refurbishment of Namakgale stadium	Upgrading of existing stadium facility in Namakgale	March 2021	November 2023	R44 941 439.69	MIG	R15 000 000.00	R10 887 937.09	
Installation of stormwater culvert at Mlambo stream	Construction of stormwater culvert	N/A	N/A	R6 900 000	MIG		R6 900 000.00	
Upgrading of Honeyville To Dinoko Sebera gravel to tar road	Ugrading of road from gravel to tar in Honeyville	N/A	N/A	R28 800 000	MIG			R9 600 000.00
Installation of stormwater culvert at Shitshitwe stream	Construction of stormwater culvert	N/A	N/A	R6 900 000	MIG		R6 900 000.00	R6 900 000.00
Installation of stormwater culvert at Tension Pilusa graveyard	Construction of stormwater culvert	N/A	N/A	R6 900 000	MIG			R6 900 000.00
Installation of high mast lights	Installation of high mast lights	N/A	N/A	R9 973 333.40	MIG		R4 981 262.91	R4 987 320.49
Upgrading of Jaroid to Bapedi sports ground road from gravel to tar road	Upgrading of road from gravel to tar	N/A	N/A	R17 000 000	MIG			R8 500 000.00
Street paving of Mabine to Sobby tarven street	Upgrading of road from gravel to paving	N/A	N/A	R29 700 000				R1 978 679.51
					TOTAL	R35, 792 000.00	R37,297 000	R38,866 000

Descroption	Original Budget	Adjusted Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Electrification of new villages within Ba Phalaborwa					
municipality as per DMRE's approval (Majeje Ext Phase 2 -					
400 units (Ward 03)					
Makhushane Camp –					
180 units (Ward 19)					
Mashishimale – 75					
units (Ward)					
Mosemaneng – 250					
units (Ward 09)					
Nondweni-pre-eng					
120 units (Ward 18)					
Priska pre-eng-150					
units (Ward 18)	8 000 000	8 000 000	20 794 000	12 000 000	12 538 000
TOTAL	8 000 000	8 000 000	20 794 000	12 000 000	12 538 000

INTERNALLY FUNDED CAPITAL PROJECTS

			2023/24 Medium 1	Term Revenue & Exper	nditure Framework
Descroption	Original Budget	Adjusted Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Office Furniture & Equipment	1 500 000	1 500 000	1 500 000	-	
Establishment of new landfill site in Phalaborwa	1 000 000	1 000 000			
Upgrading of road from gravel to tar: Tambo phase 2			5 680 000	5 680 000	5 680 000
Establishment of new Cemetory in Gravellotte			1 000 000		
TOTAL	2 500 000	2 500 000	8 180 000	5 680 000	5 680 000

OTHER OPERATIONAL PROJECT FUNDED FROM GRANTS

			2023/24 Medium Term Revenue & Expenditure Framework								
Descroption	Original Budget	Adjusted Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26						
Replacement of streetlights to energy saving lights in Ba-Phalaborwa	-	-	4 000 000	2 500 000	-						
TOTAL	-	-	4 000 000	2 500 000	-						

18. LEGISLATION COMPLIANCE STATUS

The budget compilation has taken into account the following legislative documents

- Municipal Finance Management Act (MFMA), Act No.56 of 2003
- Division of Revenue of Act (DoRA) and the Bill 2022
- Budget Regulations and Circulars
- Asset Management Regulations
- Municipal systems Act, 2000
- Minimum Competency Levels of Municipal Finance Officers Regulations
- Local Government: Municipal Property Rates Act(MPRA)
- Municipal Budget and Reporting Regulations (MBRR)
- Municipal Standard Charts of Account (mSCOA)

19 OTHER SUPPORTING DOCUMENTS

19.1 Supporting details to Budgeted Financial Performance

LIM334 Ba-Phalaborwa - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23			Medium Term Ro enditure Framev	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Exchange Revenue	6										
Total Property Rates		-	91,294	156,829	158,162	188,348	188,348	157,599	199,354	209,123	218,951
Less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of			(2.020)	45 540	45.000	45 400	45 400	44 700	44.700	45 500	46.052
MPRA)		_	(3,820)	15,510	15,806	15,108	15,108	11,702	14,798	15,523	16,253
Net Property Rates		-	95,114	141,319	142,356	173,240	173,240	145,898	184,556	193,599	202,698
Exchange revenue service charges											
Service charges - Electricity	6										
Total Service charges - Electricity		-	105,590	113,307	167,547	152,547	152,547	104,608	176,860	202,859	238,765
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	740	1,279	1,467	1,726

Less Cost of Free Basis Services (50 kwh per indigent household per month)		_	_	-	_	_	_		_	_	-
Net Service charges - Electricity		_	105,590	113,307	167,547	152,547	152,547	103,868	175,582	201,392	237,039
Service charges - Water	6										
Total Service charges - Water		_	-	-	_	_	_	_	_	-	-
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		_	-	-	_	_	-	_	_	_	-
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		-	-	-	-	_	-		-	-	-
Net Service charges - Water		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management											
Total Service charges - Waste Water Management		_	-	-	_	_	_	_	_	-	-
Less Revenue Foregone (in excess of free sanitation service to indigent households)		_	-	-	-	_	-	_	_	_	-
Less Cost of Free Basis Services (free sanitation service to indigent households)		-	-	-	-	-	-		-	-	-
Net Service charges - Waste Water Management		_	-	-	_	_	-	_	_	-	-
Service charges - Waste Management	6										
Total refuse removal revenue		_	16,032	17,598	19,899	19,899	19,899	15,491	20,954	21,981	23,014
Total landfill revenue		_	-	-	_	-	-	-	-	-	-

Less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	213	173	173	173	121	182	191	200
Less Cost of Free Basis Services (removed once a week to indigent households)		-	-	-	_	-	-		-	_	-
Net Service charges - Waste Management		-	16,032	17,385	19,726	19,726	19,726	15,370	20,772	21,789	22,813
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	-	80,406	89,825	93,233	99,719	99,719	79,800	108,634	113,970	119,344
Pension and UIF Contributions		-	721	18,162	18,155	20,051	20,051	16,399	21,576	22,639	23,710
Medical Aid Contributions		-	6,785	5,749	13,735	11,001	11,001	6,316	11,662	12,234	12,810
Overtime		-	6,087	6,871	7,575	6,673	6,673	3,662	7,033	7,378	7,725
Performance Bonus		-	6,965	7,159	7,741	8,125	8,125	6,209	8,588	9,009	9,433
Motor Vehicle Allowance		-	876	14,317	27,751	20,334	20,334	12,293	21,867	22,945	24,030
Cellphone Allowance		-	18,183	1,442	1,562	1,667	1,667	1,278	1,769	1,856	1,943
Housing Allowances		-	-	645	646	718	718	611	771	808	846
Other benefits and allowances		-	27	10,662	9,103	6,385	6,385	2,602	6,799	7,133	7,470
Payments in lieu of leave		-	225	5,571	2,946	7,344	7,344	7,243	7,740	8,120	8,501
Long service awards		-	3,515	2,466	-	-	_	_	67	71	75

Post-retirement benefit obligations	4	-	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	19,452	2,810	2,792	3,212	3,212	2,484	3,386	3,551	3,718
In kind benefits		-	-	_	-	-	-	-	-	-	-
sub-total	5	_	143,244	165,677	185,239	185,231	185,231	138,896	199,891	209,714	219,606
Less: Employees costs capitalised to PPE		_	-	_	-	-	-	-	_	-	-
Total Employee related costs	1	-	143,244	165,677	185,239	185,231	185,231	138,896	199,891	209,714	219,606
Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		-	73,933	86,696	75,295	75,203	75,203	75,514	79,189	83,069	76,973
Lease amortisation		-	91	91	-	92	92	68	97	102	106
Capital asset impairment		-	10,184	(7)	-	-	-	-	_	-	-
Total Depreciation and amortisation	1	_	84,208	86,780	75,295	75,295	75,295	75,582	79,285	83,170	77,079
	1									<u> </u>	

Bulk purchases - electricity											
Electricity bulk purchases		-	86,758	101,086	115,559	115,559	115,559	87,528	139,479	159,983	188,300
Total bulk purchases	1	-	86,758	101,086	115,559	115,559	115,559	87,528	139,479	159,983	188,300
Transfers and grants											
Cash transfers and grants		_	-	9,854	1,091	591	591	125	1,020	1,070	1,120
Non-cash transfers and grants		-	-	_	-	-	-	-	-	-	-
Total transfers and grants	1	-	-	9,854	1,091	591	591	125	1,020	1,070	1,120
Contracted Comings											
Contracted Services			40.004	40.000	44.574	00.045	00.045	04.040	04.770	00.770	00.005
Outsourced Services		-	18,994	46,089	44,571	30,045	30,045	31,918	31,779	32,770	33,965
Consultants and Professional Services		-	9,205	12,112	17,133	16,733	16,733	6,760	20,635	21,226	22,224
Contractors		-	5,480	12,824	14,329	18,714	18,714	10,448	30,744	17,879	18,720
Total contracted services		-	33,679	71,025	76,034	65,492	65,492	49,126	83,158	71,876	74,909
Operational Costs											
Collection costs		-	-	1,158	1,500	1,000	1,000	341	1,200	1,259	1,318
Contributions to 'other' provisions		-	(20,047)	18,415	4,200	-	-	2,755	200	210	220
Audit fees		-	4,863	4,698	5,000	5,000	5,000	6,950	5,265	5,523	3,783
Other Operational Costs		-	69,978	44,924	72,294	75,342	75,342	44,620	89,946	93,220	91,923

Total Operational Costs	1	_	54,794	69,194	82,994	81,342	81,342	54,666	96,611	100,212	97,243
								I			
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		_	-	-	-	-	-	_	_	_	-
Inventory Consumed (Project Maintenance)		_	-	9,425	11,607	15,947	15,947	_	23,884	14,669	15,359
Contracted Services		_	-	-	-	-	-	_	_	_	-
Other Expenditure		_	-	-	-	-	-	_	_	_	-
Total Repairs and Maintenance Expenditure	9	_	-	9,425	11,607	15,947	15,947	-	23,884	14,669	15,359
									<u> </u>		
Inventory Consumed											
Inventory Consumed - Water		_	-	-	-	-	-	_	_	_	-
Inventory Consumed - Other		_	-	8,454	26,341	26,029	26,029	3,667	25,500	26,749	28,006
Total Inventory Consumed & Other Material		_	-	8,454	26,341	26,029	26,029	3,667	25,500	26,749	28,006

b.Matrix Financial Performance

LIM334 Ba-Phalaborwa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	R ef	Vote 1 - Executi ve and Council lors	Vote 2 - Budget and Treasury Office	Vote 3 - Corporate Services	Vote 4 - Commu nity and Social Services	Vote 5 - Planning and Developme nt Services	Vote 6 - Technical Services	Vote 7 - [NAME OF VOTE 7]	Vote 8 - [NA ME OF	Vot e 9 - [NA ME OF	Vot e 10 - [NA ME	Vote 11 - [NAM E OF VOTE	Vote 12 - [NAM E OF VOTE	Vote 13 - [NAM E OF VOTE	Vote 14 - [NA ME OF	Vote 15 - [NAME OF VOTE	Total
R thousand	1								VOT E 8]	VOT E 9]	OF VO TE 10]	111]	1210]	13]	VOT E 14]	15]	
Revenue																	
Exchange Revenue																	
Service charges - Electricity		_	(1,279)	-	-	-	176,860	-	-	-	-	-	-	_	-	-	175,582
Service charges - Water		_	_	_	-	-	_	_	_	-	-	_	-	_	-	-	-
Service charges - Waste Water Management		_	_	_	_	-	_	_	_	-	-	_	-	_	-	-	-
Service charges - Waste Management		_	_	_	_	-	20,772	_	_	-	-	_	-	_	-	-	20,772
Sale of Goods and Rendering of Services		_	186	_	165	306	87	_	_	-	-	_	-	_	-	-	743
Agency services		_	6,529	_	-	-	_	_	_	-	-	_	-	_	-	-	6,529
Interest		_	_	_	-	-	_	_	_	-	-	_	-	_	-	-	-
Interest earned from Receivables		_	23	_	-	-	17,485	_	_	-	-	_	-	_	-	-	17,508
Interest earned from Current and Non Current Assets		_	2,613	_	-	-	-	_	_	-	-	_	-	_	-	-	2,613
Dividends		_	-	_	-	-	_	_	_	-	-	_	-	_	-	-	-

Rent on Land	-	-	-	-	-	-	_	-	-	_	-	-	-	_	-	-
Rental from Fixed Assets	_	_	220	_	_	_	_	_	_	_	-	_	_	-	-	220
Licence and permits	_	_	_	_	_	-	_	-	-	_	-	-	_	-	-	_
Operational Revenue	-	7,759	_	_	_	1	_	-	-	_	-	_	_	-	-	7,759
Non-Exchange Revenue																
Property rates	_	184,556	_	_	_	-	_	-	-	-	-	_	_	-	-	184,556
Surcharges and Taxes	-	_	_	_	_	-	_	-	-	-	-	_	_	-	-	-
Fines, penalties and forfeits	_	_	_	1,363	_	-	_	-	-	-	-	_	_	-	-	1,363
Licences or permits	_	_	_	6,109	_	-	_	-	-	-	-	_	_	-	-	6,109
Transfer and subsidies - Operational	-	200,089	4,000	-	-	3,354	_	_	_	-	-	- -	_	-	-	207,443
Interest	-	45,149	-	-	-	-	-	-	-	-	-	_	_	-	-	45,149
Fuel Levy	_	-	_	_	_	-	_	-	-	_	-	_	_	-	-	-
Operational Revenue	_	-	_	_	_	-	_	-	-	-	-	_	_	-	-	-
Gains on disposal of Assets	-	-	_	_	-	-	-	-	-	-	-	_	-	-	-	-
Other Gains	-	-	_	_	-	-	-	-	-	-	-	_	-	-	-	-
Discontinued Operations	_	-	_	_	-	-	-	-	-	-	-	_	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	-	445,624	4,220	7,638	306	218,558	-	-	-	-	-	-	-	-	-	676,346
Expenditure																
Employee related costs	(20,256)	(28,814)	(34,857)	(54,579)	(13,885)	(47,500)	_	_	-	_	-	_	_	-	-	(199,891)
Remuneration of councillors		_	_	_	_	-	-	_	-	-	1	_	_	-	-	(20,101)

	(20,101)															
Bulk purchases - electricity	_	_	_	_	-	(139,479)	_	_	_	_	_	_	_	_	_	(139,479)
Inventory consumed	_	(25,500)	_	_	-	-	-	_	_	_	-	_	_	-	_	(25,500)
Debt impairment	-	(79,104)	_	_	-	(20,896)	_	-	-	-	-	_	_	-	_	(100,000)
Depreciation and amortisation	-	_	(21,231)	(5,381)	-	(50,101)	_	-	_	_	_	_	_	_	_	(76,714)
Interest	-	(19,481)	-	-	-	-	-	_	-	-	-	-	-	_	-	(19,481)
Contracted services	(22,337)	(11,891)	(12,297)	(4,445)	(9,917)	(22,272)	_	-	_	_	-	-	_	_	_	(83,158)
Transfers and subsidies	_	_	(1,020)	_	-	-	-	_	_	_	-	_	_	-	_	(1,020)
Irrecoverable debts written off	-	-	_	_	-	-	-	-	-	-	-	_	-	_	_	-
Operational costs	(17,272)	(20,733)	(27,489)	(10,169)	(6,077)	(14,344)	_	-	-	-	-	_	_	_	_	(96,084)
Losses on disposal of Assets	-	_	_	_	-	-	_	-	_	_	_	_	_	_	_	-
Other Losses	-	_	-	_	-	-	-	-	-	-	-	_	-	-	-	-
Total Expenditure	(79,966)	(185,522)	(96,894)	(74,574)	(29,879)	(294,592)	-	-	-	-	-	-	-	-	-	(761,427)
Surplus/(Deficit)	79,966	631,145	101,114	82,212	30,185	513,150	-	-	-	-	-	_	-	-	_	1,437,772
Transfers and subsidies - capital (monetary allocations)																_
Transfers and subsidies - capital (in-kind)																-
Surplus/(Deficit) after capital transfers & contributions	79,966	631,145	101,114	82,212	30,185	513,150	-	-	-	-	-	-	-	-	-	1,437,772

c.Supporting Details to Budgeted Financial Position

LIM334 Ba-Phalaborwa - Supporting Table SA3
Supportinging detail to 'Budgeted Financial Position'

		2019/20	2020/21	2021/22		Current Ye	ear 2022/23			ledium Term Re Inditure Framev	
Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
ASSETS											
Trade and other receivables from exchange transactions											
Electricity		-	22,271	106,707	366,343	187,797	187,797	199,890	255,438	274,050	296,205
Water		-	815,939	973,932	-	973,932	973,932	1,141,222	1,028,286	1,088,853	1,132,050
Waste		-	120,194	143,320	13,726	164,620	164,620	131,501	188,507	197,744	207,038
Waste Water		-	136,048	169,145	-	169,145	169,145	214,916	181,188	190,066	198,999
Other trade receivables from exchange transactions		-	419,074	261,201	-	261,361	261,361	3,310	(16,319)	(17,119)	(17,924)
Gross: Trade and other receivables from exchange transactions		-	1,513,526	1,654,305	380,069	1,756,854	1,756,854	1,690,839	1,637,100	1,733,595	1,816,369
Less: Impairment for debt		-	(216,145)	(285,500)	-	(169,701)	(169,701)	(285,494)	(190,619)	(199,917)	(209,357)
Impairment for Electricity		-	(31,424)	(45,066)	-	(51,407)	(51,407)	(45,066)	(67,359)	(70,628)	(73,981)
Impairment for Water		-	-	-	-	-	-	-	-	-	-
Impairment for Waste		-	(97,835)	(116,180)	-	(118,294)	(118,294)	(116,180)	(123,238)	(129,267)	(135,353)
Impairment for Waste Water		-	-	-	-	-	-	-	-	-	-

Impairment for other trade receivalbes from exchange transactions		-	(86,885)	(124,253)	-	-	-	(124,247)	(22)	(23)	(24)
Total net Trade and other receivables from Exchange Transactions		-	1,297,382	1,368,805	380,069	1,587,153	1,587,153	1,405,345	1,446,481	1,533,678	1,607,012
Receivables from non-exchange transactions											
Property rates		-	351,236	508,333	106,189	312,712	312,712	695,299	330,448	346,788	395,515
Less: Impairment of Property rates		-	(369,266)	(436,805)	-	(403,059)	(403,059)	(436,805)	(108,615)	(113,779)	(119,292)
Net Property rates		-	(18,029)	71,527	106,189	(90,347)	(90,347)	258,493	221,833	233,009	276,222
Other receivables from non-exchange transactions		-	31,006	31,450	-	31,324	31,324	31,450	31,324	32,859	34,403
Impairment for other receivalbes from non-exchange transactions		-	(30,683)	(30,683)	-	(30,140)	(30,140)	(30,683)	(30,140)	(31,617)	(33,103)
Net other receivables from non-exchange transactions		-	323	767	-	1,184	1,184	767	1,184	1,242	1,301
Total net Receivables from non-exchange transactions		-	(17,706)	72,294	106,189	(89,163)	(89,163)	259,261	223,018	234,252	277,523
Inventory											
Water											
Opening Balance		_	-	-	-	_	-	_	-	-	-
System Input Volume		_	-	-	-	-	-	_	-	-	-
Water Treatment Works		_	_	-	-	_	_	_	-	-	-
Bulk Purchases		_	_	-	_	_	-	_	-	-	-
Natural Sources		_	-	-	-	_	-	-	-	-	-
Authorised Consumption	6	_	_	_	-	_	-	_	-	-	-
Billed Authorised Consumption		_	-	-	_	-	-	-	-	-	-

Billed Metered Consumption	-	-	-	_	-	-	-	-	-	-
Free Basic Water	-	-	-	-	_	-	_	-	_	-
Subsidised Water	-	-	-	-	_	-	_	-	_	-
Revenue Water	-	-	-	-	_	-	_	-	_	-
Billed Unmetered Consumption	-	-	-	-	_	-	-	-	-	-
Free Basic Water	-	-	_	-	_	_	_	-	_	-
Subsidised Water	-	-	_	-	_	_	_	-	_	-
Revenue Water	-	-	_	-	_	_	_	-	_	-
UnBilled Authorised Consumption	-	-	-	-	-	-	-	-	_	-
Unbilled Metered Consumption	-	-	_	-	_	_	_	-	_	-
Unbilled Unmetered Consumption	-	-	-	-	_	-	-	-	-	-
Water Losses	-	-	-	-	_	-	-	-	-	-
Apparent losses	-	-	-	-	-	-	-	-	-	-
Unauthorised Consumption	-	-	-	-	_	-	-	-	-	-
Customer Meter Inaccuracies	-	-	-	-	-	-	-	-	_	-
Real losses	-	-	-	-	-	-	-	-	-	-
Leakage on Transmission and Distribution Mains	-	-	-	-	-	-	-	-	_	-
Leakage and Overflows at Storage Tanks/Reservoirs	-	-	-	-	_	-	-	-	_	-
Leakage on Service Connections up to the point of Customer Meter	-	-	_	-	_	-	_	-	_	_
Data Transfer and Management Errors	-	-	-	-	-	-	_	-	_	-

Unavoidable Annual Real Losses		-	-	_	_	-	-	_	-	-	-
Non-revenue Water		_	-	-	-	-	-	-	-	-	-
Closing Balance Water		_	_	_	_	_	_	_	_	_	_
Agricultural											
Opening Balance		-	_	-	_	_	-	-	_	-	-
Acquisitions		_	-	-	68	-	-	-	-	-	-
Issues	7	_	-	-	(68)	_	-	_	_	-	-
Adjustments	8	_	-	-	_	_	-	-	-	-	-
Write-offs	9	_	-	-	_	-	-	-	-	-	-
Closing balance - Agricultural		_	_	_	_	_	_	_	_	-	-
Consumables											
Standard Rated											
Opening Balance		_	-	-	_	-	-	-	20,610	21,620	22,636
Acquisitions		_	-	-	1,858	-	-	-	_	-	-
Issues	7	_	-	(8,591)	(1,858)	-	-	(3,803)	-	-	-
Adjustments	8	_	-	-	_	-	-	_	-	-	-
Write-offs	9	-	-	-	_	-	-	_	-	-	-
Closing balance - Consumables Standard Rated		_	-	(8,591)	_	-	_	(3,803)	20,610	21,620	22,636
Zero Rated											

Opening Balance		-	-	-	-	_	_	-	-	-	-
Acquisitions		_	_	-	-	_	_	-	_	-	-
Issues	7	_	_	-	-	_	_	_	(25,500)	(26,749)	(28,006)
Adjustments	8	_	-	-	-	_	_	-	-	-	-
Write-offs	9	_	-	-	-	-	_	_	_	-	-
Closing balance - Consumables Zero Rated		_	-	-	-	_	_	-	(25,500)	(26,749)	(28,006)
Finished Goods											
Opening Balance		_	-	-	-	-	-	-	-	-	-
Acquisitions		_	_	-	-	_	_	-	-	-	-
Issues	7	_	-	-	-	-	_	-	_	-	-
Adjustments	8	_	-	_	_	_	_	_	_	_	-
Write-offs	9	_	_	-	-	_	_	_	_	_	-
Closing balance - Finished Goods		_	-	-	_	_	_	_	-	_	-
Materials and Supplies											
Opening Balance		-	21,631	21,631	21,631	21,354	21,354	21,631	20,610	21,620	22,636
Acquisitions		-	_	8,772	24,414	25,285	25,285	19,227	26,524	30,006	33,646
Issues	7	_	-	137	(24,414)	(26,029)	(26,029)	137	_	-	-
Adjustments	8	-	-	(12)	-	-	_	(12)	_	-	-
Write-offs	9	_	_	(582)	-	_	_	(582)	-	-	-
	[

Closing balance - Materials and Supplies	-	21,631	29,945	21,631	20,610	20,610	40,400	47,135	51,626	56,282
Work-in-progress										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Materials	-	-	-	-	-	-	_	-	-	-
Transfers	-	-	-	-	-	-	-	-	-	-
Closing balance - Work-in-progress	_	-	_	_	-	_	_	_	-	_
Housing Stock										
Opening Balance	-	-	-	-	-	-	_	_	-	-
Acquisitions	_	-	-	-	-	-	_	_	-	-
Transfers	-	-	-	-	-	-	-	-	-	-
Sales	-	-	-	-	-	-	_	-	-	-
Closing Balance - Housing Stock	_	-	_	_	-	_	_	_	-	-
Land										
Opening Balance	_	-	-	-	_	-	_	_	-	-
Acquisitions	_	-	-	-	_	-	_	_	-	-
Sales	_	-	-	-	_	-	_	_	-	-
Adjustments	_	-	-	-	_	-	_	_	-	-
Correction of Prior period errors	-	-	-	-	_	-	_	-	-	-

Closing Balance - Land		-	-	-	-	-	-	-	-	-	-
Closing Balance - Inventory & Consumables		-	21,631	21,354	21,631	20,610	20,610	36,596	42,245	46,497	50,913
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		-	1,508,725	1,553,075	1,885,479	1,592,755	1,592,755	1,581,368	1,583,164	1,584,080	1,596,959
Leases recognised as PPE	3	-	-	-	-	-	-	-	-	_	-
Less: Accumulated depreciation		-	757,322	844,383	967,994	919,138	919,138	919,897	811,762	824,023	829,460
Total Property, plant and equipment (PPE)	2	-	751,402	708,691	917,484	673,617	673,617	661,471	771,402	760,057	767,499
LIABILITIES											
Current liabilities - Financial liabilities											
Short term loans (other than bank overdraft)		-	14,222	15,459	(20,400)	(20,400)	(20,400)	20,559	(20,400)	(20,400)	(20,400)
Current portion of long-term liabilities		-	172	923	172	-	-	923	-	-	-
Total Current liabilities - Financial liabilities		-	14,395	16,382	(20,228)	(20,400)	(20,400)	21,482	(20,400)	(20,400)	(20,400)
Trade and other payables from exchange transactions											
Trade and other payables from exchange transactions	5	24	1,385,003	1,710,130	185,137	1,953,554	1,953,554	1,978,514	1,506,605	2,742,295	2,829,857
Other trade payables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Trade payables from Non-exchange transactions: Unspent conditional Grants		-	1,143	(70,597)	-	-	-	(57,406)	(4,000)	(2,500)	-
Trade payables from Non-exchange transactions: Other		-	-	-	-	-	_	-	-	-	-

VAT		-	21,990	56,720	-	90,007	90,007	78,447	32,256	36,379	41,957
Total Trade and other payables from exchange transactions	2	24	1,408,136	1,696,252	185,137	2,043,561	2,043,561	1,999,555	1,534,861	2,776,175	2,871,815
Non current liabilities - Financial liabilities											
Borrowing	4	_	74,535	57,377	74,535	57,377	57,377	36,977	61,031	64,022	67,031
Other financial liabilities		-	-	3,654	-	3,654	3,654	(3,654)	-	-	-
Total Non current liabilities - Financial liabilities		-	74,535	61,031	74,535	61,031	61,031	33,323	61,031	64,022	67,031
<u>Provisions</u>											
Retirement benefits		-	48,607	53,631	48,607	53,631	53,631	53,631	-	-	-
Refuse landfill site rehabilitation		-	93,172	103,193	93,172	103,193	103,193	103,193	103,193	108,250	113,554
Other		-	-	_	-	-	-	-	-	-	-
Total Provisions		-	141,779	156,824	141,779	156,824	156,824	156,824	103,193	108,250	113,554
CHANGES IN NET ASSETS											
Accumulated surplus/(deficit)											
Accumulated surplus/(deficit) - opening balance		-	-	-	1,349,397	628,664	628,664	4,304	1,369,404	270,787	318,194
GRAP adjustments		-	-	-	-	_	-	-	-	-	-
Restated balance		-	-	_	1,349,397	628,664	628,664	4,304	1,369,404	270,787	318,194
Surplus/(Deficit)		-	185,428	(25,220)	40,390	35,536	35,536	(9,866)	(31,594)	(20,042)	(12,452)
Transfers to/from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation offsets		-	_	-	-	-	-	-	-	-	-

Other adjustments		-	377,632	526,576	-	_	-	(524,920)	-	-	-
Accumulated Surplus/(Deficit)	1	-	563,060	501,356	1,389,786	664,200	664,200	(530,482)	1,337,810	250,745	305,742
Reserves											
Housing Development Fund		_	-	_	-	-	-	-	-	-	-
Capital replacement		_	-	_	-	-	-	-	-	-	-
Self-insurance		_	-	_	-	-	-	-	-	-	-
Other reserves		_	-	_	-	-	-	-	-	-	-
Revaluation		_	38,072	38,072	(38,072)	-	-	(38,072)	-	-	-
Total Reserves	2	_	38,072	38,072	(38,072)	-	-	(38,072)	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	-	601,133	539,428	1,351,714	664,200	664,200	(568,555)	1,337,810	250,745	305,742

- d. The municipality has no entities.
- e.Reconciliation of transfers, Grant Receipts and Unspent Funds
- 0 Supporting Table SA18 Transfers and grant receipts

Description	Ref	2019/20	2020/21	2021/22	Cui	rent Year 2022	2/23	2023/24 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
RECEIPTS:	1, 2										
Operating Transfers and Grants											
National Government:		-	-	180,013	180,106	178,963	178,963	207,443	220,568	216,514	
Local Government Equitable Share				169,872	171,127	169,984	169,984	196,989	213,004	211,368	
Energy Efficiency and Demand Management				4,500	3,000	3,000	3,000	4,000	2,500	-	
EPWP Incentive				1,099	1,195	1,195	1,195	1,470	-	-	
Finance Management				3,000	3,100	3,100	3,100	3,100	3,100	3,100	
Municipal Infrastructure Grant	-	-	-	1,542	1,684	1,684	1,684	1,884	1,964	2,046	
Total Operating Transfers and Grants	_	-	-	180,013	180,106	178,963	178,963	207,443	220,568	216,514	
Capital Transfers and Grants											

National Government:		-	-	34,898	52,001	52,001	52,001	56,586	49,297	51,404
Municipal Infrastructure Grant	_	_	_	29,898	32,001	32,001	32,001	35,792	37,297	38,866
Integrated National Electrification Programme Grant	_	-	-	5,000	20,000	20,000	20,000	20,794	12,000	12,538
Total Capital Transfers and Grants	5	-	-	34,898	52,001	52,001	52,001	56,586	49,297	51,404
TOTAL RECEIPTS OF TRANSFERS & GRANTS		-	-	214,911	232,107	230,964	230,964	264,029	269,865	267,918

f.Future Financial Implications

■ The municipality has no programmes above the three year budgeting cycle

g.Projects Delayed from Previous Financial Years

■ No project delays from the previous financial year.

Other supporting tables

Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Re f	2019/20	2020/21	2021/22	Cu	ırrent Year 2022	//23		Medium Term R enditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Repairs and maintenance expenditure by Asset Class/Sub- class										
Infrastructure		-	-	7,093	9,964	13,199	13,199	19,819	12,923	13,530
Roads Infrastructure		-	-	1,091	-	-	-	-	-	-
Roads		-	_	1,091	-	_	_	_	_	_
Road Structures		-	_	_	-	_	_	_	_	_
Road Furniture		-	_	_	-	-	_	_	-	_
Capital Spares		-	_	-	-	-	-	_	-	_
Storm water Infrastructure		-	_	_	-	_	_	_	_	_
Drainage Collection		_	_	_	_	_	_	_	_	_
Storm water Conveyance		_	_	_	_	_	_	_	_	_
Attenuation		_	_	_	-	_	_	_	_	_
Electrical Infrastructure		_	_	5,901	9,754	9,754	9,754	15,012	7,881	8,251
Power Plants		-	_	-	-	-	-	_	_	-

HV Substations	_	-	_	-	_	-	_	_	_
HV Switching Station	_	-	_	-	_	-	_	_	_
HV Transmission Conductors	_	-	_	_	_	-	_	_	_
MV Substations	_	-	5,901	9,754	9,754	9,754	10,012	7,881	8,251
MV Switching Stations	_	-	_	_	_	-	_	_	_
MV Networks	_	-	_	-	_	-	5,000	_	-
LV Networks	-	-	-	-	-	-	_	_	-
Capital Spares	_	-	_	-	_	-	-	_	-
Water Supply Infrastructure	-	-	-	-	-	-	_	_	-
Dams and Weirs	-	-	-	-	-	-	_	-	-
Boreholes	-	-	-	-	-	-	_	_	-
Reservoirs	-	-	_	-	-	_	-	-	-
Pump Stations	_	-	_	-	_	-	_	_	-
Water Treatment Works	_	-	_	-	_	-	_	_	-
Bulk Mains	-	-	-	-	-	-	_	_	-
Distribution	-	-	-	-	-	-	_	-	-
Distribution Points	-	-	_	-	_	-	_	_	-
PRV Stations	_	-	-	-	-	-	-	-	-
Capital Spares	_	-	-	-	-	-	-	-	-
Sanitation Infrastructure	_	-	-	-	_	-	-	_	-
Pump Station	-	-	-	-	-	-	-	-	-

Reticulation	-	_	-	_	_	_	_	-	-
Waste Water Treatment Works	-	_	-	_	_	_	_	-	-
Outfall Sewers	-	_	-	_	_	_	_	-	-
Toilet Facilities	-	_	-	_	_	_	_	-	-
Capital Spares	-	_	-	_	_	_	_	-	-
Solid Waste Infrastructure	-	_	-	_	3,235	3,235	3,406	3,573	3,741
Landfill Sites	-	_	-	_	3,235	3,235	3,406	3,573	3,741
Waste Transfer Stations	-	_	-	_	_	_	_	-	-
Waste Processing Facilities	-	_	-	_	_	_	_	-	-
Waste Drop-off Points	_	_	-	_	_	_	_	-	-
Waste Separation Facilities	_	_	-	_	_	_	_	-	-
Electricity Generation Facilities	-	-	-	-	-	_	_	-	-
Capital Spares	-	-	-	-	-	_	_	-	-
Rail Infrastructure	-	_	-	_	_	_	_	-	-
Rail Lines	-	_	-	_	_	_	_	-	-
Rail Structures	-	_	-	_	_	_	_	-	-
Rail Fumiture	-	_	-	_	_	_	_	-	-
Drainage Collection	-	_	-	-	-	_	-	-	-
Storm water Conveyance	_	_	-	_	_	_	_	-	-
Attenuation	_	_	-	_	_	_	_	-	-
MV Substations	-	_	-	_	_	_	_	-	-

LV Networks	_	_	_	_	_	_	_	_	_
Capital Spares	_	_	_	_	_	_	_	_	_
	ı	_	_	1	_	_	_	_	1
Coastal Infrastructure	-	_	-	-	-	_	_	-	-
Sand Pumps	-	_	_	-	_	_	_	_	-
Piers	-	-	-	-	_	-	_	-	-
Revetments	-	_	_	-	_	_	_	_	-
Promenades	-	_	_	-	_	_	_	_	-
Capital Spares	-	_	_	-	_	_	_	_	-
Information and Communication Infrastructure	-	_	100	210	210	210	1,400	1,469	1,538
Data Centres	-	_	_	-	_	_	_	_	-
Core Layers	-	_	100	210	210	210	1,400	1,469	1,538
Distribution Layers	-	_	_	-	_	_	_	_	-
Capital Spares	-	_	-	-	_	_	_	_	-
Community Assets	-	-	295	420	425	425	642	674	705
Community Facilities	-	_	273	412	417	417	634	665	697
Halls	-	-	196	14	19	19	20	21	22
Centres	-	_	_	-	_	_	_	_	-
Crèches	-	_	_	-	_	_	_	_	-
Clinics/Care Centres	-	-	-	-	-	_	-	-	-
Fire/Ambulance Stations	-	-	_	-	-	-	-	-	-

Testing Stations	_	-	_	-	-	-	-	-	-
Museums	_	-	_	-	-	_	_	-	-
Galleries	_	_	_	-	-	_	_	_	_
Theatres	-	_	_	-	-	_	_	_	_
Libraries	-	_	-	-	-	_	_	-	_
Cemeteries/Crematoria	_	_	77	398	398	398	614	644	675
Police	_	_	_	-	-	-	-	-	-
Parks	_	_	_	-	-	-	-	-	-
Public Open Space	_	_	_	-	-	_	_	-	_
Nature Reserves	-	_	-	-	-	_	_	-	_
Public Ablution Facilities	_	_	_	-	-	_	_	-	_
Markets	_	_	-	-	-	_	-	-	-
Stalls	_	_	_	-	-	-	-	-	-
Abattoirs	_	_	_	-	-	-	-	-	-
Airports	_	_	_	-	-	_	_	_	-
Taxi Ranks/Bus Terminals	_	_	_	-	-	_	_	-	_
Capital Spares	_	_	_	-	-	_	_	-	_
Sport and Recreation Facilities	_	_	22	8	8	8	8	8	9
Indoor Facilities	_	_	22	8	8	8	8	8	9
Outdoor Facilities	_	_	-	-	-	-	-	-	_
Capital Spares	_	_	-	-	-	-	-	-	_

		1	1			1	1	1	
	_	_	-	_	_	_	_	_	_
Heritage assets	_	-	_	_	_	_	_	_	_
Monuments	-	-	-	-	-	-	_	-	-
Historic Buildings	_	-	_	_	_	-	_	-	_
Works of Art	_	-	_	_	_	-	_	-	_
Conservation Areas	-	-	-	-	-	-	_	-	-
Other Heritage	_	-	_	_	_	-	_	-	_
Investment properties	-	-	-	_	-	-	_	-	-
Revenue Generating	_	-	_	_	_	_	_	_	_
Improved Property	-	-	-	-	_	_	-	-	_
Unimproved Property	-	-	-	-	_	_	-	-	_
Non-revenue Generating	_	-	_	_	_	-	_	-	_
Improved Property	-	-	_	_	-	-	_	-	_
Unimproved Property	_	-	_	_	-	_	_	-	_
Other assets	-	-	50	61	61	61	2,400	-	-
Operational Buildings	_	-	50	61	61	61	2,400	_	_
Municipal Offices	_	_	50	61	61	61	-	_	_
Pay/Enquiry Points	_	_	-	_	_	_	-	_	_
Building Plan Offices	-	_	-	-	-	_	-	_	_

			T		T		T		
Workshops	-	-	_	-	_	_	_	-	-
Yards	-	-	-	-	-	_	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	2,400	-	-
Training Centres	-	-	-	-	-	-	_	-	-
Manufacturing Plant	-	-	_	-	_	_	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	_
Housing	-	-	_	-	_	_	_	-	-
Staff Housing	-	-	_	-	_	_	_	-	-
Social Housing	-	-	_	-	_	_	_	-	-
Capital Spares	-	-	-	-	-	_	_	-	-
Biological or Cultivated Assets	-	-	_	-	_	_	_	-	-
Biological or Cultivated Assets	-	-	-	-	-	_	_	-	-
Intangible Assets	-	-	_	-	_	_	_	-	_
Servitudes	-	-	_	-	_	_	_	-	_
Licences and Rights	-	-	_	-	-	_	-	-	_
Water Rights	-	-	_	-	_	_	_	-	_
Effluent Licenses	-	-	_	-	_	_	_	-	-
L							1		

Solid Waste Licenses	_	_	_	_	_	_	_	_	_
Computer Software and Applications	_	_	_	_	_	_	_	_	_
	_	_	_		_	_	_	_	_
Load Settlement Software Applications	_	_	_	-	_	_	_	_	-
Unspecified	-	_	_	-	_	_	_	_	_
Computer Equipment	-	-	-	-	_	_	-	-	-
Computer Equipment	_	_	_	-	-	_	_	-	_
Furniture and Office Equipment	_	_	225	1,062	2,262	2,262	155	163	171
Furniture and Office Equipment	_	_	225	1,062	2,262	2,262	155	163	171
Machinery and Equipment	-	_	_	-	-	_	_	_	-
Machinery and Equipment	_	_	_	-	_	_	_	_	-
Transport Assets	_	-	1,762	101	1	1	867	910	953
Transport Assets	_	_	1,762	101	1	1	867	910	953
Lond									
Land	_	_	_	_	_	_	_	_	_
Land	_	_	_	_	_	_	_	-	-
Zoo's, Marine and Non-biological Animals	-	_	-	-	-	_	-	-	-
			1		1	1	1		

Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	_
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	_	_	9,425	11,607	15,947	15,947	23,884	14,669	15,359
R&M as a % of PPE		0.0%	0.0%	7.8%	3661.7%	13.1%	13.1%	19.7%	12.1%	0.0%
R&M as % Operating Expenditure		0.0%	0.0%	1.4%	2.0%	2.8%	2.8%	7.2%	2.1%	2.1%

Supporting Table SA34d Depreciation by asset class

Description	Ref	Ref 2019/20 2020/21 2021/22 Current Year 2022/23 20							9/20 2020/21 2021/22 Current Year 2022/23			Medium Term Re enditure Framev	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26			
Depreciation by Asset Class/Sub-class													
<u>Infrastructure</u>		-	39,691	55,075	54,513	47,579	47,579	50,101	52,556	46,026			
Roads Infrastructure		_	_	1,585	44,175	34,429	34,429	36,254	38,030	30,818			
Roads		-	_	1,585	44,175	16,195	16,195	17,053	17,889	15,730			
Road Structures		-	_	-	-	_	_	_	_	_			
Road Furniture		-	-	-	-	18,234	18,234	19,200	20,141	15,088			
Capital Spares		-	-	-	-	_	_	_	-	_			
Storm water Infrastructure		-	_	45,541	-	970	970	1,021	1,071	1,121			
Drainage Collection		-	-	-	-	-	-	-	-	-			
Storm water Conveyance		-	-	45,541	-	970	970	1,021	1,071	1,121			
Attenuation		-	_	-	-	_	_	_	_	_			
Electrical Infrastructure		-	39,691	7,949	6,933	12,180	12,180	12,826	13,454	14,087			
Power Plants		_	_	-	-	_	_	_	_	_			
HV Substations		_	_	-	-	_	_	_	_	_			
HV Switching Station		-	-	-	-	-	-	-	-	_			

HV Transmission Conductors	_	_	_	-	_	-	_	_	-
MV Substations	_	_	_	-	5,890	5,890	6,202	6,506	6,811
MV Switching Stations	-	_	_	-	253	253	266	279	292
MV Networks	-	_	7,949	-	4,961	4,961	5,223	5,479	5,737
LV Networks	_	39,691	_	6,933	1,077	1,077	1,134	1,190	1,246
Capital Spares	_	_	_	-	_	_	_	_	-
Water Supply Infrastructure	_	_	_	-	_	_	_	_	-
Dams and Weirs	_	_	_	-	_	_	_	_	-
Boreholes	_	_	_	-	_	_	_	_	-
Reservoirs	_	_	_	-	_	_	_	_	-
Pump Stations	_	_	_	-	_	_	_	_	-
Water Treatment Works	-	_	_	_	_	_	_	_	_
Bulk Mains	_	_	-	-	_	-	-	_	-
Distribution	_	_	_	-	_	_	_	_	-
Distribution Points	_	_	_	-	_	_	_	_	-
PRV Stations	_	_	_	-	_	_	_	_	-
Capital Spares	_	_	_	-	_	_	_	_	-
Sanitation Infrastructure	_	_	_	-	_	_	_	_	-
Pump Station	_	_	_	-	_	_	_	_	-
Reticulation	_	_	_	-	_	_	_	_	-
Waste Water Treatment Works	_	_	_	-	_	_	_	_	-

Outfall Sewers	-	-	-	-	-	-	-	-	-
Toilet Facilities	-	_	_	_	-	_	_	_	_
Capital Spares	_	_	_	_	_	_	_	_	_
Solid Waste Infrastructure	_	_	_	3,405	-	_	_	_	_
Landfill Sites	_	_	_	3,405	-	_	_	_	_
Waste Transfer Stations	-	_	_	-	_	_	_	_	_
Waste Processing Facilities	_	_	_	_	-	_	_	_	_
Waste Drop-off Points	_	_	_	_	-	_	_	_	_
Waste Separation Facilities	-	_	_	_	-	_	_	_	_
Electricity Generation Facilities	-	_	_	_	-	_	_	_	_
Capital Spares	-	_	_	_	-	_	_	_	_
Rail Infrastructure	_	_	_	_	-	_	_	_	_
Rail Lines	-	_	_	-	-	_	_	_	_
Rail Structures	_	_	_	_	-	_	_	_	_
Rail Furniture	_	_	_	_	-	_	_	_	_
Drainage Collection	_	_	_	_	-	_	_	_	_
Storm water Conveyance	_	_	_	_	_	_	_	_	_
Attenuation	-	_	_	-	-	_	_	-	_
MV Substations	_	_	_	_	-	_	_	_	_
LV Networks	_	_	_	-	_	_	_	_	_
Capital Spares	-	_	_	-	-	_	_	_	_

Coastal Infrastructure		_	_	_	_	_	_	_	_
Coastai iiiilasti ucture	_	_	_	_	_	_	_	_	_
Sand Pumps	-	-	-	-	_	-	-	-	-
Piers	-	_	-	_	_	_	_	_	_
Revetments	-	-	-	-	_	-	_	-	_
Promenades	-	_	_	_	_	-	_	_	-
Capital Spares	-	_	_	_	_	_	_	_	_
Information and Communication Infrastructure	-	_	_	_	_	_	_	_	_
Data Centres	-	_	_	_	_	_	_	_	_
Core Layers	-	_	_	_	_	_	_	_	_
Distribution Layers	-	_	_	_	_	_	_	_	_
Capital Spares	-	_	_	_	_	_	_	_	_
Community Assets	-	15,318	12,860	5,183	5,111	5,111	5,381	5,645	5,910
Community Facilities	_	15,318	12,860	5,183	5,111	5,111	5,381	5,645	5,910
Halls	-	15,318	_	5,183	759	759	799	838	877
Centres	-	-	-	-	_	-	_	-	_
Crèches	-	_	_	_	_	-	_	_	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	_	_	_	_	-	_	_	-
Testing Stations	_	_	_	_	_	-	_	_	-
Museums	-	-	-	-	-	-	-	-	-
		L	<u> </u>				L	l	L

Galleries	_	_	_	_	_	_	_	-	-
Theatres	_	_	_	_	_	_	_	_	_
Libraries	_	-	12,860	_	_	_	_	-	-
Cemeteries/Crematoria	_	-	_	_	_	-	_	-	-
Police	_	-	_	_	_	_	_	-	-
Parks	_	-	_	_	_	_	_	-	-
Public Open Space	_	-	_	_	_	_	_	-	-
Nature Reserves	_	-	_	_	_	_	_	-	-
Public Ablution Facilities	_	-	_	_	4,352	4,352	4,582	4,807	5,033
Markets	_	-	_	_	_	_	_	-	-
Stalls	_	-	_	_	_	_	_	-	-
Abattoirs	_	-	_	_	_	_	_	-	-
Airports	_	-	_	_	_	_	_	-	-
Taxi Ranks/Bus Terminals	_	-	_	_	_	_	_	-	-
Capital Spares	_	-	_	_	_	_	_	-	-
Sport and Recreation Facilities	_	_	_	_	_	_	_	-	_
Indoor Facilities	_	_	_	_	_	_	_	-	-
Outdoor Facilities	_	_	_	_	_	_	_	-	_
Capital Spares	_	-	_	_	_	_	_	-	-
Heritage assets	_	-	_	_	_	_	_	-	-

Monuments Historic Buildings Works of Art Conservation Areas	-	_	-	_	_	_	_	_	-
Works of Art	-	-	_	_					
	_		1	_	_	_	_	-	<u> </u>
Conservation Areas		_	-	_	_	-	_	_	_
	_	_	-	_	_	-	_	_	_
Other Heritage	_	_	-	_	_	-	_	_	_
nvestment properties	_	_	_	_	_	_	_	_	_
December Consenting									
Revenue Generating	_	_	-	_	_	-	_	_	-
Improved Property	_	_	-	_	_	-	_	_	_
Unimproved Property	_	_	-	_	_	_	_	_	_
Non-revenue Generating	_	_	_	-	_	_	_	_	_
Improved Property	_	_	-	_	_	-	_	_	_
Unimproved Property	-	_	-	_	_	-	-	_	_
Other assets	_	16,583	16,606	1,647	12,402	12,402	13,059	13,699	13,343
Operational Buildings	_	16,583	16,606	1,647	12,402	12,402	13,059	13,699	13,343
Municipal Offices	_	16,583	16,606	1,647	12,402	12,402	13,059	13,699	13,343
Pay/Enquiry Points	_	_	_	_	_	_	_	_	_
Building Plan Offices	_	_	_	_	_	_	_	_	_
Workshops	_	_	_	_	_	_	_	_	_
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-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	_
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
_	91	91	-	92	92	97	102	106
_	-	_	-	-	-	-	_	_
-	91	91	-	92	92	97	102	106
_	-	_	-	-	-	-	_	_
_	-	_	-	-	-	-	_	_
_	-	_	-	-	-	-	_	_
-	91	91	-	92	92	97	102	106
	-							

Load Settlement Software Applications	-	-	_	_	_	_	_	_	-
Unspecified	_	-	_	_	_	_	_	_	_
Computer Equipment	_	_	445	4,917	1,059	1,059	1,115	1,169	1,224
Computer Equipment		_	445	4,917	1,059	1,059	1,115	1,169	1,224
Computer Equipment			445	4,517	1,009	1,000	1,113	1,103	1,224
Furniture and Office Equipment	_	-	288	2,470	453	453	477	501	524
Furniture and Office Equipment	-	-	288	2,470	453	453	477	501	524
Machinery and Equipment	_	2,340	483	4,917	6,157	6,157	6,483	6,801	7,121
Machinery and Equipment	_	2,340	483	4,917	6,157	6,157	6,483	6,801	7,121
Transport Assets	_	_	938	1,647	2,442	2,442	2,572	2,698	2,825
Transport Assets		_	938	1,647	2,442	2,442	2,572	2,698	2,825
Hansport Assets		_	936	1,047	2,442	2,442	2,372	2,090	2,020
<u>Land</u>	-	-	_	_	_	_	_	_	-
Land	-	-	-	-	-	_	-	-	-
Zoo's, Marine and Non-biological Animals	_	-	_	_	_	_	_	_	-
Zoo's, Marine and Non-biological Animals	_	_	_	_	_	_	_	_	_

Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Depreciation	1	-	74,024	86,787	75,295	75,295	75,295	79,285	83,170	77,079

Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Re f	2019/20	2020/21	2021/22	Cur	rent Year 202	2/23		ledium Term F Inditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital expenditure on upgrading of existing assets by Asset Class/Sub- class										
<u>Infrastructure</u>		-	-	130	18,200	18,200	18,200	16,472	13,308	14,180
Roads Infrastructure		_	_	130	18,200	18,200	18,200	16,472	13,308	14,180
Roads		_	_	130	18,200	18,200	18,200	10,792	7,628	8,500
Road Structures		_	_	-	_	_	-	5,680	5,680	5,680
Road Furniture		_	_	_	_	_	-	-	_	-
Capital Spares		_	_	-	_	_	-	-	-	-
Storm water Infrastructure		_	_	_	_	_	-	-	_	_
Drainage Collection		_	_	_	_	_	-	-	_	-
Storm water Conveyance		_	_	_	_	_	-	-	_	-
Attenuation		_	_	_	_	_	-	-	-	-
Electrical Infrastructure		_	_	_	_	_	-	-	-	-
Power Plants		_	_	_	_	_	-	-	_	-
HV Substations		_	_	_	_	_	-	-	_	_

HV Switching Station	_	_	_	_	_	_	_	_	_
HV Transmission Conductors	_	_	_	_	_	_	_	_	_
MV Substations	_	_	_	_	_	_	_	_	_
MV Switching Stations	_	_	_	_	_	_	_	_	_
					_		_		
MV Networks	_	-	_	_	_	_	_	_	-
LV Networks	_	-	_	_	_	_	_	_	_
Capital Spares	_	-	_	-	-	-	-	_	-
Water Supply Infrastructure	_	-	-	_	-	_	-	-	-
Dams and Weirs	_	_	_	_	_	_	_	_	_
Boreholes	-	-	-	-	-	-	-	-	-
Bulk Mains	_	_	_	_	_	_	_	_	_
Distribution	_	_	_	_	_	_	-	-	_
Distribution Points	_	-	-	-	-	-	_	-	-
PRV Stations	_	-	-	-	-	-	-	-	-
Capital Spares	_	_	_	_	_	_	_	-	_
Sanitation Infrastructure	_	_	_	_	_	_	_	_	_
Pump Station	-	_	_	_	-	_	-	-	_
Capital Spares	_	_	_	_	_	_	_	_	_
Solid Waste Infrastructure	_	-	_	_	-	_	-	-	_
Landfill Sites	_	_	_	_	_	_	_	_	_
Waste Transfer Stations	_	-	_	_	_	_	_	_	_
Waste Transfer Stations	_	_	-	-	_	-	_	-	_

			1		T	1	Г		
Waste Processing Facilities	_	-	_	-	_	_	_	_	_
Waste Drop-off Points	_	_	-	-	-	-	-	-	-
Waste Separation Facilities	_	_	_	_	-	-	-	-	-
Electricity Generation Facilities	_	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	_	_
Rail Infrastructure	-	-	-	-	-	-	-	_	_
Rail Lines	_	-	_	_	_	_	-	-	_
Rail Structures	_	-	_	_	_	_	-	-	_
Rail Furniture	_	_	_	_	_	_	-	-	_
Drainage Collection	_	-	_	_	_	_	-	-	_
Storm water Conveyance	_	_	_	_	_	_	-	-	_
Attenuation	_	-	_	_	_	_	-	-	_
MV Substations	_	-	_	_	_	_	-	-	_
LV Networks	_	-	_	_	_	_	-	-	_
Capital Spares	_	-	_	_	_	_	-	-	_
Coastal Infrastructure	_	_	_	_	_	_	-	-	_
Sand Pumps	_	_	_	_	_	-	-	-	-
Piers	_	_	_	_	-	-	-	-	_
Revetments	_	_	_	_	_	_	_	_	_
Promenades		-	_	-	-	_	-	_	_
Capital Spares	_	_	_	_	_	_	_	_	_

	 	1	I	I	1	ı	1	T	ı
Information and Communication Infrastructure	_	-	_	_	_	_	-	_	_
Data Centres	_	-	-	_	_	_	-	-	_
Core Layers	_	_	_	_	_	_	_	_	_
Distribution Layers	-	_	_	_	_	_	-	-	_
Capital Spares	_	_	_	_	_	_	_	_	_
Community Assets	_	_	115	5,357	5,357	5,357	15,000	10,888	_
				,,,,,	,,,,,	,,,,,	10,000	10,000	
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	_	-	-	_	_	_	-	-	_
Centres	_	_	_	_	_	_	_	_	_
Crèches	-	_	_	_	_	_	-	-	_
Clinics/Care Centres	_	_	_	_	_	_	_	_	_
Fire/Ambulance Stations	_	_	_	_	_	_	_	_	_
Testing Stations	_	_	_	_	_	_	_	_	_
Museums	_	_	_	_	_	_	_	_	_
Galleries	_	_	_	_	_	_	_	_	_
Theatres	_	_	_	_	_	_	_	_	_
Libraries	_	_	_	_	_	_	_	_	_
Cemeteries/Crematoria	_	_	_	_	_	_	-	-	_
Police	_	_	_	_	_	_	-	-	_
Parks	_	_	_	_	_	_	_	_	_
			1	1					

Public Open Space	_	_	_	_	_	_	_	_	_
Nature Reserves	_	_	_	_	_	_	_	_	_
Public Ablution Facilities	_	_	_	_	_	_	_	_	_
Markets	_	_	_	_	_	_	_	_	_
Stalls	_	_	_	_	_	_	_	_	_
Abattoirs	_	_	_	_	_	_	_	_	_
Airports	_	_	_	_	_	_	_	_	_
Taxi Ranks/Bus Terminals	_	_	_	_	_	_	_	_	_
Capital Spares	_	_	_	_	_	_	_	_	_
Sport and Recreation Facilities	_	_	115	5,357	5,357	5,357	15,000	10,888	_
Indoor Facilities	_	_	_	_	_	_	-	_	_
Outdoor Facilities	_	_	115	5,357	5,357	5,357	15,000	10,888	_
Capital Spares	_	_	_	_	_	_	-	_	_
Heritage assets	_	-	_	_	_	-	-	_	_
Monuments	_	_	_	_	_	_	_	_	_
Historic Buildings	_	_	_	_	_	_	_	_	_
Works of Art	_	_	_	_	_	_	_	_	_
Conservation Areas	_	_	_	_	_	_	-	_	_
Other Heritage	_	_	_	_	_	_	-	_	_

	-	_	_	_	-	_	-	-	_
Revenue Generating	_	-	-	-	-	-	-	-	-
Improved Property	_	-	_	_	_	_	-	-	_
Unimproved Property	_	-	_	-	-	_	-	-	-
Non-revenue Generating	-	-	-	_	_	_	-	-	_
Improved Property	_	_	_	_	_	_	_	_	_
Unimproved Property	_	-	_	_	_	_	_	_	_
Other assets	-	-	_	_	_	_	_	-	_
Operational Buildings	-	-	_	_	_	_	-	-	_
Municipal Offices	_	-	_	_	_	_	_	-	_
Pay/Enquiry Points	_	_	_	_	_	_	_	-	_
Building Plan Offices	_	_	_	_	_	_	_	-	_
Workshops	_	_	_	_	_	_	-	-	_
Yards	_	_	_	_	_	_	_	-	_
Stores	_	-	_	_	_	_	-	-	-
Laboratories	_	_	_	_	_	_	-	-	_
Training Centres	-	_	_	_	_	_	-	-	_
Manufacturing Plant	-	_	_	_	_	_	_	-	_
Depots	-	_	_	_	_	_	_	_	_
Capital Spares	_	_	_	_	_	_	_	_	_

_									
Housing	_	_	_	_	_	_	_	_	_
Staff Housing	_	_	_	_	_	-	_	_	_
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	_	-	-	-	-	-	-
Biological or Cultivated Assets	_	_	_	_	_	-	-	-	_
Biological or Cultivated Assets	_	_	_	_	_	-	_	_	_
Intangible Assets	_	_	_	_	_	-	_	_	_
Servitudes	-	_	_	_	_	-	_	-	_
Licences and Rights	-	_	_	_	_	-	_	-	_
Water Rights	-	_	_	_	_	-	_	-	_
Effluent Licenses	-	_	_	_	_	-	_	-	_
Solid Waste Licenses	_	_	-	_	_	-	-	-	-
Computer Software and Applications	-	_	_	_	_	-	-	-	_
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	_	_	-	_	_	-	_	_	-
Computer Equipment	-	-	-	-	_	-	-	-	-
Computer Equipment	_	_	_	_	_	_	_	_	_

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Furniture and Office Equipment	_	_	_	_	_	_	_	_	-
Furniture and Office Equipment	_	_	_	_	_	_	_	_	_
Machinery and Equipment	_	_	_	_	_	_	_	_	-
Machinery and Equipment	_	_	_	_	_	_	_	_	_
maamai, and Equipment									
Transport Assets	_	_	_	_	_	_	_	_	_
Toward Assilt									
Transport Assets	_	_	_	_	_	_	_	_	_
Land	_	_	_	_	_	_	_	_	_
Land	_	_	_	_	-	_	-	-	-
Zoo's, Marine and Non-biological Animals	_	_	_	_	_	_	_	_	-
Zoo's, Marine and Non-biological Animals	_	_	_	_	_	_	_	_	_
<u>Living resources</u>	-	-	-	-	-	-	-	-	-
Mature	_	_	_	-	_	-	_	_	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	_	_	_	_	_	-	_	-	-
Immature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-

Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	_	_	245	23,557	23,557	23,557	31,472	24,196	14,180
Upgrading of Existing Assets as % of total capex		0.0%	0.0%	0.5%	52.5%	52.5%	52.5%	57.5%	41.7%	22.2%
Upgrading of Existing Assets as % of deprecn"		0.0%	0.0%	0.3%	31.3%	31.3%	31.3%	39.7%	29.1%	18.4%

Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref		Medium Term I penditure Frame			Fore	casts	
R thousand		Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Present value
Capital expenditure	1							
Vote 1 - Executive and Councillors		-	-	-				
Vote 2 - Budget and Treasury Office		-	_	6,900				
Vote 3 - Corporate Services		1,500	_	_				
Vote 4 - Community and Social Services		11,000	3,000	_				
Vote 5 - Planning and Development Services		-	_	_				
Vote 6 - Technical Services		52,266	54,977	57,084				
Total Capital Expenditure		64,766	57,977	63,984	-	_	-	_
Future operational costs by vote	2							
Vote 1 - Executive and Councillors								
Vote 2 - Budget and Treasury Office								
Vote 3 - Corporate Services								
Vote 4 - Community and Social Services								
Vote 5 - Planning and Development Services								
Vote 6 - Technical Services								

Total future operational costs		_	-	-	-	-	_	_
Future revenue by source	3							
Exchange Revenue								
Service charges - Electricity								
Service charges - Water								
Service charges - Waste Water Management								
Service charges - Waste Management								
Agency services								
List other revenues sources if applicable								
List entity summary if applicable								
Total future revenue		_	_	-	-	_	_	_
Net Financial Implications		64,766	57,977	63,984	-	_	_	-

MUNICIPAL MANAGER'S QUALITY CERTIFICATION

	QUALITY CERTIFICATE
that the annual budget ar Municipal Finance Manage budget and supporting doc	A, Municipal manager of BA-PHALABORWA MUNICIPALITY , hereby certified supporting documentation have been prepared in accordance with the ment Act and regulations made under the act, and that the annual suments made under the Act, and that the annual budget and supporting with the Integrated Development Plan of the municipality.
Print Name:	DR. PILUSA KKL
Municipal Manager:	Ba-Phalaborwa Municipality (LIM334)
Signature:	
Date:	